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TUESDAY SEPTEMBER 22 1998



Swedish elections
Lurch to the left
threatens fiscal rigour
Page 2



Corporate headquarters
Whose purpose
do they really serve?
Peter Martin, Page 16



Space tourism
The final frontier for
that weekend getaway
Technology, Page 13

Ireland
Peace and prosperity
promise great times
Survey

WORLD NEWS

UK companies to challenge tobacco advertising ban

UK tobacco companies are to mount a legal challenge to the European Union ban on tobacco advertising, under which almost all advertising and sponsorship is to be phased out between 2001 and 2006. Page 18; US campaign, Page 6

Russia acts to calm investors
Mikhail Zadornov, Russia's acting finance minister, moved to defuse a bitter clash with foreign investors by revising plans to restructure the frozen domestic debt market. Page 18

Thousands in Malaysia protest
Malaysian riot police fired tear gas and water cannons at thousands of people protesting outside a court house against the detention of Anwar Ibrahim, the sacked deputy prime minister. Page 7; Editorial Comment, Page 17

EU official confident on growth
EU finance commissioner Yves Thibault de Silguy said he expects the EU to be the strongest growing region in the world next year, despite risks posed by the Russian and Asian crises.

Germany tightens anti-terror net
German police said they tightened security at the Oktoberfest beer festival after the arrest of a suspected associate of Saudi dissident Osama bin Laden in the Munich area.

Uster police make bomb arrests
Police hunting bombers who killed 29 people in the Northern Irish town of Omagh last month arrested 10 people in raids north and south of the Irish border.

Swedish PM confronts poll upset
Göran Persson, the Swedish prime minister, cancelled a visit to New York following his Social Democratic party's weak showing in Sunday's election. Page 2

Eurocrats face exam test
Tens of thousands of budding "eurocrats" may be forced to resit their Brussels entrance exams after candidates were found checking the answers by mobile phone. Page 3

US sprinter dies at 38
American sprinter Florence Griffith Joyner, "Flo-Jo", winner of three gold medals at the 1988 Seoul Olympics, died at the age of 38 of a heart seizure. Page 6

IMF ponders capital flow controls
The International Monetary Fund said that controls on inward movements of capital could be a useful tool for some countries, reflecting doubt on opening economies prematurely to free flows of capital. Page 9; Editorial Comment, Page 17

Nigeria seeks support on debt
Abdulsalam Abubakar, Nigeria's new military ruler, will urge Tony Blair, Britain's prime minister, today to back efforts to reschedule his country's estimated \$35bn external debt. Page 9

Monet snatched in Nice raid
Thieves stole a painting by Monet and another by Sisley on loan from the French state to a museum in Nice.

Rockefeller tops richest-ever list
A ranking of the 40 richest Americans of all time, compiled by American Heritage magazine, put John D. Rockefeller (1839-1937) at number one, with Microsoft founder Bill Gates at number five.

BUSINESS NEWS

Eurotunnel achieves sharp increase in operating profits

Eurotunnel, operator of the Channel tunnel, recorded a sharp increase in operating profits in the first half of 1998, helped by buoyant traffic levels and tight cost control. Adding in interest savings from last year's financial restructuring allowed it to achieve its first pre-tax profit, but this effect will not be repeated, the company said. Page 19

PolyGram Film Entertainment's fate was undecided as bidders for Europe's largest film producer and distributor were locked in talks with Goldman Sachs, which is handling the sale, after Friday's bidding deadline. Page 21

Kellogg, the troubled US cereal company, announced the departure of North American chief Thomas Knowlton six days after shedding its European operations head. Page 19

Drescher Bank and German insurance group Allianz announced a joint venture in asset management services and suggested they were considering further co-operation. Page 21

Lookheed Martin is on course for another clash with US regulators after announcing its \$2.7bn agreement to buy satellite telecommunications company Comstar. Page 19; Observer, Page 17; Lex, Page 18

Société Générale de Surveillance of Switzerland, whose shares collapsed after a series of profit warnings, has named Max Amstutz as chairman. Page 21

Guidant, a fast-growing US medical technology company, has agreed to pay up to \$850m for Sulzer Medica's heart pacemaker business. Page 20

Nikebro, Swedish real estate company, accepted a SKr3.36bn (\$428m) takeover bid from larger domestic rival Drott. The deal will create Sweden's largest listed property group, with a combined portfolio of SKr22.8bn. Page 21

EMI, one of the world's largest music companies, saw its shares fall 61p to 335p after warning interim operating profits would be 20 per cent lower than in the first half of last year. Page 19; Lex, Page 18

Lafarge, French construction and building materials group, has paid \$240m for Blue Circle Industries' South Africa unit. Page 21

Northern Telecom, leading telecoms equipment maker, is shutting down two plants in England as part of the layoff of 3,500 staff worldwide. Page 10

Alpha Credit Bank, Greece's biggest private bank, is to pay €220.55m (\$41.3m) for 75% of Lombard NatWest Bank, a Cyprus-based subsidiary of the UK's NatWest Group - the first Greek purchase of a bank in Cyprus. Page 21; Observer, Page 17

Philippine Airlines has been granted a 60-day extension of its debt-servicing moratorium by the Securities & Exchange Commission. Page 22

Euro Prices
A comprehensive statistical guide to the euro currency zone, covering foreign exchange, bond and equity markets. Page 25



Facing the people: President Clinton shows his emotions during intense questioning in the videotaped testimony broadcast throughout the world yesterday

Clinton videotape reveals robust but evasive defence

President's evidence broadcast as he receives standing ovation for UN speech

By Gerard Baker and Richard Wolff in Washington and Laura Silber in New York

President Bill Clinton was shown to have mounted a robust but often evasive defence of his conduct in the Monica Lewinsky scandal in four hours of videotaped interrogation broadcast yesterday.

The unprecedented transmission of Mr Clinton's testimony to the grand jury - given on August 17 - was broadcast at the same time as he delivered a speech on the fight against world terrorism at the United Nations.

In stark contrast to his often embarrassing evidence, Mr Clinton, looking composed but subdued, won a standing ovation from world leaders at the UN as he called for a worldwide effort to combat terrorism.

But US broadcasters concen-

trated on non-stop transmission of the video testimony, in which the tape revealed a president under intense pressure who occasionally snapped at his interlocutors but did not lose his temper. "I am not going to answer your trick questions," he told prosecutors at one point.

The House Judiciary committee also released more than 3,000 pages of supporting evidence for the independent prosecutor's case against the president. They included Ms Lewinsky's own account of the events, in which she contradicted the president's on several aspects.

In particular, she insisted Mr Clinton had indeed touched her during their sexual encounters and said they were alone at times in the Oval Office. She dated their first sexual encounter at November 1995 while she was still an intern. He said the con-

tacts began in January 1996 after she had a paid White House job. Although she denied Mr Clinton had ever asked her to lie under oath about their relationship, Ms Lewinsky told grand jurors of conversations she had with Mr Clinton about concealing their sexual relationship, discussions that could amount to obstruction of justice. "I told him I could always - I would always - deny it. I would always protect him," Ms Lewinsky said. She was then asked by a juror to recount what the president said. "I'm seeing him smile and I'm hearing him saying, 'That's good,' or something affirmative."

Mr Clinton said in his testimony he "absolutely never asked her to lie".

Key to president's tale, Page 6
Clinton urges UN, Page 9
Video highlights, www.ft.com

Japanese bank rescue deal falls apart

By Paul Abrahams in Tokyo

A deal aimed at stabilising Japan's banking system fell apart yesterday as the ruling Liberal Democratic party and opposition groups squabbled over what had been agreed.

The collapse of the plan, agreed last week and focused on the problems of the Long-Term Credit Bank of Japan, is a severe blow to the credibility of Keizo Obuchi, prime minister, who had been due to present it at a meeting today in New York with Bill

Clinton, the US president. Dis-mayed markets generated a "triple sell" of stocks, bonds and currency. The Nikkei average of 225 leading shares tumbled 2.7 per cent to ¥13,597. Government bond prices fell, with the yield on the benchmark 10-year bond rising 0.065 percentage points to 0.74 per cent. The Japanese currency weakened against the US dollar from ¥132.7 to ¥133.2.

After the markets closed, Fitch IBCA, the London-based ratings agency, downgraded Japan's

long-term foreign currency rating from AAA to AA+, blaming the weak and deteriorating banking system, poor policy response by the Japanese government and mounting public debt. It warned gross debt would approach 110 per cent of gross domestic product this year.

The country's banks and other financial companies have had debts estimated by Moody's, the US ratings agency, to be as high as ¥151,570bn (\$1,136bn).

At the heart of the squabbling are the LDP's assertions: that

public money can still be injected into the troubled Long-Term Credit Bank of Japan without it being nationalised; that ¥13,000bn of funds set aside to help ailing banks can still be used; and that the ministry of finance should keep its policy-making powers over the banking sector, or only be stripped of them after 2003. The opposition says none of these claims is in line with the agreement.

Obuchi's brother in probe, Page 7

Philips shares slide on profits warning

By Gordon Cramb in Amsterdam

Shares in Philips, Europe's largest consumer electronics group, slid 17 per cent yesterday - back to their level of early 1997 - as it warned profits would be flat this year and called into question its future in mobile phones.

The company accompanied its announcement by saying it planned to buy back about 8 per cent of its equity, starting before the end of the year. At last night's closing price of €182 the repurchase programme would cost some €1.24bn (\$1.2bn). A buyback had been expected since Philips agreed to sell PolyGram, its entertainment subsidiary, to Seagram of Canada in May for \$10.4bn. The shares, which peaked at €194.30 that month, have halved since.

Cor Boonstra, the Dutch group's president, yesterday foreshadowed a possible further shake-out in the organisation by saying it was "examining all options" for Philips Consumer Communications, its operation making telephone handsets.

Philips said late last month that PCC, a 60 per cent-owned joint venture with Lucent Technologies of the US, would not break even this year. Yesterday it said the unit would show a "significantly higher loss". With Lucent it was undertaking an evaluation, results of which would be made known when Phil-

ips releases its third-quarter results in a month.

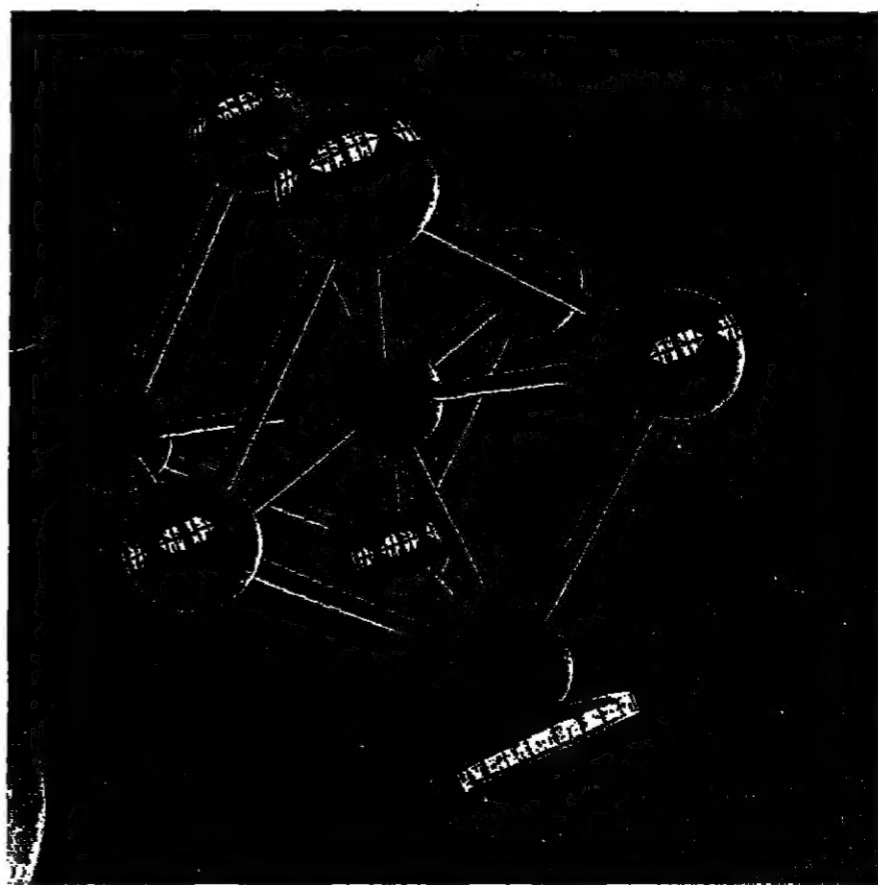
PCC's problems have been blamed on a delay in launching new mobile models. Philips came late to a mobile business dominated by Motorola, Nokia and Ericsson. Analysts expect a sale of the division to one of the big three or to a group like Siemens.

Apart from PCC, Philips said it was suffering from depressed income in display components and lower margins on semiconductors. These would together produce a significant decline in third quarter earnings. For the full year it expected income from normal business operations "at about the same level as in 1997".

Philips had previously been forecasting double-digit earnings growth. It made record net profits of €1.32bn last year, on top of which it took a €1.24bn extraordinary credit on disposals. Yesterday it said the PolyGram sale, to be completed by early November, would "generate a very large extraordinary gain".

Mr Boonstra said the group was continuing to reduce costs while upgrading its information technology infrastructure and investing in the Philips brand. "These are part of the fundamental and lasting changes we are making on the way to a simpler, lower cost and high performance organisation."

Lex, Page 18
EMI shares fall, Page 19



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WORLD MARKETS			
STOCK MARKET INDICES		GOLD	
New York: S&P 500		New York: Comex	
Nov Jones Ind. Av.	7891.08	103.50	(291.2)
DOW JONES	1548.87	103.50	
EURO STOXX 100		103.50	(290.8)
FTSE 100			
Nikkei 225			
ASX200	3242.85		
EURO STOXX 100	4433.87		
FTSE 100	13,597.20		
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WORLD NEWS

EUROPE

SWEDISH ELECTION RESULTS PERSSON BEGINS TALKS WITH OPPOSITION LEADERS IN ATTEMPT TO FORM MINORITY GOVERNMENT

SDP leader cancels New York visit

By Tina Burt in Stockholm

Göran Persson, the Swedish prime minister, yesterday cancelled a visit to New York to discuss the so-called "Third Way" agenda with President Bill Clinton and Tony Blair, the British prime minister, following his Social Democratic party's weak showing in Sunday's general election.

Mr Persson decided to remain in Stockholm after seeing support for the ruling SDP fall to its lowest level in 70 years, in the face of

strong gains by the former communist Left party and centre-right Christian Democrats.

The prime minister, who vowed not to resign or seek a coalition between the SDP and any other party, yesterday initiated talks with a number of opposition leaders in an attempt to secure parliamentary support for a new minority government.

Fears that the SDP would have to rely on the Left - which favours increased public spending and opposes Swedish participation in

European economic and monetary union - yesterday hit financial markets as the krona and shares prices fell, while bond yields rose by up to 17 basis points.

The krona weakened from SKr4.62 to SKr4.74 against the D-Mark; the Stockholm Affärsvärlden index fell by more than 2 per cent.

Carl Bildt, leader of the main opposition Moderate party, warned: "We will be saddled with the weakest government in Europe depending on an unstable relationship with leftwing

factions." Although he admitted the Moderates could not form an alternative, non-socialist coalition, Mr Bildt said he was considering a vote of no-confidence in the SDP if it failed to form a workable administration.

Erik Asbrink, the country's finance minister, tried to reassure economists and the financial markets that the election result would not derail the government's economic strategy.

Mr Asbrink said in an interview that preparations for Sweden's October 13 bud-

get would continue under a broad SDP strategy of ensuring sustained economic growth and preserving a current account surplus.

He emphasised, moreover, that the Left - headed by a triumphant Gudrun Schyman - could not force the SDP to tear up three multi-party agreements to which it is opposed.

They include a three-year public expenditure ceiling, greater independence for the central bank and pension reforms.

"These measures will

make it much more difficult for a party to increase spending without financing it by reducing other expenditure," said Mr Asbrink.

He acknowledged that negotiations with the Left and the Greens could lead to "short-term difficulties" but insisted that the government could also co-operate with other parties.

Ms Schyman lost no time yesterday preparing for those negotiations, proposing a referendum on Sweden's entry into the euro zone.

Social Democrats' battering sends a shudder through Swedish business

Persson will have to reconcile leftwing demands for more public sector jobs and benefits with his commitment to fiscal rigour. **Tim Burt and Greg McIvor report**

Street cleaners in Stockholm yesterday hurriedly removed campaign posters around the city, tossing placards into the back of a truck. The slogan on one - a poster for the ruling Social Democratic party obscured by muddy footprints - read simply: "With care for the future."

That promise has been jeopardised by the SDP's disastrous showing in Sunday's general election, in which the party that has ruled Sweden for 57 of the last 66 years saw its support fall to its lowest level since the first world war.

Although the party emerged as the largest parliamentary group, it lost almost 30 per cent of its seats in the Riksdag - most of them to the Left party, which saw its share of the vote double to 13 per cent.

The result undermines the authority of Göran Persson, the prime minister and SDP leader, who campaigned on a ticket of prudent economic management and modest public spending increases.

SDP officials yesterday signalled that the party would form a minority administration, most likely relying on parliamentary co-operation with both the Left and small Green party.

This prospect has caused considerable unease among Sweden's centre-right parties and many Stockholm-based economists, who expressed concern that the Left's ascendancy would put a brake on labour market and tax reforms, and further delay any Swedish decision on participation in European economic and monetary union.

"This is a negative result for the business climate of Sweden and raises major questions over the future direction of the economy," said Krister Andersson, a senior economist at Skandinaviska Enskilda Banken in Stockholm.

Given that both the Left and the Greens oppose Swedish membership of the European Union - let alone joining the single currency - several analysts also predicted that the country could

become isolated on the fringes of the EU.

Suggestions, however, that the political map of Sweden has been redrawn may prove wide of the mark.

The Social Democrats were certainly abandoned by large numbers of voters disenchanted with its austere public spending policies over the past four years.

But they will continue to dictate the overall direction of Swedish politics, albeit constrained by the looser fiscal and welfare policies of the Left.

"From the market point of view it is probably the worst outcome, but it is not a disaster provided fiscal prudence is maintained," said Carmen Nunez, Nordic economist at Salomon Smith Barney in London.

She said Mr Persson would collaborate with the Left and Greens initially, but predicted he could also win support from centrist parties on key issues such as the budget.

Nevertheless, Mr Persson

will find himself under pressure - from inside his own party as well as outside - to shift leftwards. And the prime minister has already vowed to work harder to promote "social justice".

Meanwhile, the Moderates, while scoring strongly among Sweden's first-time voters, failed to capitalise on Mr Persson's discomfort. Their promises of lower income taxes and labour market deregulation misread the public mood in a country where the state employs more than 30 per cent of the workforce and where punitive taxes are seen as the acceptable price of generous state welfare.

The battle for the centre-ground of Swedish politics was won by the Christian Democrats, championing family values and cleaner politics. That tactic proved effective, particularly among voters angered by a spate of local government scandals in recent years.

But given the dreadful results polled by the Centre and Liberal parties, the

Sweden's new parliament

Total seats 349

Socialist bloc 51

Center 19

Green 16

SDP 131

Left 43

Center 27

Green 18

SDP 191

Left 22

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EUROPE

Banks cut euro-zone forecasts despite assurances from ECB



ECB watch

By Wolfgang Münchau, Economics Correspondent

Leading international banks have downgraded their economic forecasts for the euro-zone - the 11 European countries that will switch over to the single currency next year - as a direct result of the international financial crisis.

Goldman Sachs, Salomon Smith Barney and Deutsche

Bank have all revised downward their previous expectations for economic growth because of the growing international uncertainty.

The revisions come despite repeated assurances by senior officials of the European Central Bank (ECB) in Frankfurt and various national central bank governors, who said that Europe would be well insulated from the financial turmoil.

Salomon Smith Barney wrote to its clients at the end of last week: "We have cut significantly our GDP growth and inflation forecasts for 1999 due to the weakening external environ-

ment and the likely appreciation of the euro versus the dollar," Salomon Smith Barney cut its forecast of growth in the euro-zone's gross domestic product in 1999 from 3.2 per cent to 2.6 per cent.

Goldman Sachs warned there was evidence of a slowdown in GDP growth during the second half of this year.

"Should the impact of the international shock be large enough to slow growth below potential, the decline in unemployment would come to an end and the recovery in consumption would be short-lived," Deutsche Bank has also cut its

1999 growth forecast - from 3.1 per cent to 2.6 per cent.

All three institutions now expect short-term euro-zone interest rates will converge at the current prevailing securities repurchase rate of Germany and France - 3.3 per cent. They also assume that the rate will remain at this level throughout 1999.

Deutsche Bank economists say the forecast could be subject to further downward revision in the absence of an economic recovery in Japan or if the US economy experiences a sharp slowdown.

A big factor in the downward revision of growth is the exchange rate. Avinash

Economic indicators for euro-11 countries

	Jul 1997	Jan 1998	May 98	Apr 98	Mar 98	Feb 98	1997	1998
Inflation (annual % change)	1.4	1.4	1.4	1.4	1.2	1.2	1.6	2.2
Unemployment (%)	11.1	11.2	11.3	11.3	11.3	11.4	11.6	11.6
Trade (Btu bn)								
Exports	n/a	n/a	n/a	67.5	71.3	83.3	758.6	657.7
Imports	n/a	n/a	n/a	69.0	63.5	58.1	665.3	594.2
Trade balance	n/a	n/a	n/a	7.4	7.8	25.2	93.3	63.5
Industrial production (%)								
(3 mo over previous 3 mo)	1.1	1.1	1.1	1.1	1.1	1.0	4.11	0.07
GDP growth (%)								
Over same quarter last year	Q1 1998	Q4 1997	Q3 1997	Q2 1997	Q1 1997	Q4 1996	1997	1998
	3.6	3.1	2.7	2.9	2.9	2.5	2.5	1.5

* preliminary ** estimated 1 accounted due to budget, for which quarterly data numbers for 1995 and 1996 were used to estimate the monthly ones

Source: Eurostat

Persaud, foreign exchange economist at J.P. Morgan in London, said: "The rally in the dollar from DM1.50 two years ago to DM1.80 was the engine of European growth. The current reversal in the exchange rate must be a cause of major concern for policymakers." He forecasts a year-end rate of DM1.80,

compared with a current rate of close to DM1.70. He said European exports would be hit significantly if the rate fell below DM1.60.

The US Federal Reserve is now considered to be the only large international central bank with sufficient headroom to cut interest rates. European central

bankers have sent a strong signal that they do not plan to cut European interest rates at this point. As a result, the Fed could wield a stronger influence on the euro exchange rate and the euro-zone growth rate than the European Central Bank.

Personal View, Page 16

IMF in warning on Emu risks

By Stephen Fidler in Washington

The International Monetary Fund warned yesterday about the increased risk of financial crisis in Europe following monetary union, and said the European Central Bank did not have all the tools to handle such a crisis.

In its annual report on international capital markets, the IMF said that in the early years of monetary union "there might be several tendencies for systemic risks to increase temporarily." It said the role of lender of last resort had not been assigned to any single institution under monetary union. "Consequently, there is no central provider or co-ordinator of emergency liquidity in the event of a crisis."

Nor, it said, did the ECB have the tools needed to assess creditworthiness or to support "solvent but illiquid institutions".

The report noted that the ECB statute was similar to the Bundesbank's, but there were several reasons why the German example "might not be immediately applicable in the event of a crisis within Emu."

First, like the Bundesbank, the ECB had no lender of last resort function. But under the European system there was no analogue of Germany's Liquidity Consortium Bank to provide liquidity.

Second, even if such institutions existed in the Emu context, they would "seem inadequate in relation to the size and the cross-border systemic implications of a liquidity crisis involving a major pan-European banking group."

Third, the current information sharing agreements between the ECB and national supervisors would not give the ECB the same authority as the Bundesbank in brokering a solution to an EU level banking crisis.

IMF admits drawbacks, Page 9

Torn between politics and economics

Ireland, more than any other prospective participant in the single currency, is battling to reconcile the conflicting demands of maintaining a sound economy and joining a club. John Murray Brown reports



Living with the euro

The big blue notices dotted around Ireland's motorways, waterworks and rail links are testimony to the benefits the country has reaped from the EU and its persuasive power in winning the most aid per capita of any member state.

But despite the large sums of EU infrastructure funding to which these signs attest, the central aspects of the relationship with Europe are increasingly becoming a source of concern. As the governing coalition prepares to join the single currency, doubts have surfaced about Ireland's ability to meet the exacting financial conditions of membership.

Across all parties, there is a recognition that joining the single currency is a political not an economic exercise. For it is only by deepening ties within the EU that Ireland has been able to lessen its dependence on the UK, its former ruler and largest trading partner.

Yet more than any other

prospective participant in the project, Ireland now finds itself torn between what is sound economic policy and what is required to join the club.

Worries about inflation have reappeared just as Ireland is surrendering its control over monetary policy - one of the main policy tools for combating inflation.

At a time when the economy is growing at over 8 per

cent, SIPTU, is vociferously calling for the government to meet outstanding commitments of more than £300m (£444m) in tax cuts this year, and the issue is set to dominate the political agenda this autumn.

As a result, some economists worry the government has not prepared public opinion for the difficulties ahead.

All the signs are the econ-

Worries about inflation have reappeared just as Ireland is surrendering its control over monetary policy

cent - when logic should dictate that rates are raised to stifle demand - the Central Bank of Ireland is having to cut interest rates to bring them in line with the prevailing rates in the euro-zone.

The government is also committed to lower taxes as agreed under the three-year wage accord with unions which links moderate wage claims with tax cuts and has been the foundation stone of its anti-inflation policy for over a decade.

The country's biggest

omy is already overheating. The housing market is booming, with asset prices in Dublin up 40 per cent over the last year. Consumer credit growth is at record levels.

The danger is that interest rate cuts combined with tax cuts in the budget could fuel inflation, which has already edged up to 3.2 per cent in the year to August, its highest in six years.

Government officials remain sanguine. They say that rather than simply matching domestic demand,

current interest rates are relatively high because of a premium reflecting the market's concerns over the economy's small size and periphery. Long-term rates are already close to their counterparts on the continent and Dublin expects that once the euro has formally arrived, the premium will diminish.

Officials say that in any case, there is much less con-

may lack the predominant role in combating inflation that they have in other countries.

And while wage inflation may be stoked up by some shortages in the construction and IT sectors, Ireland may benefit from belonging to a much wider labour pool.

Construction companies are already looking to the UK for workers, while IT companies are recruiting across the EU.

Partly as a result, the workforce available in Ireland is expanding.

Although Ireland's open economy and its growing labour supply may insulate it from some of the effects of a plunge in short-term interest rates, the room for policy errors remains limited.

The government may be on strong ground when it argues that the worst-case argument about inflationary pressures is overstated. But the calls for tax cuts are so vociferous, and the case for fiscal tightening so little understood when the economy is doing well, that a steady hand will be needed if the country is to continue reaping the full benefits of its close ties with Europe.

Brussels in row over bungled 'eurocrat' exams

By Neil Buckley in Brussels

Tens of thousands of budding "eurocrats" may be forced to retake their Brussels entrance exams after candidates were able to confer between different parts of the exam. Some were rumoured to have been leaked copies of the questions the night before.

● In Brussels, candidates were able to use mobile phones outside the exam room while the exam was still in progress.

"The potential for cheating was really incredible," said one candidate. "Suddenly there was a wave of people going to the toilet. Lots of people were using their mobile phones, calling friends, Commission officials, whoever."

A Commission spokeswoman yesterday said the number of complaints had been small. "People need to go to the bathroom and they have the right to do that, I think," she added. But Brussels was investigating to see if there was evidence of widespread cheating or questions being leaked, she said.

papers had to be photocopied. At least one candidate contacted local police to investigate irregularities after candidates were able to confer between different parts of the exam. Some were rumoured to have been leaked copies of the questions the night before.

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HOW FREQUENT FLYERS MAINTAIN THEIR STATUS, PRIVILEGES AND SANITY.



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EUROPE

Far-right hopes to gain in east German state poll as main parties brace for an awkward outcome

Rightwing parties hope to capitalise on growing frustration in the east. Frederick Stüdemann reports

Good Germans do not drink or smoke in public. So, at least, says the far-right National Democratic party (NPD), which is trying to present a clean-cut, sober face to its well-organised campaign in the north-eastern German state of Mecklenburg-Vorpommern, where state elections are due on Sunday, the same day as the national election.

On marches, such as the gathering at the weekend of more than 4,000 NPD supporters in a dreary housing estate in Rostock, the biggest industrial city in the state, the party keeps its members on a short leash.

The columns of mostly young men, the majority with closely cut hair and dressed in black, militaristic gear, walk and chant in clipped unison. Officials with mobile phones make sure the ranks of skinheads keep in line.

Mecklenburg-Vorpommern's weak, largely agrarian economy and high unemployment have made the state a target for far-right parties, which believe they can capitalise on east German frustrations with the pace of reconstruction following unification with the west.

Earlier this year the far-right demonstrated its ability to tap such frustrations, particularly among younger voters in the east, when the German People's Union (DVU), another far-right party, scored 13 per cent support in state elections in Saxony-Anhalt.

The various far-right parties appear to offer a similar mix of policies, such as opposition to foreigners and the future European single currency, the euro, and a tough stance on law and order. On closer inspection, however, there are differences. While



Eyes on the right: National Democratic party supporters marched through the Rostock suburb of Dierkow on Saturday

the DVU professes loyalty to the German constitution and aims to attract middle-class voters, the NPD is more aggressive. The party describes itself as a revolutionary, "national socialist" force committed to overturning Germany's post-1945 political and economic institutions.

Opinion polls suggest the far-right has little chance of scoring 5 per cent of the national vote, the minimum required for representation in the federal parliament. In Mecklenburg-Vorpommern, however, there is a possibility that the NPD or the DVU will make it into the state parliament. Polls show support for the two parties hovering around 5 per cent, but poll analysts say these may be misleading as respondents are often coy in declaring their support for radical parties. Opinion polls in the east have in any case proved unreliable in the past.

Whether or not the far-

right make it into the Mecklenburg-Vorpommern state parliament, the result looks set to be an unhappy one for Germany's two main political parties - Chancellor Helmut Kohl's Christian Democrats (CDU) and the Social Democratic party (SPD) - which are finding it increasingly difficult to form effective majority state governments in the east.

The reason is the poor performance of the liberal Free Democratic party (FDP) and the Greens, the traditional junior coalition partners of the CDU and the SPD, and the strong showing of the Party of Democratic Socialism (PDS), the former communists. In both Saxony-Anhalt and Mecklenburg-Vorpommern where relations between the SPD and CDU broke down, the Social Democrats now run a minority government with the "tolerance" of the PDS.

A similar arrangement may occur in Mecklenburg-Vorpommern where relations between the SPD and CDU are hampered by the acrimonious nature of the present government and in particular the personal antipathy between the

respective leaders of the two parties, Harold Ringstorff and Bernd Seite, the current premier. Mr Ringstorff says he is keeping his options open and that he will not be bound by concerns within the national SPD about the PDS. "The decisions about governing alliances are decided on the ground," he says.

The CDU accuses Mr Ringstorff of putting power ahead of responsibility. Jürgen Seidel, CDU economics minister, warns of "catastrophic developments for the economic reconstruction of the state" if the PDS is allowed a voice in government. His claim is based on a PDS paper which sets out conditions for negotiations with the SPD and calls for increased public spending to create jobs and the cancellation of a motorway project intended to provide a major east-west transport link across the state.

Editorial comment, Page 17

Russian presidential contender falls ill

By John Thornhill in Moscow

Grigory Yavlinsky, the shining light of Russia's liberal movement and a leading presidential contender, was in hospital yesterday recovering from severe chest pains and is unlikely to be released for another two days.

His absence from the political scene comes at a critical time as Yevgeny Primakov, prime minister, completes the formation of his government and tries to set the country on a new course.

Mr Yavlinsky, 46, who first publicly proposed Mr Primakov as a prime ministerial candidate, has seen his political fortunes rise in recent weeks, drawing support from some of Russia's most powerful business leaders.

An opinion poll by the VTsIOM polling agency over the weekend, showed Mr

Yavlinsky, leader of the Yabloko party, closing the gap on other presidential contenders. Mr Yavlinsky won 12 per cent support putting him just behind Yuri Luzhkov, Moscow's populist mayor, with 13 per cent. Gennady Zyuganov, the Communist party leader, and Alexander Lebed, the general-turned-governor of the Siberian region of Krasnoyarsk, came out top with 17 per cent apiece.

A former amateur boxer who appeared to be in robust health, Mr Yavlinsky was taken ill last Friday and admitted himself to hospital. His condition was "satisfactory" according to the Yabloko press service.

Earlier on Friday, Mr Yavlinsky had warned of a "very deep moral crisis" which had to be resolved by the country's leadership if Russia were to avoid civil unrest.

"Revolutions in this country happen not when there are economic crises but when, as in 1917 and 1991, people reject power and say No to the authorities," he said in an interview with the Financial Times.

Mr Yavlinsky said he had rejected an offer by Mr Primakov to join the government as deputy prime minister in charge of social affairs. Mr Yavlinsky said he did not want to be an isolated "decoration" in the cabinet and would only join the government alongside a team of 10-15 Yabloko MPs, who could make a real difference to economic reforms.

Mr Yavlinsky, who came fourth in the first round of the 1996 presidential elections, said he was aiming to double Yabloko's representation in Russia's 450-seat parliament to about 100 seats in next year's elections.

EU making plans for food aid to Russia

By Michael Smith in St Wolfgang, Austria

The European Union is preparing for the growing likelihood that Russia will request food aid to help it out of its political and economic difficulties.

An assessment of Russia's problems by the European Commission's agriculture directorate says it is likely that a reduced Russian demand for EU food products will lead to pressure from member states to give food aid in order to reduce stocks.

It says requests for food aid from Russia are highly likely but warns that the international community may resist the EU acceding to them because of the effect on commercial sales.

Russia will be discussed by EU finance ministers meeting in Austria at the weekend, and their

agriculture counterparts, meeting in Brussels on Monday. Food aid is likely to feature at both meetings.

France is among countries which have expressed support for food aid. Louis Le Pen, agriculture minister, called last week for help for Russia and compensation for farmers for loss of markets.

German government politicians are also thought to be sympathetic to the idea of food aid, which the EU last provided for Russia in the early 1990s when about Ecu500m (\$545m) was dispatched.

Wilhelm Molterer, finance minister of Austria, which currently holds the EU presidency, said yesterday, the EU should be prepared if Russia needs and wants help, although he warned that food aid should be designed to help the country to which it was given "and

not to solve our own problems".

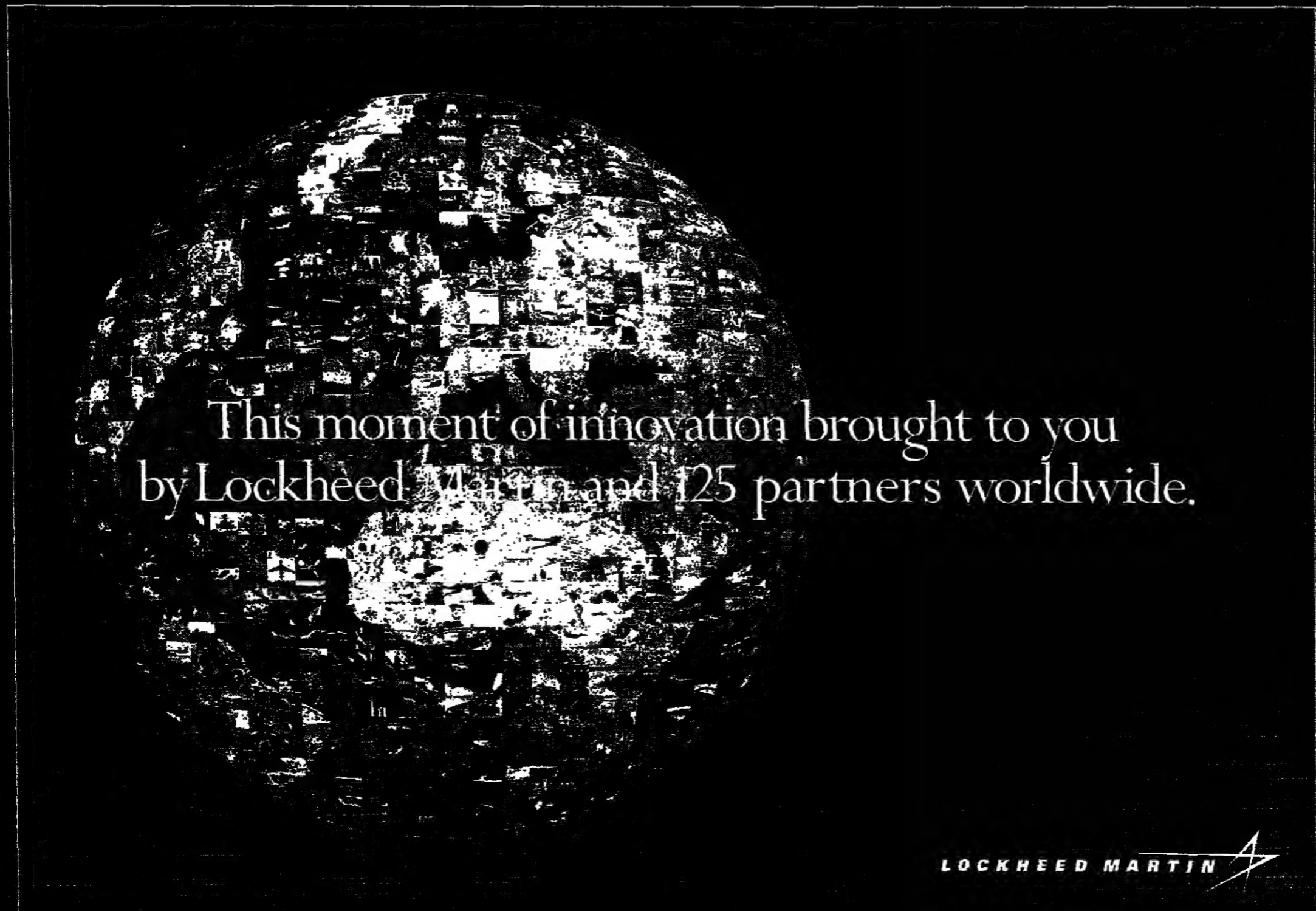
However, there is strong scepticism about food aid among high-ranking EU officials, many of whom believe Russia should be given assistance, whether in money or food, only if it can demonstrate an ability to administer and distribute it equitably and efficiently.

"We need to avoid food aid going to unclear channels," said Franz Fischler, EU farm commissioner.

Kalevi Hemila, Finnish farm minister, said food aid for Russia would have a limited effect. "It is much more important for Russia to balance its economy so that markets begin to work well."

Any food aid discussions this week and next by economics and farm ministers are likely to be preliminary, especially as Russia has yet to make a request for help.

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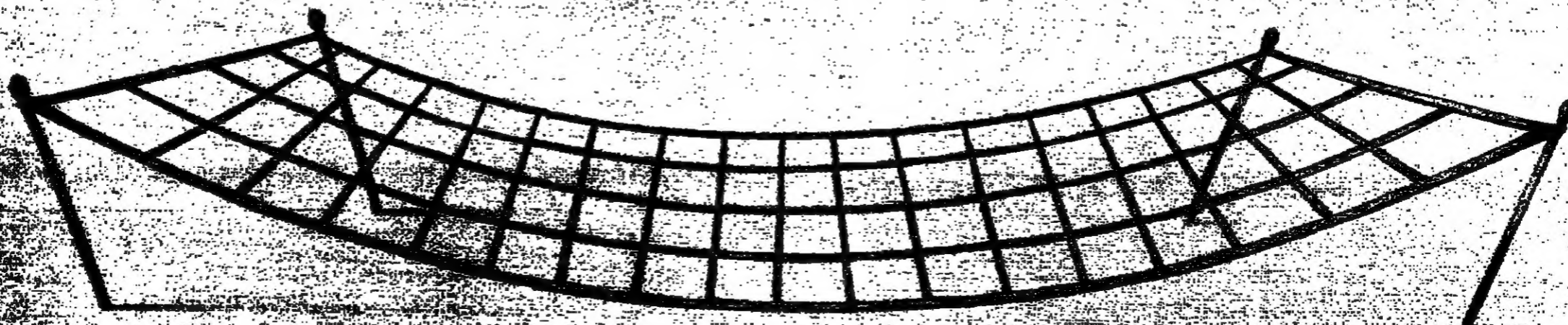
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THE AMERICAS

CLINTON CRISIS DEMOCRATS AND REPUBLICANS DIVIDED OVER IMPACT OF VIDEOTAPE □ PRESIDENT BLAMES PRESSURES OF INQUIRY FOR MEMORY LAPSES □ GRILLING EXPECTED TO CONTINUE

I was victim of ambush, says Clinton Ms L denies the 'pres' told her to lie

By Richard Wolffe in Washington

During four hours of legal grilling over the Monica Lewinsky scandal, President Bill Clinton appears at times politically combative, personally embarrassed and semantically evasive.

Sitting in the map room of the White House, the president veers between confident accounts of his previous testimony, to downcast admissions of his "inappropriate intimate contact" with the former intern.

Before a panel of prosecutors headed by Kenneth Starr, the independent counsel, Mr Clinton appears tense and stern, his jaw often clenched and his testimony punctuated by bouts of nervous blinking.

The legal clash between Mr Starr's prosecutors and the president begins with the very formalities of the encounter. Mr Clinton appears riled at several questions confirming he knows the full meaning of giving evidence under oath. In his report to Congress, Mr Starr accuses the president of lying under oath both in his videotaped testimony before a grand jury last month, and in his evidence in the Paula Jones sexual harassment case.

"I believe when a witness is under oath in a civil case or otherwise under oath, the witness should do everything possible to answer the questions truthfully," Mr Clinton says.

At the heart of his evidence, President Clinton repeatedly insists that he was the victim of a legal ambush in a politically motivated Paula Jones case, funded by the rightwing Rutherford Institute.

While defending his testi-

mony as truthful, Mr Clinton angrily attacks the lawyers representing Ms Jones and admits he was not helpful in his evidence. Describing the Jones case as "some sort of gotcha game at work", he blames Linda Tripp - the former White House secretary and friend of Ms Lewinsky - for orchestrating a conspiracy with the Paula Jones lawyers.

"What they wanted to do and what they did do... was to find any negative information they could on me, whether it was true or not, get it in a deposition and then leak it, even though it was illegal to do so," he says.

"Now I am trying to be honest with you and it hurts me," he adds. "I am trying to tell you the truth about what happened between Ms

Lewinsky and me. But that does not change the fact that the real reason they were zeroing in on anybody was to try to get any person in there - no matter how uninvolved with sexual harassment - so they could hurt me politically."

Mr Clinton's central account of his affair with Ms Lewinsky comes at the start of the four hours of evidence. His first public admission of the affair is written down on a carefully folded piece of paper. "When I was alone with Ms Lewinsky on certain occasions in early 1998, and once in early 1997, I engaged in conduct that was wrong," he says. "These encounters did not consist of sexual intercourse."

He adds: "But they did involve inappropriate intimate contact. These inappro-

priate encounters ended at my insistence in early 1997. I also had occasional telephone conversations with Ms Lewinsky that included inappropriate sexual banter."

Many of the exchanges between Mr Starr's legal team and the president centre on the complex definition of sexual relations in the Paula Jones case.

Mr Clinton insists that oral sex - which is alleged to be the basis of his affair with Ms Lewinsky - does not represent a sexual relationship because it does not include sexual intercourse. "I believe that is the definition that most ordinary Americans would give it," he says.

It is a statement the president returns to when he is under his most intense and uncomfortable interrogation

about the precise details of his sexual contact with Ms Lewinsky. Between sips of Diet Coke, Mr Clinton relies on the statement to evade questions about whether he ever fondled the former intern, or how a stain containing his semen ended up on Ms Lewinsky's dress.

Under detailed sexual questions from the grand jury itself, Mr Clinton refuses to answer questions about the nature of his oral sex with Ms Lewinsky, and condemns what he describes as attempts "to criminalise my private life".

In contrast to his strong political attack on the Paula Jones case, Mr Clinton also appears less than confident in explaining how many times he was alone with Ms Lewinsky.

Mr Clinton is quizzed sev-

eral times - showing flashes of impatience - about the comments of Robert Bennett, his personal lawyer, at the time of the Paula Jones testimony. Mr Bennett quotes Ms Lewinsky's affidavit that "there is absolutely no sex of any kind in any manner, shape or form with President Clinton".

"Mr Bennett was representing me, I was not representing him," he says. He later relies on legalistic quibbles about Mr Bennett's use of the present tense.

Mr Clinton is persistently questioned about his alleged coaching of Betty Currie, his personal secretary, but says he was merely rehearsing his own memory. He insists he was not attempting to shape Ms Currie's evidence by telling her he was not alone with Ms Lewinsky. "I was trying to get information in a hurry," he says. "I was downloading what I remembered."

However, the president later relies on a contorted definition of being alone with Ms Lewinsky, saying he knew he was never truly alone in the Oval Office complex.

Mr Clinton finally blames certain memory lapses on the pressures of his job, as well as Mr Starr's inquiry. "I have been blessed and advantaged in my life with a good memory," he says. "But I have been shocked and so have members of my family and friends of mine at how many things that I have forgotten in the last six years. I think [that is] because of the pressure and the pace and the volume of events in a president's life, compounded by the pressure of your four-year inquiry, and all the other things that have happened."

Ms L denies the 'pres' told her to lie

By Nancy Durne in Washington

In more than 3,200 pages of documents released yesterday, Monica Lewinsky describes details of "an intimate and emotional relationship" with President Bill Clinton, but said he never asked her to lie under oath about their relationship.

However, earlier on in the relationship, Mr Clinton told her to deny a relationship if she was ever asked about it. "He also said something to the effect of if the two people who are involved say it didn't happen - it didn't happen," she wrote in a statement to the special prosecutor after she was given immunity in return for her full account.

The documents also contain Ms Lewinsky's testimony to the Washington grand jury. Mr Clinton's testimony, Ms Lewinsky notes describing their phone sex "banter" - as the president described in his testimony - E-mails between Ms Lewinsky and friends, and a chart drawn up by the prosecutor's office (based on the former intern's testimony) of all contacts between the two.

In their testimonies, the president and Ms Lewinsky differ about when their affair began. Ms Lewinsky says in November 1995, when technically she was still an intern, but had been hired for a White House staff job. He puts the start in January 1996, and says they met alone about nine times. The prosecutor's office chart shows nine instances of intimate sexual contact.

Ms Lewinsky said she was upset about her transfer to the Pentagon, but the president promised to get her a White House job after the 1996 election. He gave her the name of a staff member who would help her, but the job never materialised. Linda Tripp, once a friend

of Ms Lewinsky, who taped many of their conversations and submitted the tapes to the special prosecutor, informed Ms Lewinsky that she had been told that there were rumours about the relationship and that Ms Lewinsky would never work at the White House.

Ms Lewinsky's testimony shed light on one mystery. She said she had never cleaned her blue dress, which had physical evidence of the relationship, on the suggestion of Ms Tripp, who said the dress could be used in evidence and that it made her look fat.

In her statement, Ms Lewinsky referred to herself as "Ms L" and Mr Clinton as the "pres". She said that she asked the president, with whom she was no longer having sexual relations, to ask his friend, Vernon Jordan, to help her get a job in New York.

It was the president who told Ms Lewinsky that she had been identified as a possible witness in the Jones sexual harassment suit. He told her she could sign an affidavit to try to satisfy their inquiry.

However, Ms Lewinsky was subpoenaed to testify in the case. She called Mr Jordan in tears. He told her to come to his office, and on her request, arranged an appointment for her with an attorney. "Ms L asked Mr Jordan if he thought the 'pres' would always be married to Ms Clinton," she said in her statement. "Mr Jordan replied that he thought they would always be married as they should be. Ms L expressed disappointment and then Mr Jordan said: 'Well, maybe you'll have an affair when he's out of office.' Ms L replied she and the 'pres' had already had an affair minus having sex - but it included everything else."



Shoppers in Kingston, near London, watch a videotape yesterday of Bill Clinton's grand jury testimony

Associated Press

Public reaction holds key to fate of besieged president Internet again passes the overload test

By Gerard Baker in Washington

Throughout the national trauma of the last few months, Americans have been able to see their president in public as most of them would like to see him - secure, confident, composed, inspiring. In short, presidential.

But yesterday on their television screens they were given an enduring image of another man - the president as the accused, chased down a legal labyrinth by zealous prosecutors, searching for words aimed not at inspiring his fellow Americans but at saving his skin.

The public reaction to this unprecedented glimpse of the president will now be critical in determining Bill Clinton's fate. Will people sympathise with their president, seeing his testimony with its often long, convoluted answers, and moments of presidential uncertainty, as an excruciating ordeal in which he did his best to answer truthfully?

Will they view Mr Clinton's performance as revealing of a man trying to wriggle his way through straight questions, but succeeding only in demonstrating his perjury? Or will the specta-

cle itself so further diminish the president's standing that they may decide he cannot continue to execute effectively his functions as president of the US?

The public's view will not be known for some time. But if the immediate answers from politicians on Capitol Hill represent a broader public judgment, the airing of the testimony will not itself significantly enhance or

answer detailed questions. Republicans argued it was essential for prosecutors to get answers from Mr Clinton on these intimate questions, because he had in his January deposition, in effect, denied all kinds of sexual activity took place between him and Ms Lewinsky.

The president's opponents also say Mr Clinton's long, rambling answers to many questions reflect a classic

could conclude that the president did not knowingly lie to the grand jury and to the court in the underlying lawsuit," said Bob Barr, one of the more partisan Republicans on the House of Representatives' Judiciary Committee. "This is a classic case of perjury."

But Democrats were dismissive. They argued the president was simply behaving as would any witness in the circumstances. Prosecutors were clearly out to try to trap him into committing perjury and his refusal to answer questions about the type of sex he had with Ms Lewinsky was an entirely reasonable attempt to preserve his dignity.

The initial reaction to the video suggested it would not prove to be the knockout blow to the president some Republicans had clearly hoped. What is certain is that what one Democrat called at the weekend the president's "water torture" seems likely to continue.

Yesterday, the House Judiciary Committee let it be known it had obtained a videotape of Mr Clinton's original deposition in the Jones case. It seems only a matter of time before that too is broadcast to the world.

By Louise Kehoe in San Francisco

The Internet proved its resilience yesterday as hundreds of thousands of users watched President Bill Clinton's videotaped grand jury testimony on their computer screens.

The video attracted a smaller audience than last week's Starr report, which was read by millions of Internet users. On both occasions, experts had predicted that the volume of data traffic could cause widespread problems for Internet users. In the event, Internet performance was largely unscathed.

The Internet was in direct competition with television channels yesterday, which showed the video live throughout the morning. Another factor limiting the Internet audience was that access to the video required a high-powered personal computer and special software.

Nonetheless, CNN Interactive, the leading website for video news, said more than 200,000 people accessed the video between the time it

was first available, shortly after 9am EST, and 11.30am EST. This beat the website's previous record of 188,000 people who accessed images of Mr Clinton announcing the bombing last month of "terrorist" sites in Afghanistan and Sudan.

"There is no question that this is the biggest video event ever on the Internet," said Kevin Roberts, of CNN Interactive. The company had brought in extra computer capacity to handle the anticipated demand, he noted, and was not aware of any technical problems resulting from the heavy traffic.

However, individual Internet users in Boston, San Francisco and London reported intermittent problems reaching news websites that were broadcasting the video.

Early signs from yesterday's broadcast appear to demonstrate that the Internet has become a viable medium for television-style broadcasting. However, it is not yet clear whether the Internet is capable of handling the millions of viewers who tune in to TV channels.

NEWS DIGEST

ANTI-TOBACCO CAMPAIGN

American Cancer Society hardens advertisements

The American Cancer Society yesterday launched its national anti-tobacco advertising campaign as part of a new no-holds-barred approach to stop people smoking. The new generation of television commercials is going for a harder-hitting approach. For instance, they call tobacco companies "liars" and detail the industry's alleged strategy of targeting children. This is in contrast to previous campaigns which focused on helpful hints about giving up.

The new campaign features X-rays of charred lungs, ambulance rides to the hospital and agonising scenes of a 29-year-old mother with emphysema wondering how she will say goodbye to her children. The aggressive campaign is in response to a \$50m advertising blitz by the tobacco industry this year that portrayed tobacco legislation as liberal "tax and spend" politics. Victoria Griffith, Boston

FLORENCE GRIFFITH-JOYNER

US sprinter dies at 38



Florence Griffith-Joyner (left), the legendary US sprinter who won three gold medals at the 1988 Seoul Olympics and still holds the women's 100 metres world record, died yesterday from a heart seizure at the age of 38.

Throughout her career the sprinter - known worldwide as "Flo-Jo" and famous for her extraordinary physique, flamboyant costumes and long, painted fingernails - was dogged by accusations that she used illegal performance-enhancing substances, allegations which she always denied. Although she retired in 1988 Griffith-Joyner kept a high profile in sport. She served as co-chairman of the President's Council in Physical Fitness and appeared in a worldwide television advertising campaign for Pirelli tyres. Patrick Harverson

CANADIAN ECONOMY

Rebound in retail sales

Canadian retail sales bounced back strongly in July, reversing a sharp dip in the previous month which had raised fears that Canada's domestic economy might be slowing.

Sales were up 1.4 per cent from the previous month, beating economists' expectations. Excluding the effects of the General Motors strike on vehicle sales grew even stronger 1.8 per cent. General merchandise stores, including department stores, posted the strongest monthly gain of 4.3 per cent. Edward Alden, Toronto

On the web today

- Brazil steps up call for market action
- Moonbeams and harsh realities in Houston
- Puerto Ricans evacuated ahead of hurricane

<http://www.ft.com/americas>

Buenos Aires confident of fending off currency shocks

Market turmoil is hitting rank-and-file Argentines, but there is little central bank concern over the dollar peg, writes Ken Warn

It may be mayhem in the markets, but inside Argentina's central bank an unearthly calm reigns. Behind the bank's ornate stucco portals, officials believe they have built powerful defences for convertibility - the currency board system that pegs the peso to the dollar.

Regardless of the outcome of events in neighbouring Brazil or whatever the international crisis may bring Argentina in terms of lost production or rising unemployment, a currency crisis is not on the cards, they argue.

Out in the street, however, Argentines are already starting to feel the impact of the international turmoil. Car plants are scaling back production, while mortgage and consumer credit is drying up.

Industrial production in August rose just 0.1 per cent from the previous month, according to preliminary figures from FIEL, an economic think-tank, as growth in gross domestic product

slides from last year's 8.4 per cent.

A 1999 GDP growth forecast of 4.8 per cent released last week by Roque Fernandez, economy minister, was widely viewed as optimistic. Private sector forecasters are busily ratcheting next year's growth forecasts downwards, some to zero.

However, these worries have not as yet translated into fears over the dollar peg. "People are worrying about recession, but not the collapse of convertibility," said Freddy Thomson, economist at ING Barings in Buenos Aires.

Central bank reserves have shown no sign of coming under pressure, and bank deposits have risen since last October to stand last week at almost \$77bn. At the height of the Tequila crisis in 1995, bank deposits fell \$8bn, or 18 per cent, in just three months.

Since then the banking system has been through a process of consolidation, which is continuing. Deep-

pocketed foreign banks now hold a 44 per cent share of the market. The 10 biggest banks in the system account for almost 70 per cent of deposits, against just 40 per cent at the outbreak of the 1995 crisis.

With total financial system reserves of \$31.5bn, plus a contingent liquidity or "repo" facility of \$8.7bn maintained with international commercial banks, Argentina has a level of international reserves in excess of the monetary base, while 30 per cent of the deposit base is covered by foreign liquidity.

A full-blown speculative attack on the peso, while feasible, would be hard to mount technically because of the sheer shortage of available currency, according to local analysts.

"The amount of notes and coins in circulation is a mere \$14bn, and the level of intermediation is fairly primitive, thus blocking non-physical sale and delivery in a speculative attack," noted a report from brokers Interacciones.

So wedded to the dollar has Argentina become that full "dollarisation" is widely considered a viable option in the event of strong pressure on convertibility. Dollarisation was studied as a possible alternative to convertibility in 1991 and is still viewed by many officials as preferable to devaluation, seen by most Argentines as the prelude to hyperinflation.

Even the most optimistic official, however, acknowledges that dollarisation would prove difficult to effect in a combined attack on the currency and run on the banks.

Argentina's real economy also has some defences against a Brazilian crisis, a legacy of the country's gradual abandonment of its role in world trade.

President Carlos Menem's efforts to re-open the economy to the outside world have had only limited success, and exports account for only some 8 per cent of GDP, of which a third goes to Brazil. Some 60 per cent of exports to Brazil are fuel and commodities which could easily find other markets.

Thus exports equivalent to

only 1 percentage point of Argentina's GDP are exposed to price changes in Brazil, officials argue.

The car industry, however, is already suffering from events in Brazil. Ford of Argentina last week joined other carmakers in slowing production.

Minimal trade exposure

'People worry about recession, not the collapse of convertibility'

leaves the financial system as the most likely transmission belt for a shock from Brazil. Already this year share prices have plummeted almost 48 per cent. Companies, unable to raise cash through bond issuance, are reining in expansion plans while, for consumers, peso and fixed interest mortgage finance has disappeared.

A Brazilian devaluation would almost inevitably have some impact on Argen-

MOBILE PHONE FLOTATION JAPANESE OPPOSITION PARTY LAUNCHES INQUIRY INTO STAKE IN NTT DoCoMo

Obuchi brother's shareholding probed

By Paul Abrahams in Tokyo

Japan's leading opposition party, the Democratic party, yesterday announced it was launching an investigation into how the older brother of the prime minister, Keizo Obuchi, obtained the second biggest private stake in NTT DoCoMo, the mobile phone group which is being floated next month.

Mitsuhira Obuchi, mayor of the town of Nakanojo, owns 270 shares in NTT DoCoMo. The shares are likely to be priced at about

¥4.5m (\$33,890) each, valuing the stake of Mr Obuchi, who runs the family clothing business, at ¥1.215bn (\$9.1m).

Separately, it emerged that Toshitaka Furukawa, secretary to the prime minister, also owns 135 shares in the mobile telecoms company.

The investigation is a significant blow for Mr Obuchi whose government has remained free of financial scandals.

Goldman Sachs, one of the two global co-ordinators for the initial public offering

(IPO) which is likely to become the world's biggest ever, larger than Deutsche Telekom's \$13.05bn issue, yesterday moved quickly in an attempt to defuse the potential crisis.

The US broker issued a statement denying the affair was similar to the Recruit scandal in 1988, when leading politicians, families and their close associates received shares in Recruit shortly before the company's IPO. The scandal ended with the resignation of Noboru Takeshita, the then prime

minister. Mr Obuchi is a protégé of Mr Takeshita.

Goldman Sachs said Mitsuhira Obuchi, also known as Kōbei Obuchi, had received the shares in October 1993, when NTT DoCoMo acquired a paging company in which he owned a stake.

The paging company, called Jomo Tsushin Service, was located in Mr Obuchi's home prefecture of Gumma and founded in 1972. Mr Furukawa, the prime minister's secretary, received his shares in a

similar way, said the US broker.

However, questions remain about whether the number of NTT DoCoMo shares paid to Mr Mitsuhira Obuchi was appropriate given the size of Mr Obuchi's stake in Jomo Tsushin Service, and the paging company's underlying value.

It is also unclear why a group associated with the brother of an up-and-coming politician was provided by NTT with a licence to operate paging services. The prime minister's

political faction within the Liberal Democratic party specialises in telecoms policy and has traditionally lobbied hard for the industry in parliament.

Goldman Sachs said that, to the best of its knowledge, Yukio Nakasone, another shareholder, was not related to the former prime minister Yasuhiro Nakasone. The former prime minister's office said that if Yukio Nakasone was a relative he was an extremely distant one and was unknown to close family.

Jakarta gets \$16bn assets from banks

By Sander Theunes in Jakarta

Indonesia's government has claimed success in retrieving almost \$16bn in loans to ailing banks, but officials have acknowledged many of the assets pledged may be overvalued.

Subandjono, deputy attorney general, said owners of 10 closed banks and four that were taken over by the government had offered Rp177,000bn (\$15.9bn) in assets, equivalent to two-thirds of this year's state budget. The owners made good on a general collateral of personal assets offered earlier this year in return for some Rp150,000bn in central bank liquidity credits, issued to meet a rush on deposits.

Yesterday's brief announcement, lacking details, was the climax of an unusual effort by prosecutors to raise expectations by dragging in top business executives for questioning and threatening to jail fraudulent bankers.

As government audits showed that some bank owners had borrowed up to 90 per cent of their banks' funds, breaking legal lending limits, the campaign had also become a test case for President B.J. Habibie's pledge to root out corruption.

Yesterday's pledges of assets exceeded what many believed bankers would be able or willing to muster, and even over the weekend the bank association had asked for a delay. Only Bank Tiaras Asia and Bank FDFCI, both now under the Indonesian Bank Restructuring Agency (IBRA) which took over 55 banks, were allowed to miss yesterday's deadline because they had not breached legal lending limits.

But Mr Subandjono conceded that "there is a big possibility that the real value of their assets won't match the government's proper asset revaluation," suggesting bankers are not yet off the hook.

Bankers said evaluation of yesterday's pledges, most made by the Salim, Admajaja and Nursalim families which owned the three largest banks, would be extremely difficult in the midst of economic crisis and currency depreciation. J.P. Morgan and Lehman Brothers are advising IBRA and will have to estimate what shares and other assets are worth in a collapsed market, whether they have been used as collateral and how much a company could be worth in three or five years.

"The assets are worth suggesting bankers are not yet off the hook. Bankers said evaluation of yesterday's pledges, most made by the Salim, Admajaja and Nursalim families which owned the three largest banks, would be extremely difficult in the midst of economic crisis and currency depreciation. J.P. Morgan and Lehman Brothers are advising IBRA and will have to estimate what shares and other assets are worth in a collapsed market, whether they have been used as collateral and how much a company could be worth in three or five years.

The campaign had become a test case for President B.J. Habibie

pretty much what you want them to be," one banker said.

Indovent, the cement arm of the diversified Salim Group, has tripled the valuation of its fixed assets on its latest balance sheet to Rp14,878bn, presumably because much of its equipment is imported, a level which some analysts believe has overvalued the company's value. The company owes about \$1bn to foreign banks, far more than its listed shares are worth.

Usman and Nene Admajaja, founders of Danamon, the second largest private bank now under government control, are expected to face even more difficulty returning some Rp18,000bn because they own far fewer companies. One Danamon official said they could transfer Danamon's loan portfolio to the government, a suggestion rejected by a government adviser as "nonsense".

Police crush protest over Anwar's arrest

By Sheila Molyneux in Kuala Lumpur

Malaysia's budding reform movement turned violent yesterday, as hundreds of riot police fired tear gas and water cannons at thousands of people protesting outside a courthouse against the detention of Anwar Ibrahim, the sacked deputy prime minister. Police vigorously beat one man with wooden batons before detaining him with dozens of others.

The rioting took place across the street from Independence Square, where Mr Anwar led up to 60,000 Malaysians on Sunday in calling for the end of the 17-year rule of Mahathir Mohamad, the prime minister. Police arrested Mr Anwar after the rally and announced yesterday he was being held under the Internal Security Act (ISA), which permits indefinite imprisonment without trial.

Police said they detained Mr Anwar for disrupting public order and breaching the peace. They also arrested Ahmad Zahid Hamidi, the only member of the Supreme Council of the ruling Umno party who openly supported Mr Anwar when he was sacked on September 3 for having "low morals". Mr

Anwar has been accused of a series of offences, ranging from sodomy to treason. He denies them as a high-level conspiracy targeting him for becoming Dr Mahathir's political rival.

That he was not charged for any of those offences bolstered critics' claims that police did not have enough evidence. "The detention of Anwar under the ISA can only mean that the government has no strong case," said Lim Kit Siang, parliamentary opposition leader.

That is what the thousands who rallied outside the courthouse insisted, refusing repeated orders to disperse.

Police intermittently sprayed tear gas and water cannons and chased them across Independence Square through the cricket pitch, past the giant orangutan mascot of the Commonwealth Games, and down side-streets, rounding up those they could catch to taunts of *reformasi*, or "reform".

Helicopters flew overhead trying to catch sight of protesters. At one point police gave chase on motorcycles, grabbing one man who had taunted police from his motorcycle and beating him with batons. Malaysians who

emerged for lunch were shocked to see what had unfolded since they went into work. Many objected to the rioting as disruptive and embarrassing while Malaysia is hosting the Commonwealth Games.

But the protesters persisted. "I feel shame for the draconian action taken by Mahathir," said How Kuan Yau, a member of the opposition DAP party. "I'm fed up. There is no justice here," added a 20-year-old Malay student, his lips quivering with fear. He, too, refused orders to disperse. "They cannot arrest everybody."

The rioting came on the final day of the Commonwealth Games, the most important international event Malaysia has hosted. Britain's Queen was there to close the ceremony and her security was reinforced.

That Dr Mahathir could not wait to arrest Mr Anwar after the Queen leaves on Wednesday illustrated how significant a threat he had become. Umno's Supreme Council met yesterday to decide how to suppress the unrest amid the biggest economic crisis Dr Mahathir has ever faced.

Dr Mahathir cancelled a news conference, leaving an aide to play down the events



Riot police stand guard at the Kuala Lumpur court where Anwar Ibrahim was arraigned yesterday and where up to 7,000 protesters were dispersed by baton charges, water cannon and tear gas. Reuters

unfolding. The aide said the Umno meeting discussed how to defuse the situation and how to explain to the grassroots why Mr Anwar had to be detained. "More work has to be done to convince the people," he said, quickly adding: "But it's not that serious."

Mr Anwar's lawyers said police searched his house without a warrant and seized documents and videotapes. His wife, Wan Azizah Wan Ismail, was visibly shaken after being refused access to her husband.

"I fear for his life," she

told a news conference. But she vowed to press on with his reform movement. "It's becoming very rough," she told hundreds gathered around. "Please be calm, but you must not be afraid to voice your inner feelings."

Editorial comment, Page 17

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WORLD TRADE

Blow for telecoms investors in China

By James Kyjag in Beijing

China is preparing to close the main avenue through which foreign companies invest in its vast telecoms market, throwing into doubt \$1.4bn in foreign investments and the China business strategies of some of the world's biggest telecoms operators.

Executives at several foreign telecoms companies in China said officials had told them Beijing would ban a practice which allowed foreign companies to circumvent a prohibition on direct equity participation in telecoms operations.

The practice, known as the "Chinese-Chinese-foreign" (CCF) format, allowed foreigners to derive income from Chinese telecoms services through a complicated mix of management contracts, equipment leasing, consulting and licence royalties which kept them at arm's length from service operations.

The ban, which is contained in a draft decree from the State Council (cabinet), is a critical blow to China Unicom, the country's second carrier after China Tele-

com, the dominant state operator. Unicom has raised RMB11.85bn (\$1.4bn), or 72 per cent of its financing from such CCF-style investments, mainly for 23 mobile telephony projects, according to a study by the US Commerce Department.

Although the decree is still in draft form and elements of it could yet be altered, executives said senior Chinese officials had assured them that the basic prohibition on CCF investments would not change.

"It effectively closes the door on foreign strategic and financial investors who want to participate in the Chinese telecoms services sector," said Ken Zita, an independent telecoms consultant based in New York.

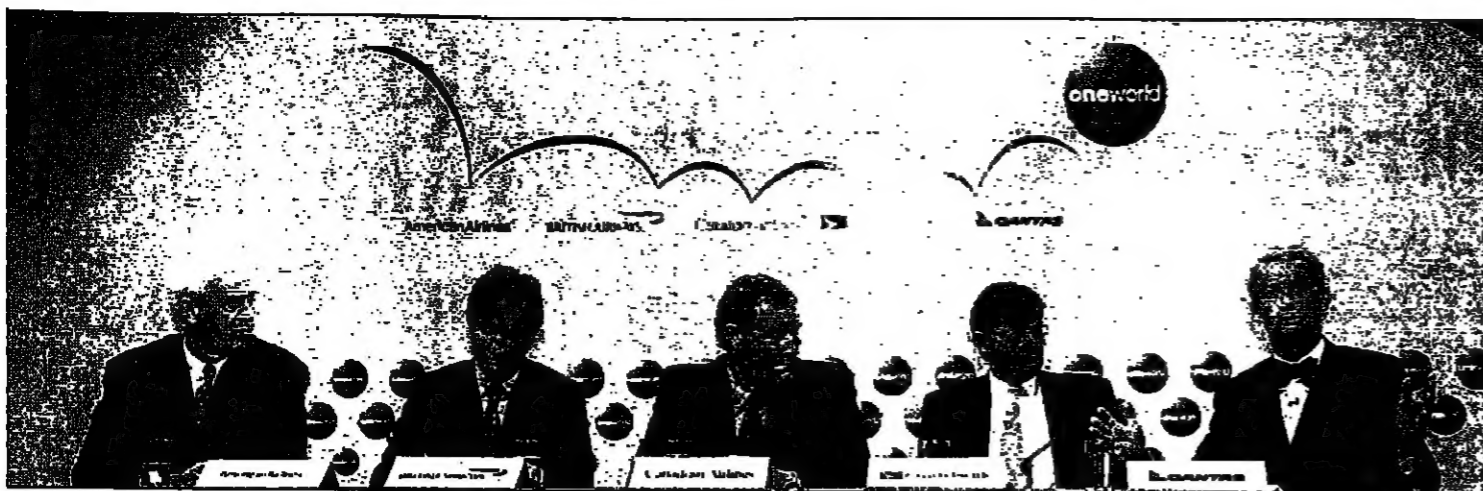
Several top companies, including Deutsche Telekom, France Telecom, Sprint, NTT International, Sumitomo and Bell Canada, have invested in such CCF deals which, although not guaranteed by law, have been given the repeated blessings of top Chinese officials, including the former premier, Li Peng.

Foreign telecoms company executives said it was not clear, however, if the prohibition applied only to new CCF projects or also to established investments. In any case, executives said, the distinction is virtually meaningless because without the possibility for future development, existing strategic positions were of marginal value.

Industry analysts said the move may have been motivated by a variety of factors. One was that the successful listing in Hong Kong last year by China Telecom may have persuaded Chinese officials that financing is readily available without conceding market entry to foreigners.

The ban could also be an expression of official disquiet at the positions that foreign companies are building up in the Chinese market, analysts said.

The most sanguine interpretation is that the ban is the first step in a rationalisation which will eventually lead to foreigners being granted permission for direct - but minority - equity participation in telecoms services, as part of World Trade Organisation entry obligations.



Airline chiefs announce alliance. From left Don Carty (American), Bob Ayling (BA), Kevin Benson (Canadian), David Turnbull (Cathay Pacific), James Strong (Qantas)

Take-off for five-way air alliance

By Jonathan Ford in London

British Airways and American Airlines yesterday announced the formation of their five-airline global alliance, prompting speculation that the move would force Europe's two remaining large unaligned carriers to form or join similar groups.

Analysts said the deal would put pressure on Air France and S-Air, the Swiss group that owns Swissair, to seek partners as the trend towards airline alliances gathers speed.

"This deal has opened up the prospect of another round of partnerships in the

industry," said one analyst. "The concern is that if these airlines don't move soon, all the attractive partners will be snapped up."

Swissair said the deal would not alter its existing strategy. In Europe, the airline has a network of alliances with other regional carriers while on north Atlantic routes, it has a bilateral partnership with Delta Airlines of the US.

Air France refused to comment.

Europe's other leading airlines already have partners. Lufthansa of Germany is a leading member of the Star alliance, seen as the new

partnership's principal rival. KLM of the Netherlands is aligned with Northwest of the US.

Alongside BA and American, the new alliance - called oneworld - involves Canadian Airlines, Cathay Pacific of Hong Kong and Qantas of Australia.

Robert Ayling, chief executive of BA, said oneworld was a marketing alliance rather than a full partnership, and would not affect members' bilateral links with other airlines. There would be no regulatory implications, he said.

For instance, both Cathay Pacific and Qantas have

bilateral relationships with Swissair.

However, Mr Ayling held out the possibility that the relationship could deepen once BA's planned alliance with American receives regulatory approval.

The five members, plus franchise and partner airlines, will serve 632 destinations in 138 countries. They carried 174m passengers last year and collectively have 220,000 employees.

"Our customers have told us they want airlines to work together to raise standards across the world and oneworld will do just that," said Mr Ayling.

The partners expect to phase in the customer benefits accruing from oneworld from next February. These will principally include a seamless frequent flyer programme.

The alliance's marketing budget, worth "tens of millions of dollars", will be two thirds financed by BA and American with the remainder coming from the other partners.

Other airlines are expected to join the alliance. Finnair is discussing joining oneworld as soon as possible. Iberia of Spain and Japanese Airlines are also talking to oneworld.

Success haunts cellphone networks

By Raula Khalaf

When two private companies introduced mobile telephones to Lebanon in 1995, the event became something of a revolution.

The Lebanese had been deprived of telecommunications for more than a decade during the 1975-1991 civil war, which left only 300,000 lines operating for a population of about 3.5m. Owning a mobile telephone quickly became a necessity.

But the dramatic success of the mobile networks is coming back to haunt the two companies operating it under 10-year build-operate-transfer (BOT) contracts.

The Lebanese government is struggling to raise revenues and meet its budget deficit target. It is also coming under increasing political pressure to wrest more income from the mobile operators: LibanCell, which has a minority Finnish partner, and Cellis, with a majority French partner.

The pressure has led to a dispute with the companies which will freeze their attempts to attract new subscribers.

This has already created a black market in prepaid mobile telephone cards - a scheme which allows consumers to make calls with, for example, a \$50 card which they can recharge, and not pay the \$400-\$500 connection fee. According to the operators, the prepaid cards are going for twice, sometimes three times, their initial price.

At the centre of the controversy is a government claim that the operators have exceeded the 250,000 subscribers per operator as defined in their contract.

The companies argue that the 250,000 figure - which one has reached and the other is very close to reaching - is not included in the contract but rather in a council of ministers' decision to grant the BOTs. Moreover, they say it was mentioned only in order to ensure that the operators would invest to expand the networks if demand should reach such levels.

The Lebanese government has charged that the operators have not played it straight with the government or consumers. "On prepaid cards, they sell but cannot deliver the service and charge 65 cents for a call instead of 7 cents on a regular cellular line," said one government official.

The companies deny having done anything outside the contracts' specifications. "The real issue is that the government would like to earn more revenue from cellular and for that purpose, multiple arguments are being used including the prepaid activity," says Hussein Rifai, general manager of LibanCell.

The government already receives 20 per cent of the companies' yearly revenues, which will rise 40 per cent after the eighth year and later reach 50 per cent.

US trade obstacles 'hamper exports'

By Carole James in Kingston

The chances of Caribbean Basin countries increasing their exports to the US are hampered by trade obstacles such as anti-dumping measures, according to the United Nations Economic Commission for Latin America and the Caribbean (Eclac). The region, including central American countries, wants better access to the US.

The US's application of anti-dumping and countervailing duties is arbitrary in determining the level of injury to US industry, and in deciding what the appropriate level of duties should be, Eclac's report said.

"To this is added bureaucratic delays, which mean that any action or threat of action can itself act as a trade barrier," Exporting to the US is a "daunting task," it claims.

The report estimates that more than 44,000 federal, state and local authorities enforce 80,000 standards for products within their jurisdictions.

"Products from Latin America and the Caribbean countries regularly encounter competition from subsidised US goods in their domestic markets, as well as in other export markets," the report added. Phyto-sanitary regulations for fruit and vegetables also "pose numerous difficulties" for the region's exports. Gaining access to the US is a cumbersome and costly process that can take years, it says.

A senior US trade official refuted Eclac's conclusion and said the US market was open to Caribbean exports.

"Only Mexico has more preferential access to the US market than the Caribbean Basin countries," said John Hamilton, deputy assistant secretary in the Bureau of Western Hemisphere Affairs. "The Caribbean has better access to the US market than all of the rest of the world."

The Caribbean Basin Initiative, implemented in January 1984, allowed countries named by Washington to export duty-free to the US, said Mr Hamilton. The US market was still the "most open" to developing country exports compared with other developed nations, he said. Access to the US market for Caribbean products was not reciprocated since the region imposed "quite high" tariffs on American products.

The Eclac report shows that the Caribbean region faces many non-tariff barriers in its trade with the US, while our markets are open to the US products," countered Peter King, chairman of the Caribbean Basin Textile and Apparel Institute, a lobby group for the region's garment exporters.

Caribbean clothing exporters have been seeking access to the US market similar to that enjoyed by Mexico as a member of the North American Free Trade Agreement (Nafta). The US government has promised to put the matter to Congress but has not yet done so.



or telecoms
rs in China

INTERNATIONAL CAPITAL: PREMATURE OPENING OF ECONOMIES 'AN ACCIDENT WAITING TO HAPPEN'

IMF admits drawbacks to free flow of capital

By Stephen Fidler
in Washington

The International Monetary Fund said yesterday that controls on inward movements of capital could be a useful tool for some countries, admitting that opening economies prematurely to free flows of capital constituted "an accident waiting to happen".

In its annual report on international capital markets, the IMF also suggested that a significant increase in capital flight from the countries in Asia worst affected took place long before the crisis hit.

The report, the most explicit admission to date that the IMF's views on the efficacy of capital controls has shifted, said it was apparent from recent financial crises in Asia that "the combination of a weak banking system and an open capital account was an accident waiting to happen".

"Given that there are limits to the pace at which financial sectors can be strengthened, policymakers need to undertake an orderly opening of their financial systems and may need to consider imposing temporary measures to restrain certain types of inflows."

These controls would include various prudential controls that attempt to increase the cost of using external debt - particularly of a short-term nature.

It said these measures could include a Chilean-style "tax" on capital inflows that can alter the cost of external financing, which do appear to slow inflows and can buy time for rectifying weaknesses in banking systems.

"The potential benefits of such taxes should not be exaggerated as their effectiveness will be limited in situations where there are

significant unaddressed weaknesses in financial and corporate sectors. It is also likely that such taxes will be subject to growing circumvention over time."

The report also emphasised problems arising from the use of cross-border loans between banks, which can be quickly withdrawn. Excessive use of such funding could be prevented by placing capital requirements on recipient bank liabilities as well as their assets, or by changing capital requirements on lending banks.

The report said the Asian crisis had thrown up new

issues. First, it argued that there may be a need to co-ordinate financial regulation and exchange rate policy, so that countries attempting to peg exchange rates also needed stronger supervision of banks and companies.

It said the slowness of bank regulators in many emerging markets meant that non-traditional measures might be warranted, such as limiting the safety net to a narrow group of banks, increasing international involvement in banking systems and placing limits on foreign borrowing by banks, companies and individuals.

In a lengthy description of the chronology of the Asian crisis, the report established that bank lending was the most volatile component, that capital inflows were generally sustained until the very brink of crisis, and that the international banks' retrenchment from the region took place primarily in the form of cuts in and withdrawals of interbank lines of credit.

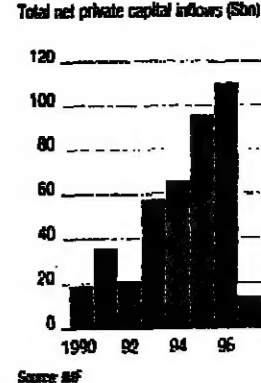
"There was also considerable unrecorded capital flight from Asia, with anecdotal evidence suggesting it originated with domestic residents, both corporate and household

entities," the report said.

It uses the errors and omissions category of balance of payments statistics - which it says suggests unrecorded capital flows - to suggest capital flight from the worst hit countries in Asia started as early as 1994.

By 1997, the errors and omissions figure for all emerging markets had grown to a negative \$33.6bn, from a negative \$31.9bn in 1996. Of the 1997 figure, a negative \$19.1bn was accounted for by China and a negative \$19.5bn by the crisis-affected countries of Asia. The figure for Latin America

Asian markets
Total net private capital inflows (\$bn)



was a negative \$7.6bn.

The figures for the crisis-torn countries turned negative in 1994, at \$4.7bn, and grew to \$8.1bn in 1995 and \$8.5bn in 1996, the report showed.

Editorial comment, Page 17

Blair urges radical IMF overhaul within a year

By David Wighton,
Political Correspondent

Tony Blair, the British prime minister, yesterday set a 12-month deadline for reform of the International Monetary Fund and World Bank and called on fellow heads of government to show "the leadership the world so desperately needs".

As chairman of the G7 group of leading industrial

countries, Mr Blair stressed the need "to think radically and fundamentally" about an overhaul of the international financial system.

Mr Blair did not join the criticism of the IMF's handling of the Asian and Russian financial crises but he called for greater accountability, transparency and disclosure from international financial institutions. The IMF should be subject

to more external evaluation of its policies and should provide more explanation of its advice in an attempt to build public consensus behind reforms.

It was important too that programmes should take full account of their impact on the poor.

In a speech to the New York Stock Exchange, Mr Blair said the international financial community needed

to respond effectively to acute short-term liquidity crises, particularly those caused by loss of market confidence rather than by economy policy failures. "This may require us to look imaginatively at the funding needed to support IMF programmes, without in any way undermining the incentive countries have to pursue sound policies."

Mr Blair said reform was

not a matter of "a few technical changes" and urged other countries to commit themselves to "build a new Bretton Woods for the next millennium". The G7 finance ministers and central bankers should take the initiative forward when they met in Washington next month with firm proposals being put to the heads of government summit next year.

Mr Blair also called on fel-

low governments to provide the IMF with the increased resources it needs after lending \$26bn over the last year.

Mr Blair's speech was based partly on a paper prepared by Lord Eatwell, an economist and government member of the upper House of Lords, in which he calls for a World Financial Authority.

Nigeria to lobby Blair, Page 12

Call to reform banks' capital adequacy rules

By Clay Harris,
Banking Correspondent,
in London

Experts on banking supervision yesterday called for a revision of the Basle Accord on capital adequacy ratios, which one described as "useless for regulators and costly for banks".

Meeting in London to discuss the role of credit risk modelling, most agreed that the 10-year-old Basle Accord - which sets an 8 per cent minimum capital ratio - had always been too blunt a standard, but had been overtaken in any case by developments in capital market instruments.

Claes Norgren, director general of Sweden's Financial Supervisory Authority, said: "We have learned that the minimum is often not enough when the times get rough."

William McDonough, president of the Federal Reserve Bank of New York and chairman of the Basle Committee on Banking Supervision, will discuss the committee's work and agenda at a press conference and speech today in London.

John Mingo, a senior adviser to the Fed's Board of Governors, said: "We should begin yesterday to reconstruct the accord, because today the accord is very much a lose/lose proposition." It was "useless for regulators and costly for banks", because more and more banks were engaging in regulatory capital arbitrage, he said.

This involved the use of securitisation and other financial innovations to allow banks to "assume greater risk, while showing

no change or even an increase in capital ratios," according to David Jones, an assistant director at the Fed.

Banks achieved this through a variety of methods, including "cherry picking". Since the Basle Accord did not differentiate in its treatment of loans based on risk, banks were tempted to securitise their highest quality credits while leaving lower quality loans on their balance sheet.

Banks also used "special purpose vehicles" to originate the assets being securitised. This remote origination also enabled banks to reduce the amount of capital needed for regulatory purposes. By March of this year, for example, the 10 largest US bank holding companies had more than \$200bn of such securitisation programmes outstanding, or more than a quarter of their total risk-weighted assets, according to Mr Jones.

Central to yesterday's discussions was what role credit risk modelling - and what form of it - should play in revised capital adequacy standards.

Michael Foot, head of financial supervision at the UK's Financial Services Authority, said it had decided that when banks demonstrated their modelling techniques contributed to sound risk management in practice, they would get credit for this when their risk asset capital ratios were set.

The conference was organised by the Bank of England and FSA in co-operation with the Bank of Japan, the Fed's Board of Governors and the New York Fed.

Clinton urges UN to address terrorism

By Laura Silber and Michael
Littljohn at the United Nations
in New York

President Bill Clinton yesterday urged the UN General Assembly to put terrorism at the top of the international agenda, saying that it was not an isolated American problem.

"It is a grave misconception to see terrorism as only, or even mostly, an American problem. Indeed, it is a clear and present danger to tolerant and open societies and innocent people everywhere," he said after a warm reception at the opening of the 53rd General Assembly.

He went to great pains to make clear that terrorism was not a clash between Islam and western civilisations, warning that "false prophets may use and abuse any religion to justify whatever political objectives they have - even cold-blooded murder".

Quoting the prophet Mohammed, Mr Clinton urged a "course of friendship and respect for the Moslem world". He also pledged that the US was determined to take steps to "minimise the turmoil and extend the benefits of global markets to all citizens."

Tony Blair, British prime minister, yesterday urged an international response to current global problems - such as "contagion of recession", drugs and terrorism. He called for the strengthening of the UN, including enlarging the Security Council with new permanent seats for the developing

world, Germany and Japan. Earlier Kofi A. Annan, UN secretary-general, gave a sombre review of a world in political and economic crisis. No longer, he said, could the seven major industrialised democracies alone reverse the global economic downturn with all of its "devastating social consequences".

The entire international system should try to find global solutions to the world crisis with the UN itself having a crucial role - an "inescapable duty to respond", he told leaders and ministers from 185 member states.

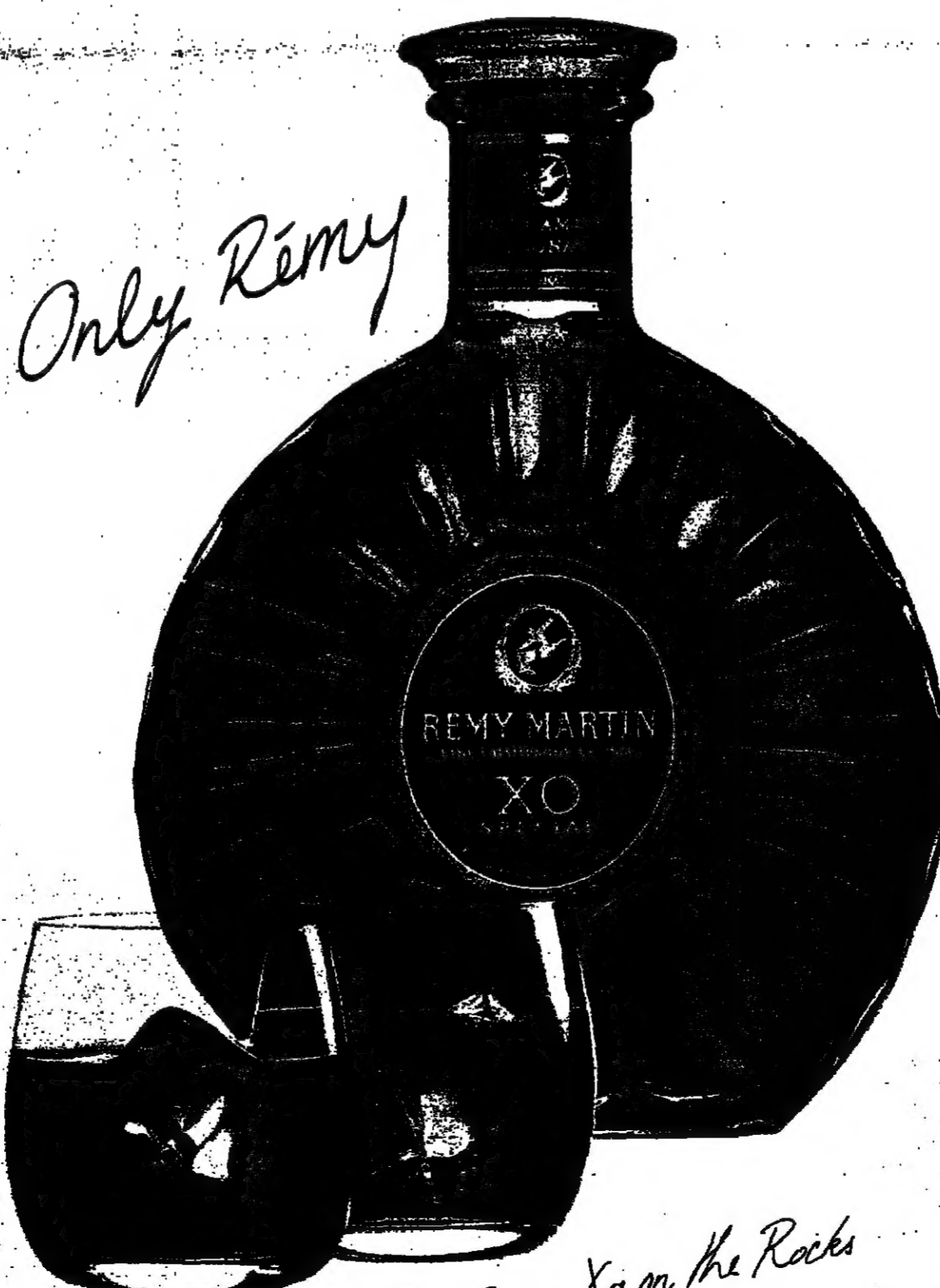
"We should not forget that the present crisis springs partly from the neglect of political factors during years when some believed that markets alone would bring worldwide prosperity," Mr Annan said, emphasising the need to restore third world development to a central place in economic strategy.

Luiz Felipe Lampreia, foreign minister of Brazil, in the throes of an economic crisis, warned of the "serious lag" between growing financial interdependence and the response of international mechanisms.

"Until now political will has not corresponded to the magnitude and gravity of the situation," he told the Assembly. "Growing interdependence renders effective governance at the international level indispensable."

Nelson Mandela, South Africa's president, warned of worsening poverty prompted by the "destructive" transfer of wealth from one part of the world to another.


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BRITAIN

BANKING UNEXPECTED AGREEMENT ENDS WHAT IS THOUGHT TO BE BIGGEST CLAIM AGAINST A FIRM OF PUBLIC AUDITORS

BCCI creditors set to settle today for \$195m

By Jim Kelly

The \$195m claim made on behalf of the creditors of the Bank of Credit and Commerce International when it collapsed in 1991 will today be settled for \$195m in an agreement signed by the bank's auditors and the government of Abu Dhabi.

The unexpected settlement brings to an end what is believed to be the biggest

outstanding claim against a firm of public auditors in the world.

A car carrying a single paper copy of the complex settlement was driven to Luxembourg, where BCCI was registered, late last week for the final negotiations with liquidators.

It was finally signed last night.

Under the settlement, auditors Price Waterhouse

will pay \$95m and Ernst & Young \$30m. Abu Dhabi - the principal shareholder in the bank that failed in 1991 following the biggest bank fraud in history - will pay \$70m.

BCCI was closed down in a joint worldwide move by bank regulators in July 1991 prompted by a report from PW to the Bank of England, the UK central bank.

Liquidators claimed the

auditors were negligent in not preventing estimated losses of \$17bn.

It is understood that senior partners at PW refused a \$250m offer to settle the firm's liability in late 1996 - the original claim having been cut to \$3bn.

"That was a six-minute meeting. We always said we were absolutely confident we had nothing to fear," said a PW partner.

The decision to settle came in the face of mounting legal costs and forecasts that the case would not get to court before 2005 at the earliest. Both firms are likely to meet the costs through insurance cover.

The payment will lead to a further pay out for more than 100,000 creditors who now expect to get more than half their money back.

The agreement has been

signed without prejudice and is designed to draw a line under the long-running BCCI affair for the firms involved and attempts to end all claims and counter-claims. However, several legal actions linked to BCCI are still outstanding.

PW recently merged with Coopers & Lybrand but the liability in settling the claim falls entirely on the old firm and its partners.

The claim against Ernst & Young actually falls on a predecessor firm - Ernst & Whinney.

Ernst & Young audited BCCI for a shorter period than PW and at a time when the fraud was less likely to have taken place - hence the lower claim. Abu Dhabi is seen as having an obligation to the creditors in effect having underwritten the bank with its own reputation.

Pay TV group boosts internet rival plan

By John Gapper, Media Editor

British Interactive Broadcasting, the pay television shopping and banking service, is stepping up efforts to provide an alternative to the Internet for television viewers. The group has also restructured its senior management.

BIB, part-owned by British Sky Broadcasting and British Telecommunications, is dropping plans to offer limited internet access to television viewers alongside its closed "shopping mall" of services.

The move is aimed at reducing confusion about its service after it said last year that it would offer a "walled garden" version of the Internet - access to a limited selection of sites.

It will also mark a stronger distinction between BIB, which is to launch its services next year on Sky Digital, and cable companies such as Cable and Wireless Communications, which are launching internet-based interactivity.

James Ackerman, recently appointed BIB's third chief executive, said it was "probably unwise for us to have confusion about people being able to access the Internet as well as our other services".

BIB has also appointed five new senior directors under Mr Ackerman, who took over when David Hilton resigned as chief executive last month. The appointments form part of its efforts to launch on Sky Digital next year.

Mr Ackerman said he expected BIB to announce a series of deals shortly.

The initiative, in which Midland Bank and Matsushita, the Japanese electronics group, also hold stakes, is one of the most ambitious efforts to introduce interactive television services to the UK as part of digital broadcasting.

TELECOMMUNICATIONS NEW TECHNOLOGY FAILS TO MEET EXPECTATIONS

Nortel plants to shed 586 jobs

By Alan Cane

Northern Telecom, one of the world's leading telecommunications equipment manufacturers, is shutting down operations at plants in south and south-west England after demand for a new technology failed to meet expectations.

The closures - at Paignton and Maidenhead - are part of the layoff of 3,500 staff worldwide, announced a week ago in the company's move away from traditional telecoms products to the growing market for datacoms systems.

Some 586 employees will

be affected, 530 in Paignton and 56 in Maidenhead. Skilled and unskilled jobs will be lost. Gary Donahoe, president, public carrier accounts for Europe, said the company would attempt to redeploy workers or help them find alternative employment.

He said it was too early to predict how many jobs could be saved but thought about 60 per cent of the redundant staff could be found jobs elsewhere in the company. He said the 1,400 employees working at the company's optoelectronics plant in Paignton would not be affected.

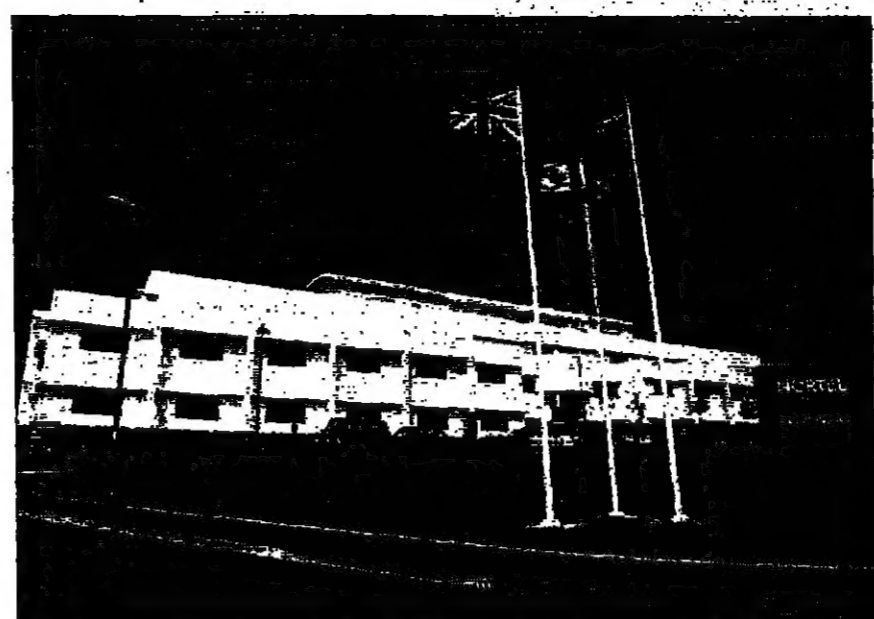
The new technology is called fixed wireless access and is marketed by Nortel under the brand name Proximity I. It replaces conventional telephone wiring between the exchange and home or office, with radio signals.

It is being deployed in the UK by Ionica, the Cambridge-based company whose share price plummeted after it failed to meet the expectations of its business plan.

Nortel said last February it was scaling back the manufacture of Proximity I systems at least in part because of Ionica's problems. Mr Donahoe said yesterday

that reduced demand from Ionica was only one of the reasons for closing the Paignton operation. The company had 14 customers for the technology, including Ionica, Scottish Telecom and Telecom Finland. A global organisation would continue to manage and market the Proximity I product worldwide with particular emphasis in the Latin American market, where radio access is a low-cost substitute for conventional wiring.

Sales, marketing and support will be on a regional basis, aligning resources more closely with big customers, he said.



Facing closure: the plant in Paignton, south-west England, where 530 jobs are to go. (Devon News)

World's biggest computer group is battling to alter its Big Blue tint

IBM has signed two big IT contracts but there is still a perception that it is simply a hardware manufacturer. Christopher Price reports

International Business Machines is set to sign a five-year \$100m (\$165m) deal with the Bradford & Bingley building society, a mutually-owned savings and loan institution to manage the group's information technology infrastructure.

The deal follows the \$1.6bn outsourcing deal with Cable and Wireless Communications, the UK's biggest cable company.

Such contracts are the

high-value, high-margin service-oriented deals that the world's biggest computer group sees as vital to its future prosperity.

But changing perceptions of the former Big Blue as simply a manufacturer of computer hardware is proving difficult, despite the recent contract successes and the fact that almost half of all revenues now come from IT services in the UK.

"It's the hardest challenge

we face in the UK market," says Carl Symon, IBM's UK chairman and chief executive, who moved to Britain last March after running IBM's Latin American division. "There are still too many people who see us as just a computer manufacturer and not the provider of solutions to their IT problems."

Philip Oliver, IBM's director for global services, who is based in London with Mr Symon, agrees. "Our legacy as a hardware company has not helped us, but we are beginning to move perceptions."

Research from Richard Holway, the IT consultancy, says IBM is the second-biggest supplier of software and services in the UK behind another US-based group, Electronic Data Systems. In Europe, IBM ranked first last year.

Much of IBM's work has been driven by the growing demand for outsourced IT. Mr Symon says it still comes as a surprise to some potential customers that IBM can provide a complete service.

"Networking, systems management, application capabilities - no one does all these things as well as IBM.

This is the message we are trying to communicate to the market."

The organisation of the group in the UK reflects the global structure, with teams focused by industry, while other units are centred on IT sectors such as software and services.

Mr Symon denies that this structure spreads resources too thinly and tries to be all things to all industries. IBM is beginning to target industries and sectors more carefully, he says, with particular emphasis on banking, manufacturing and insurance markets.

But it faces tough competition in an albeit buoyant IT market. There are the other foreign-owned computer service groups that have also cut a swathe through the domestic market. EDS has secured a firm footing in public sector outsourcing.

In the British IT industry, Logica, CMC, FI Group and Sena have all grown rapidly by targeting some of the fastest growing markets, such as utilities, telecommunications and financial services. "The UK is the most competitive market in Europe and we know we have to fight hard to

improve our market position," says Mr Symon.

But the gathering skills crisis in the IT industry could also dent the group's ambitions. IBM employs 20,000 people in the UK and is recruiting a further 1,500 people this year. It is also taking on 1,000 people as part of the CWC deal and seeking a further 400 as part of the contract.

"The IT recruitment market is extremely hot, and it's getting the same in the rest of Europe," says Mr Oliver. "It's not limiting our horizons at the moment - but it has the potential to."

It's a real responsibility transporting people around. It's really important to me so I choose the best vehicles for my name on. Well, they must have worked well over the years, because when I tell people my name, they say: "Oh! So you're the Coach man."

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MANAGEMENT & TECHNOLOGY

TECHNOLOGY SPACE TOURISM

To boldly go away for the weekend

It's no longer a flight of fantasy. Leonard David describes how private companies are racing to open up space to the public

Since the early 1980s, hundreds of people have ventured into earth orbit, and 24 have slipped free from the planet's grip to head for the moon. Getting there, however, has always depended on space-craft built and financed by government agencies.

That could change within a few years if the plans and ambitions of a number of private rocket companies and tourism experts are realised. As launch costs drop and passenger-carrying craft become safer and easier to operate, orbital space tourism for the general public will blossom, they predict. After all, if 77-year-old John Glenn, the first American to orbit the earth, can return to space next month on a NASA mission, why should public trips to space be far behind?

"Space as a prime tourist destination is no longer a flight of fantasy," says Thomas Rogers, president of the US Space Transportation Association (STA), based in Arlington, Virginia. In March, the association and the US's National Aeronautics and Space Administration released a two-year study on space tourism that reported: "We now see the opportunity of opening up space to the general public."

The study predicts a "sea change" in the prevailing wisdom of the past 50 years - that "people in space would continue to be very few in number, and would be limited to highly trained professionals who, at personal physical risk, would conduct mostly taxpayer-supported scientific and technical activities there under government review".

You do not have to be a rocket scientist to see that space traffic will increase as the price of a ticket to ride comes down. But it will take rocket science, fuelled by high-pressure entrepreneurial zeal, to create a robust space tourism market.

Nasa and Lockheed Martin, the US aerospace group, have teamed up to develop what many consider the holy grail of space travel, a single-stage-to-orbit vehicle without jettisoned stages and fuel tanks or recoverable solid rocket motors. The aim is to produce a reusable commercial space liner called VentureStar, for which a subscale prototype - the X-33 - is due to begin sub-orbital test hops in July 1999.

'Eventually orbital tourism could involve 1m passengers a year'

If successfully built, Venture Star would radically reduce the cost of pushing payloads, and people, into space. "VentureStar is intended to be a four-year effort to first flight beginning in 2000. We plan to fly at the end of 2003 and press this vehicle into revenue service later in 2004," says Jerry Rising, Lockheed Martin's vice-president for X-33 and reusable launch vehicle programmes.

But big US companies are not the only organisations involved. A study released early this year by the US Federal Aviation

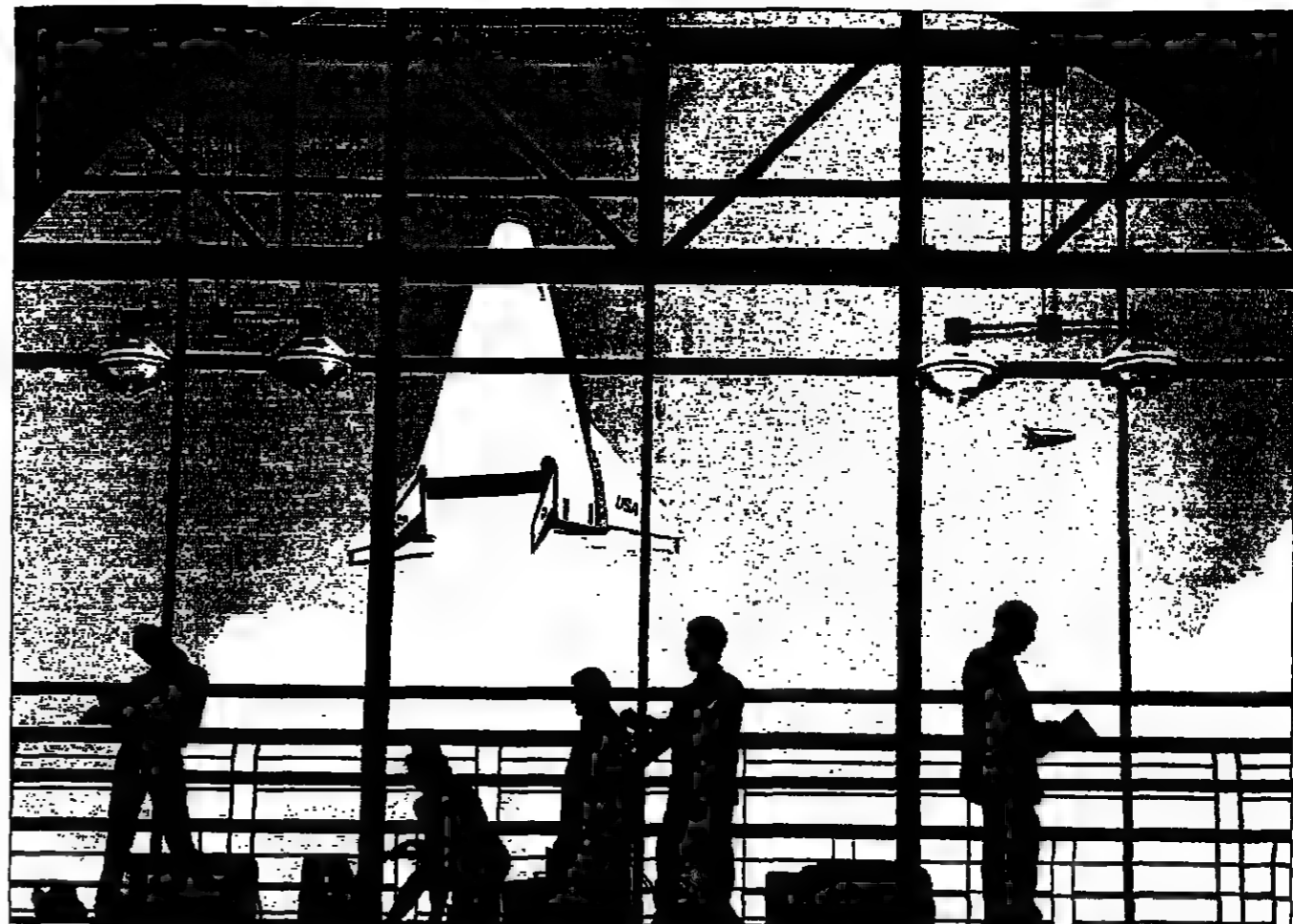
Administration (FAA) identified two dozen private and government-supported reusable launch vehicle concepts being pursued worldwide.

While a good portion of this rocketeering is geared to the launch-for-hire business of placing in orbit such things as global communications satellites, "these vehicles may also foster new markets such as space tourism," says the FAA report. Some names attached to these dream machines underscore prospective duties: Skylon, Thunderbird, Ascender, Mayflower, Cosmos Mariner, Astroliner and Space Van.

One way of nurturing the orbiting space tourist business is to offer financial rewards. The X Prize Foundation, based in St Louis, Missouri, is offering \$10m for the first organisation to address the market for sub-orbital space tourism, and more than a dozen teams worldwide are vying for the prize. It is modelled on the Orteig Prize, picked up by Charles Lindbergh for achieving the first non-stop flight between New York and Paris in 1927.

In addition, two travel and tourism companies are taking reservations for sub-orbital passenger flight - up to the edge of space and down again. At 100km up a person can officially earn the title of astronaut.

Virginia-based Space Adventures is offering a Steps to Space programme which will culminate in a flight aboard a still-to-be-built sub-orbital vehicle, expected to be available by 2001 or soon thereafter. The six-day pro-



Mind the gap: routine commercial space travel is not so far away, according to Nasa and a growing number of companies

© Lockheed Martin/PhotoDisc

gramme is expected to cost about \$80,000, including a sub-orbital trip of 45 minutes or more.

The other group, Seattle-based Zegrahm Space Voyages, has teamed up with Vela Technology Development, a Virginia-based aerospace company, to build a two-component Space Cruiser System, one part of which will take passengers to more than 328,000ft in what resembles a souped-up luxury passenger jet. The flight will allow six tourists two-and-a-half minutes of continual weightlessness, says Scott Fitzsimmons, Zegrahm's

vice-president. The "going rate" for the experience, part of a seven-day training and educational package, is \$95,000 and the first departure is due in December 2001, he says.

Meanwhile, a much cheaper space ride of \$3,500 a ticket is offered by the Houston-based Civilian Astronaut Corps. The private business's Mayflower rocket will lob six passengers and one pilot from an ocean takeoff point to an ocean landing before the end of 1999, says Harry Dace, director. The programme calls for 2,000 civilians to be flown to

"astronaut altitude", he says. As sub-orbital tourism evolves, it should help develop prospects for orbital trips in the early years of the 21st century. "We will work our way up," says Mr Rogers of the Space Transportation Association.

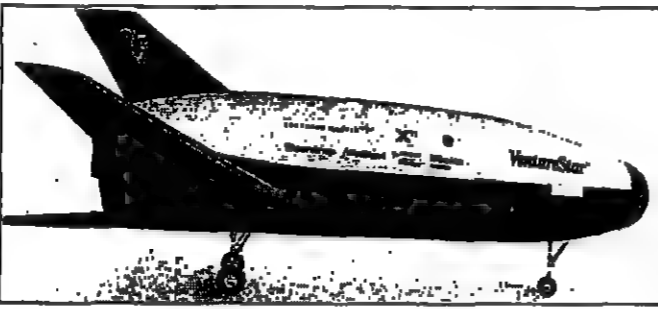
Much remains to be done, he adds, such as safety certification, as well as raising the private investment to build, test and routinely operate commercial craft.

Mr Dace says that orbital flight will cost the operator 10 to 30 times as much as its sub-orbital counterpart, because of

the need for rocket boosters to achieve higher altitude and speed. "Many people will be able to afford the cost (of a ticket), but they will want to see a track record before getting involved," he says.

In spite of the challenges, Patrick Collins, a guest researcher in several of Japan's space-related organisations and an expert on space tourism, remains optimistic. "General public space tourism is feasible and likely to start soon," he says. Eventually, orbital tourism could involve 1m passengers a year and will become the dominant space activity, he predicts.

Dr Collins not only foresees hordes of camera-toting space tourists eyeing the earth, but - given low-cost reusable launch vehicles - he predicts there will be high-flying gymnasiums and other entertainment centres. So, maybe we will not have to wait too long before space stopovers at an orbiting hotel become the ultimate weekend break for the upwardly mobile.



A prototype of the VentureStar space liner (left) should begin sub-orbital test hops next July

© Lockheed Martin

The Space Cruiser System (right) resembles a luxury passenger jet

© Zegrahm Space Voyages

INTERVIEW SILVIO SCAGLIA OF OMNITEL

New line on Italy's mobile market

The chief executive of one of Europe's fastest-growing telecom companies speaks to Paul Betts

Silvio Scaglia cuts an unusual figure among his geriatric Italian corporate peers. At barely 40 years of age, he is the chief executive of one of Europe's fastest growing telecommunications companies and arguably Italy's biggest recent corporate success story.

Had it not been for Omnitel, the cellular telephone company launched by Olivetti three years ago, the venerable Italian office equipment and high-tech group would probably not exist today. "Omnitel saved Olivetti," says Mr Scaglia.

The mobile telephone venture, the brainwave of Carlo De Benedetti, the former Olivetti chairman, began life in 1995 just as its parent was plunging into financial disaster. In three years, Omnitel has become Europe's third-largest GSM cellular telephone operator with more than 4.7m subscribers in Italy. In the first half of this year it was already showing a net profit of £25.4bn (\$41.3bn). After investing £4,500bn in its start-up phase, it is maintaining a high £1,000bn a year investment rhythm.

It employs 4,500 people after recruiting more than 1,000 last year. More remarkable for an Italian company, the average age of employees is 30 and more than half are women.

The company's success and encouraging longer-term prospects recently prompted Mannesmann of Germany to increase its stake. Before the end of next February, the German company will have paid Olivetti a total of £2,400bn for a 49.9 per cent stake in the Italian group's telecommunications interests. In so doing, Mannesmann has helped secure Olivetti's future, reflected in a rise of more than 500 per cent in Olivetti's share price in the past 18 months.

Mr Scaglia, a telecommunications engineer who worked in management consulting before joining the Piaggio motor scooter group, says Omnitel started "with every disadvantage".

"At the beginning we were only a small group of people -

about 150 staff helped by a further 150 outside experts, mostly foreigners - and we had in front of us Telecom Italia Mobile which was already the largest cellular phone operator in Europe. It was very powerful, part of a huge monopoly, it had good technology but was not so strong in terms of customer relations."

Omnitel had one big advantage. "Starting from scratch, we could pick our people and create a radically new entrepreneurial culture for Italy."

"We wanted smart people working as a team and we did not want to be loaded with the old guard. We cherry-picked the experiences of our shareholders including Bell Atlantic, Mannesmann, Airtouch, Cellular Communication International of the US and Olivetti - but we did not want to copy anybody. And we put the emphasis much more on marketing and attention to the customer than traditional telecom companies."

Against the heaviest odds - "we were and are in some sense still suffering from a monopolistic state-oriented culture in Italy and we were the first private company to compete directly against a big monopoly" - Omnitel decided to attack the market in a novel way.

"Traditional telecom companies had always relied on a steady and stable stream of income from fixed fees. We helped change the market in Italy by doing away with activa-

'We were suffering from a monopolistic state-oriented culture in Italy and we were the first private company to compete directly against a big monopoly'

tion and monthly fees. Our philosophy was simple - let people pay for what they use. Our Italian competitor also followed us in the strategy."

Under the Italian system, customers receive no initial subsidy from the telecom operator to acquire the first handset hardware. "So they have to make an initial investment," says Mr Scaglia. "But then our per minute phone rates are lower than elsewhere in Europe. Customers have no long-term contractual



Scaglia: 'We could pick our people and create a new entrepreneurial culture'

commitments and can leave us whenever they want."

"The success of our rechargeable cell phone cards is another step in this direction. The continuing growth of the Italian market also shows that mobile phones are no longer a status symbol but a useful tool for everybody."

He says there is not much difference between selling mopeds in Shanghai and cell phones in Europe. "What you have to make people realise is that they need them without knowing it."

His ultimate ambition is to see cell phones substituting traditional wireline services.

"Already our per minute wireless prices for international calls to Europe, the US, Canada and Mexico for business customers are lower than wireline," he says. Omnitel aims to increase its

share of the Italian telecom market from 4 per cent last year when the market totalled \$26bn in revenues to 16 per cent of a market expected to grow to \$39bn in 2005. Its aim is also to grow its share of the Italian wireless market from 15 per cent last year to 38 per cent during the next six years. By the end of July, Omnitel already had 28 per cent of the Italian wireless market.

However, a third cellular phone operator will soon enter the Italian market and possibly a fourth next year. The third operator consists of a consortium grouping Enel, the Italian state electricity utility, with France Telecom and Deutsche Telekom.

"We are still the only real private operator. The new consortium is made up of big European monopolies and Telecom Italia, although privatised, still has the Treasury as its single biggest shareholder. And there is also the government's golden share."

Omnitel is convinced it can compete successfully if the ground rules are fair: "Our big worry at present is frequencies. We need them to grow and if frequencies are not properly distributed then the market will be distorted and we will suffer."

MARKETING CHALLENGING THE BIG NAMES

Soft sell cottons on in the bathroom

Hygiene products that 'take the paper out' have won a virtual company a toehold in a fiercely competitive market, says Tracy Corrigan

Tim and Willy Paterson-Brown, two Scottish brothers who have settled in Seattle, Washington, are not shy about explaining the advantages of their Purely Cotton product range of personal hygiene products. Willy produces a piece of cotton wool and a piece of wood from his pocket and asks bluntly: "Which would you rather use?"

Their company, Linters - named after the cotton by-product which is used to make Purely Cotton products - has, according to Willy, introduced the world's first toilet and facial tissues made from cotton.

"Everyone we spoke to said this couldn't be done, and even if you can do it, you can't survive in the market," he says. The reason: the tissue market is dominated by two massive companies, Procter & Gamble and Kimberly Clark, which own brands such as Kleenex and, in the US, Charmin.

Both companies have big marketing budgets. Both have aggressively chased other variations on a theme - such as moistened tissues - but they have never pursued the notion of cotton. "We can get the product on the shelves because there is a clear point of difference - a bit of variety on an aisle that is thoroughly boring," says Tim.

This has given Linters an opening to take on the big guys for at least a small slice of the market. Since they launched their cotton toilet tissue product two years ago, the Paterson-Browns say they have won a 3 per cent share of test markets in the Pacific north-west and north-east, California and the Mid-West.

If replicated on a national scale, that could add up to big money. The US bath and facial tissue industry has annual sales of nearly \$5bn (£3bn). Purely Cotton products were sold in 300 stores in 1997 and will be available in 12,000 by the end of the year. The plan is to launch in the UK market in 1999 and in continental Europe in 2000.

The brothers have some canny marketing ideas. They are seeking to position Purely Cotton as a cosmetic beauty item: the tissues are gentle enough to use for removing make-up or for cleaning glasses. They are also vaunting the product's medical benefits: Willy reels off documented evidence that cotton tis-

sue is more absorbent, less abrasive and kills more bacteria. The Purely Cotton range consists of cotton tissues and toilet paper only, but there are plans to extend into feminine hygiene, nappies and kitchen towels. They also hope to develop products for the medical industry, such as surgical masks and examination gloves.

"Which would you rather use?"

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ness "virtual" company - almost every function, from sales and marketing to production, is outsourced. The private company, which Tim and Willy started with their own capital, is now financed by private equity capital, but they hope to bring it to the stock market.

There are some worries. Won't the giants step in and crush an upstart like Linters? The brothers believe they have protected themselves from competition through patents and exclusive contracts with suppliers and manufacturers. And for a price war, they argue, would be ineffective, since Purely Cotton products are already more expensive. They add that their raw material costs will be less volatile than those for paper tissues. The cost of the Linters used to make Purely Cotton products is about 10 to 20 per cent higher than wood pulp at current market prices, but the price of wood pulp has been notoriously volatile.

To compete with the massive marketing budgets of the giants, Willy admits: "We have to be creative." Its "I don't use toilet paper" line of ads are certainly thought-provoking. Furthermore, he notes that Linters has "something new in a category that has had nothing new in years".

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WE TOOK THE PAPER OUT!

Big softie: one of the ads for Purely Cotton toilet and facial tissues

THE ARTS

Thrown by the plates and pots of Picasso

William Packer changes his mind about the artist's witty, decorative ceramics

A long lifetime on from the great Cubist experiment, and "Les Femmes d'Alger", there are still people who see Picasso as a fraud and a charlatan, and his work as an affront to their intelligence. Then there are those for whom the Master can do no wrong, whose every mark and gesture and passing fancy are instinct with genius, not to say significance. But no artist, however great, is infallible, and it is that very fallibility which makes his work so remarkable. With Picasso, whose endless career followed so many shifts and turns, there were inevitable periods of doubt and uncertainty, of open experiment and but qualified success.

For us today, able now to look back with some detachment and objectivity, we can see that the work of the last 10 to 15 years of his life, when he was in his 80s, which at the time seemed to mark so desperate and tragic a falling-off, was in fact among the most important passages of all. Look back a decade further, through the 1950s, and we find, by contrast, work that is for the most part decorative, bright and cheerful, and empty formulaic, the least interesting of all. Since this was the period more or less coincidental with his engagement with ceramic, I had been inclined to lump his work in that medium in with the rest of it, and write it off: it always seemed clever enough in formal terms, charming, witty, full of fun, but it was hardly to be taken seriously. He didn't even throw his own pots.

How wrong can you be. The comprehensive exhibition now at the Royal Academy of Picasso's pots and plates, the first ever to have been put together on such a scale, is a revelation.

His interest in the medium took root in the summer of 1946 when, at the invitation of the proprietors, Georges and Suzanne Ramis, he visited the Madoura workshop they had set up just before the war at Vallauris, near Antibes in the south of France. It was not so much a traditional pottery as one established in a traditional pottery-making area, with a local man,

Jules Agard, installed as master-craftsman.

Their close collaboration would last into the early 1960s, when Agard moulding or throwing the basic earthenware forms, loosely founded on the rather chunky local fashion - plates, jugs and pots - under Picasso's supervision, who would then squeeze or stretch them, or add to them as necessary, and paint on them the often whimsically decorative images for the firing - birds and beasts, old men and young women, the sun and the moon, and often a lugubrious hint at self-caricature.

All are one-off examples in that no pattern or image is exactly repeated, but Agard would often produce a short run of a particular form, if only a couple, upon which Picasso could then work his variations. The first things we see are some identical plates variously incised and glazed, or actually modelled into low relief, with images of faces, fishes, fork and spoon. Both in form and decoration, the reference is as eclectic as one would expect, though reference is perhaps rather too absolute a term for so richly personal, quizzical and instinctive a response. The sources may be half-remembered deep in the artist's knowledge of domestic pottery from Roman to late-medieval times, and from Vallauris to Peru. Here are hints of Tanagra figurines, Etruscan grave-goods, Cycladic offerings to the gods. The drawing looks to Egyptian tomb-painting and Greek vases. But always it is Picasso, drawing quite as much back into his own past work, who makes with every mark, every touch, every tweak, something entirely new and fresh, and entirely his own.

Some of the forms are wonderfully complex in their formal arrangement of spouts and handles, and no less inventive in their anthropomorphic or natural suggestion - beaks and wings, hips and breasts, bird jugs and female bottles - but the simplest and purest forms are no less powerful. Two tall bottles, a perfect pair, face each other across the room, the



Pottery about Picasso: 'Mounted Cavalier' jug, 1950-51

one black, the other white, each with a tall slim neck, and each with the image of a bird teased with authoritative simplicity upon its full, fat body. A tiny woman, pinched out of a scrap of clay, scurries along, holding her skirts. Picasso as an artist was always intrigued by process and technique, ever open to the new experiences and the creative possibilities

they afforded. He was always a maverick and an improviser, and had been improvising sculpture all his life. He was, moreover, never less than serious in his play, for all the fun it clearly gave him.

It was chance, perhaps, that took him to Vallauris, or perhaps that invitation merely happened to catch him on a good day. A change is as good as a rest, they say, and the

Vallauris pottery allowed him the creative distraction he needed. Goodness knows, he put it to good use.

Picasso - Painter and Sculptor in Clay: The Royal Academy, Piccadilly, London W1 until December 16, then to the Metropolitan Museum of Art, New York; sponsored by Goldman Sachs International.

AMSTERDAM OPERA GOTTERDÄMMERUNG

Light goes out on high-tech Ring cycle

In spite of big ideas on scenic design, Audi's production added little to either the drama or the music, writes Richard Fairman

At least the Netherlands Opera got its timing right. While none of the first-division opera houses of the world has a new production of Wagner's *Ring* cycle under way, Amsterdam has captured the limelight.

A year in the making, the Dutch *Ring* has reached completion with *Götterdämmerung*. To those who have followed it from the beginning, the two points that will stick in the memory are how much it must have cost and the extraordinary feat of rebuilding the stage before each performance. For this final opera the "danger seats" for the audience high above the stage disappeared even further up into the roof, leaving a row of tiny faces peering down nervously from on high.

What has this new *Ring* added up to? Not enough, considering how little it has added to our knowledge of either the drama or the music. The promise of a production by Pierre Audi, respected man of letters and deeds in the arts world, has certainly not been met by a staging that repeatedly substitutes effects for any deeper response to the opera. But it is measure of the poverty of inspiration among the current crop of producers that even his disappointing effort has more to commend it than the most recent productions in Bayreuth (feeble), London (quirky) and Paris (vacuous).

However low it has set its sights in terms of interpreting the drama, Audi's *Ring* has always had big ideas about scenic design. *Götterdämmerung*, naturally enough, proved to be the biggest of all. The broken circle that had formed an element of the stage in each of the previous operas now joined up to create a complete ring that swirled out over the orchestra pit, across the front of the stalls, and way up into the flies. Even Norma Desmond never had a grander entrance than the five-minute descent down its right-hand curve.

On stage the most prominent feature was that modern producer's cliché - the single light-bulb hanging from the ceiling. Contrary to previous form, Audi ventured a number of insights, for example bringing both Siegfried and Gunther to the Valkyrie rock to claim Brünnhilde, a valid gloss on the original. But it was a less happy idea to turn the chorus into faceless robots programmed to jerk to the beat (at the word "Ring") they all predictably raised a finger in the air. If Wagner had wanted to compose a soundtrack for *Invasion of the Zombies* he would surely have written different music.

Still, the soloists had a better deal, as they were able to project from the protruding part of the ring. Lowering there, bald-headed, eyes rolling, a fearsome presence, Kurt Rydl held the audience spellbound and sang with blazing force. His Hagen completely dominated the performance, leaving little room for Wolfgang Schöne's unsteady Gunther or the Gutrune of Eva-Maria Bundschuh, struggling with a voice that no longer carries. Henk Smit returned as an effective Alberich and Anne Gjevang made a sturdy impression as Waltraute. The Rhinemaidens were more than acceptable, the Norns less so.

About the two principal singers it is hard to give an unqualified response. Heinz Kruse's Siegfried is an artistic example of what managers call the Peter Principle: a more than able character tenor has ascended to ever heavier roles, arriving finally at the *Götterdämmerung* Siegfried, in which he

If Wagner had wanted to compose a soundtrack for 'Invasion of the Zombies' he would surely have written different music

One of the novelties of this *Ring* is that each opera has involved a different orchestra playing from a different position. In *Götterdämmerung*'s case the Netherlands Philharmonic in a partially covered pit from where the sound emerged dull and dampened. But the combination seems to have worked. The conductor, Hartmut Haenchen, from his former stupor. The drama of the second act was driven along at a furious pace and, after a surprisingly demonstrative conclusion.

At this point Audi could resist no longer. His high-tech *Ring* had to live up to its reputation: for its closing tableau there were explosions of light, Wotan's spear crashed through the roof, the back wall rose and fell, strip lighting flashed red and blue, and a jumble of modern machinery appeared on the stage, the clinching symbol of the entire theatrical concept. Then the single light-bulb went out.

Sorry seems the hardest word

THEATRE
IAN SHUTTLEWORTH

Miss Evers' Boys
The Pit, Barbican, London EC2

One of the apologies which spring more easily to president Clinton's lips was for the Tuskegee experiment, in which hundreds of black men suffering from syphilis in rural Alabama were monitored over a period of 40 years while treatment was withheld. Physician and playwright David Feldschuh has fictionalised the experiences of the nurse involved in the experiment, Eunice Rivers - here renamed Evers - for what was first an Emmy-winning TV movie, and is now a theatrical production by Santa Fe Stages, visiting the Barbican as part of its international theatre programming.

Responses to the piece can be complex: scenes which have an immense potency at the time diminish with distance to seem part of a deliberately "button-pushing" emotional approach,

although the outrage at the Tuskegee project itself remains. Indeed, the project was laden with similar contradictions: originally conceived as a way of regaining government funding to treat the patients, it became a reason to refuse them such treatment in order to prove that syphilis knew no racial discrimination, it was deemed necessary to allow several hundred black people to die. Those who survived were those who "deserted".

Feldschuh's strong, sensitive script focuses on a quartet of amateur song-and-dance men who name themselves Miss Evers' Boys in honour of the nurse who treats them with respect and humanity. Lorey Hayes' Miss Evers begins the project with reservations and ends on the horns of a dilemma: scenes from 1932 and 1946 are interspersed with her testimony to a Senate hearing on the project in 1972.

The "Boys" are a deliberately diverse bunch - the folk-singer, the cynical, the aspiring dance star and the stoical older man; the medical staff likewise cover a spec-

trum, from Miss Evers' ethical anguish through the local consultant's uneasy collaboration to the paper-pushing heartlessness of the government doctor (the only white character in the play).

Several scenes have immense power: the initial bonding between visiting Dr. Douglas and Willie the dancing fanatic as they awkwardly reconstruct a half-remembered dance routine, the lengthy and agonising portrayal of a spinal tap; or when the elderly, crippled Willie, outside the hearings, forces Nurse Evers and the doctors to watch whilst he listens to a gramophone and, unable to dance, recites his old routine step by step.

However, despite a clutch of uniformly excellent performances under the direction of Martin L. Platt, *Miss Evers' Boys* retains a nagging sensation that it is more naturally a movie, and one intended less as testimony than liberal penance: like that presidential apology, its purpose is to make us feel better through mortification.

Until October 3 (0171 638 8891).



Victims of a contradictory government project: scene from David Feldschuh's fictional reconstruction of the infamous Tuskegee experiment in Alabama

INTERNATIONAL Arts Guide

AMSTERDAM

DANCE
Het Muziektheater
Tel: 31-20-551 8911
Nederlands Dans Theater 1: triple bill comprising *Sinfonietta* by Jiri Kylian, *Grass* by Mats Ek, and *Start to finish* by Paul Lightfoot; Sep 23, 28

OPERA
Netherlands Opera, Het Muziektheater
Tel: 31-20-551 8911
Götterdämmerung: by Wagner. New staging by Pierre Audi, conducted by Hartmut Haenchen; Sep 23, 27

BIRMINGHAM
CONCERT
Symphony Hall
Tel: 44-121-212 3333
City of Birmingham Symphony Orchestra: conducted by Sakari Oramo in works by Sibelius, Dutilleul and Mahler; Sep 24

BOSTON
EXHIBITION

Museum of Fine Arts, Boston
Tel: 1-617-267 9300
Monet in the 20th Century: more than 80 works painted by the artist in the last decades of his life. Beginning with paintings of the garden at Giverny, the show concludes with five of the monumental watercolor paintings that Monet himself called *Grandes Décorations*; to Dec 27

BUDAPEST
EXHIBITION
Museum of Applied Arts
Tel: 36-1-217 5222
Zsolnay: Art Nouveau Ceramics. Display of 200 objects made between 1897 and 1918 at the family-owned Zsolnay factory in Pécs. Includes goblets, vases and other objects; to Sep 27

CHICAGO
EXHIBITION
Art Institute Of Chicago
Tel: 1-312-443 3600
www.artic.edu
Julia Margaret Cameron's Women: 60 vintage prints of Victorian subjects such as Julia Jackson, mother of Virginia Woolf, and Alice Liddell; to Jan 10, then transferring to San Francisco

OPERA
Lyric Opera of Chicago
Tel: 1-312-332 2244
www.lyricopera.org
La Gioconda: by Ponchielli. Conducted by Bruno Bartoletti in a staging by John Copley. The title role is sung by Jana Eagle;

COPENHAGEN
EXHIBITION
Louisiana Museum of Modern Art, Humlebaek
Tel: 45-4919 0719
www.louisiana.dk
Joan Miró: major retrospective comprising 140 paintings, drawings and sculptures, including works borrowed from the artist's family; to Jan 10

GLASGOW
OPERA
Theatre Royal
Tel: 44-141-332 9000
The Magic Flute: by Mozart. Scottish Opera production by Martin Duncan, conducted by Richard Farnes; Sep 23, 26

LONDON
CONCERTS
Barbican Hall
Tel: 44-171-638 8891
London Symphony Orchestra: Sir Colin Davis conducts works by Mozart and Bruckner in the opening concert of the autumn season. With piano soloist Radu Lupu; Sep 23, 24

Royal Festival Hall
Tel: 44-171-980 4242
Philharmonia Orchestra: conducted by Kurt Sanderling in works by Brahms, Beethoven and Shostakovich. With piano soloist Andris Schiffr; Sep 22, 26

EXHIBITION
Royal Academy of Arts

Tel: 44-171-300 8000
Picasso: Sculptor and Painter in Clay. This first major exhibition of Picasso's ceramics includes around 100 pieces, many of which have never before been exhibited; to Jan 1

OPERA
English National Opera, London Coliseum
Tel: 44-171-632 8300
Otello: by Verdi. New production by David Freeman, designed by Tom Phillips and conducted by Paul Daniel/Mark Shanahan. David Rendall sings the title role; Sep 22, 25

LOS ANGELES
OPERA
L.A. Opera, Dorothy Chandler Pavilion
Tel: 1-213-972 8001
www.laopera.org

● Carmen: by Bizet. Washington Opera production by Ann-Margret Pettersson, designed by Lennart Mörk. The conductor is Bertrand de Billy and the title role is sung by Jennifer Larmore; Sep 22, 25
● Werther: by Massenet. Conducted by Emmanuel Joel in a co-production with Théâtre du Capitole Toulouse staged by Nicolas Joel and designed by Hubert Monloup. The title role is sung by Ramón Vargues; Sep 23, 26

MUNICH
CONCERTS
Philharmonie Gasteig
Tel: 49-89-5481 8181

● Kremerata Musica: conducted by Gidon Kremer in Piazzolla's *María de Buenos Aires*; Sep 24
● Munich Philharmonic Orchestra: conducted by Heinrich Schiff in works by Beethoven, Hindemith and Mahler; Sep 22

NEW YORK
CONCERTS
Avery Fisher Hall, Lincoln Center
Tel: 1-212-875 5030
www.lincolncenter.org
New York Philharmonic: Kurt Masur conducts Beethoven - The Complete Symphonic Cycle. Programme II (Sep 24, 25), Programme III (Sep 24, 25), Programme IV (Sep 26, 28)

EXHIBITIONS
Museum of Modern Art
Tel: 1-212-708 9480
www.moma.org

● Love Forever - Yayoi Kusama, 1958-1968: display of works by the Japanese artist (b.1929), who came to prominence in the late 1950s while living and working in New York. This display includes installations and a film as well as paintings, sculptures, photographs and collages; to Sep 22
● Tony Smith (1912-1980): Architect, Painter, Sculptor. Includes some 50 paintings and 50 drawings, as well as plans, sketches, photographs and models of architectural projects; to Sep 22

OPERA
New York City Opera, New

York State Theatre
Tel: 1-212-870 5570
www.nycoopera.com
Partenope: by Handel. Directed by Francisco Negrin and conducted by George Manahan. Lisa Saffer sings the title role; Sep 22, 26

PARIS
EXHIBITION
Musée d'Orsay
Tel: 33-1-4049 4814
www.Musee-Orsay.fr
Millet/Van Gogh: display of 85 works brought together to demonstrate the influence of Millet on the work of Van Gogh. These include paintings, drawings and pastels by both artists, many of them on loan from the Van Gogh Museum in Amsterdam; to Jan 3

SAN FRANCISCO
OPERA
San Francisco Opera, War Memorial Opera House
Tel: 1-415-864 3330
www.sfoopera.com

A Streetcar Named Desire: world premiere of a new opera by André Previn, with a libretto by Philip Littell based on Tennessee Williams' play. The staging is by

Colin Graham, with designs by Michael Yeargan. André Previn conducts and the cast includes Renée Fleming; Sep 23, 26

TOKYO
CONCERTS
Suntory Hall
Tel: 81-3-3584 9999
Etsuko Terada: recital by the pianist of works by Beethoven and Brahms, with the Japan Philharmonic Symphony Orchestra conducted by Naoto Otomo; Sep 22

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At 08.20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.

COMMENT & ANALYSIS



PETER MARTIN

Why stop there?

Companies have been closing down corporate headquarters. They should go further, and break themselves up

Sometimes fantasies come true. Any manager labouring under the bureaucratic lash will rejoice at the news that Royal Dutch/Shell is to close four national head offices, in Britain, the Netherlands, France and Germany.

This is just an interim fantasy, of course: the ultimate prize must be the abolition of global headquarters itself, along with its gilded ranks of strategists and co-ordinators.

Surprisingly, front-line managers are not alone in this daydream. Chief executives have it too. Head offices - whether of national subsidiaries, global lines of business, or the company as a whole - are repositories of received wisdom, "the way we do things round here".

That is why they exist. It is also why they are the enemy of any chief executive bent on change. To succeed, he must first tackle head-on the army of "helpers" who enmesh him in an invisible web of tactical restrictions. Like Gulliver restrained by the Lilliputians, he tosses restlessly, dreaming of escape.

Powerful but unattainable desires call forth their own pornography. In this case, the peddlers of torrid fantasy are Bruce Pasternack and Albert Viscio, of Booz-Allen & Hamilton, the management consultants. In a book earlier this year, they hymned the "centreless corporation", in which the company headquarters was replaced by a "global core".

In their ideal company, "the global core consists of little more than the CEO and his immediate team". Floating weightlessly, relocating itself from country to country at the whim of each new chief executive, the tiny global core "does only the things

the businesses themselves cannot do".

That is, it provides strategic leadership, spreads knowledge and people, creates an identity, ensures access to low-cost capital, and exerts control over the enterprise as a whole. In the Pasternack/Viscio view, these tasks are overseen by a few people in the core, but carried out by workers in the rest of the company.

"There is, for example, a human resources component in the global core, but it deals strictly with high-level strategy. Leadership development and allocation of key people, while things like payroll and benefits administration are carried out in business units or in a service organisation."

There is nothing particularly new about the idea of a very small head office. Conglomerates based on pure financial controls - such as Hanson in its glory days or more recently the companies controlled by Kohlberg Kravis Roberts - are run by a handful of people. Indeed, the Lancashire cotton mills,

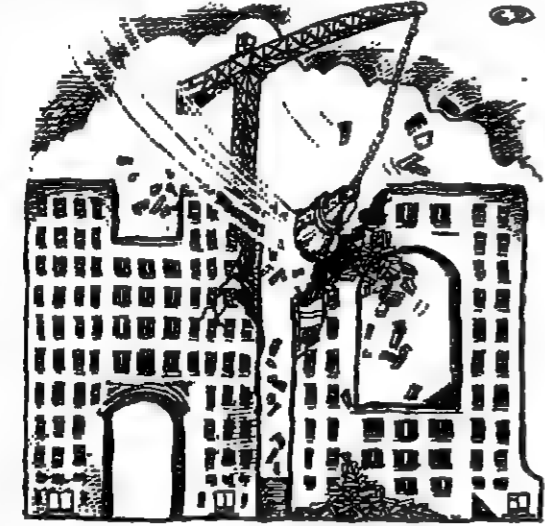
which Pasternack and Viscio castigate as the originators of command-and-control management, were models of administrative lean-ness.

The significance of the authors' approach does not lie in the novelty of their study's recommendations, but in the light it casts on the deep yearnings of big-company bosses - many of whom they interviewed as part of their research.

Secretly, the people who run the world's biggest business organisations want to escape from the rest of us. They are organisation men who hate the organisation. Their ideal world is one in which they deal "strictly with high-level strategy", leaving the trivial task of executing it to others.

The irony is that their principal enemy, the big corporate headquarters, is itself a relic of similar cravings. Previous generations of bosses built these big head offices to avoid too much contact with day-to-day business realities.

Now even this bloodless hierarchy seems too contrary and unmanageable.



The new fantasy does without it altogether, controlling the corporation by electronic fiat.

If this is indeed the attitude of today's big-company bosses, it is scarcely surprising that so many of them have been willing to take a chainsaw to the companies they have inherited. They are rarely willing, however, to take such a drastic approach to their own power.

The answer is surely a more radical one. If a company can indeed be run by five people in cyberspace, the links between its constituent parts must be very tenuous, in such a case, the argument for its continued existence as a single whole is equally tenuous. The company's individual units - its operating divisions and support services - would surely prosper just as much as separately run, separately quoted businesses.

This is, in fact, the hot topic in Shell's internal debates. The decision to close a few national head offices scarcely touches on this issue. But by calling into question how much value a few layers of intermediate management create, it opens the door to the much more challenging question of value created at the centre.

The future of the big centrally managed company was first called into question in the 1980s; since then, years of sustained prosperity and stock market

outperformance have made the issue seem irrelevant. But if the golden years for giant companies are drawing to an end, it will force its way back on to the agenda. And then the abolition of group headquarters will no longer seem a fantasy.

**The Centerless Corporation: A new model for transforming your organisation for growth and prosperity by Bruce A. Pasternack and Albert J. Viscio. Simon & Schuster, New York, 1998. Quotations come from the authors' accompanying article in Strategy & Business quarterly, Q3 1998, Booz-Allen & Hamilton, New York.*

peter.martin@ft.com

LETTERS TO THE EDITOR

Camdessus should take a lesson in the art of market psychology

From Soroosh Shambayati.

Sir, What distinguishes Alan Greenspan, the Federal Reserve chairman, from Michel Camdessus, managing director of the International Monetary Fund (IMF) is not his intellect, but his attitude of today's big-company bosses, it is scarcely surprising that so many of them have been willing to take a chainsaw to the companies they have inherited. They are rarely willing, however, to take such a drastic approach to their own power.

The IMF's mission is to help countries in times of financial distress. To implement the IMF programmes successfully, governments need the popular support of their people as well as credibility in the financial markets. Ignoring this, the IMF, almost as if deliberately, has belittled and embarrassed every government to which

it has extended its financial assistance.

Few in Indonesia will forget the image of Mr Camdessus, arms folded and towering over the once-mighty Suharto, signing the IMF agreement. And who knows how much damage the Kirgiz government suffered, both internally and in the financial markets, when the IMF delayed \$850m of pre-scheduled payment to Russia? Later, it disbursed billions more but only after it was too late.

This is not to say that the IMF should not require implementation of strict economic measures. Nor should it endorse a government that it believes to be corrupt and ineffective.

But disbursing billions of dollars while stripping from the recipients every bit of credibility is shooting yourself in the foot. Liquidity

squeezes are as much about perception as about fundamentals.

Mr Camdessus, as an experienced banker, should know better than to suggest a "short-term debt freeze" unless he deliberately wishes to precipitate a few failures.

Alan Greenspan has shown how timely and strategically well-placed commentary can achieve desirable market reactions. Mr Camdessus and the IMF would do well to follow the Greenspan example. Unfortunately, the recent fiasco in emerging markets have detracted so much from the IMF's own credibility that this might be one lesson too late.

Soroosh Shambayati, 625 East 72nd Street, New York, NY 10021, US

Land of real opportunity

From Mr Christopher Lewis.

Sir, I was disappointed to read ("Economic ills deter executives", 24 August) that UK company managers are losing interest in Japan and the European Commission's executive training programme, due to Japan's continuing problems. Those problems are very real, and will doubtless lead to lower exports to Japan and to less Japanese investment in Europe in the short term.

It should also be recognised, however, that the Japanese market is undergoing significant changes in many areas, and that barriers to entry for foreign businesses are being lowered significantly. Far from reducing opportunities, Japan's problems (and, more particularly, its inability to find its own solutions to those problems) mean more opportunities, not less, in the longer term. For many sectors now is a better time than ever before to be investing in Japan.

Christopher Lewis, Meguro 3-13-5, Meguro-ku, Tokyo 158-0000, Japan

A peg doomed to failure

From Mr Godfrey Bloom.

Sir, We have now seen massive asset deflation in the Hong Kong equity and property markets, unprecedented unemployment and negative equity for householders. Does this ring any bells? Will politicians everywhere please acknowledge the basic economic truth that pegging your currency to someone else's is doomed to failure in the long run.

The Hong Kong authorities seemed set on learning the hard way. Gordon Brown, Kenneth Clark, Michael Heseltine and the Financial Times's editorship seem hell bent on having to relearn it after only six years. The Hong Kong peg will have to go eventually as surely as economic and monetary union in Europe will fail when the continent enters the next recessionary cycle.

Godfrey Bloom, TBO Corporate Benefit Consultants, Derwent Court, Howham, York, UK

Scotland: autonomy not independence in Europe

From Mr David Martin.

Sir, John Lloyd draws the wrong European Union conclusion from his piece, "Losing Scotland" (September 16). The UK is not about to lose Scotland, the EU is about to welcome Britain to the European mainstream.

Because of structural and wider geopolitical changes, the centralised nation state, as it has traditionally been conceived since the Industrial Revolution, is becoming both too small and too large to deal effectively and efficiently with the emerging global economy.

The solution is a gradual movement towards European Union and a Europe of the regions. These are not contradictory movements but different sides of the same coin.

What is happening in the UK is that we are now moving in the same direction as Germany, Spain, Italy, France, Belgium etc. If we look at similar historic nations to Scotland in the European Union such as Catalonia and Bavaria we will see that their autonomous status is not leading to greater calls for independence.

That message was confirmed by Antonio Subria i Claus, a Catalanian government minister, at a Scottish Council Development and Industry conference: "Only one party went into the very first elections in a devolved Catalonia with a clear agenda for secession. They won 14 seats out of a total of 138. They have since dropped from 14 to seven seats."

The Catalanian government does not advocate "independence in Europe" but greater autonomy within Spain and increased influence in the European Union. That is the Labour government's policy for Scotland.

Similarly with the historic nation of Bavaria, which has many parallels with Scotland. Bavaria, with its centuries of political unity, is regarded as the main champion of what is known in the European Union as "three-level development": the autonomous nation or region, the member state and the EU.

That is the model I believe the Scottish people will vote for, not for the break up of the UK.

David Martin, Lothians Constituency, vice president of the European parliament, 4 Lothian Street, Dalkeith, Midlothian EH22 1DS, UK

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PERSONAL VIEW OTMAR ISSING

Open for business

Criticisms of the European Central Bank for not being accountable are misplaced

The European Central Bank (ECB) has not even started conducting monetary policy for the euro area, yet it has already come under attack for its supposed lack of accountability and transparency. This is unacceptable, say the critics, for a central bank with the kind of power and independence that the ECB enjoys.

Such criticisms are unjustified. Under the Maastricht treaty, the ECB must publish quarterly reports on the activities of the European System of Central Banks (the ECB and national central banks). It must submit an annual report on the monetary policy of both the previous and current year to the European Parliament, the Council and Commission and the European Council.

The European Parliament will hold a general debate on issues raised and the ECB president and executive board members will have to answer questions put by its competent parliamentary committees.

These are among the most stringent reporting requirements for any central bank. But the ECB will go further, pursuing an active policy of keeping the public informed about its decisions and underlying motives. Through press conferences, speeches and its regular publications, the ECB will offer detailed analyses of the main developments on which its decisions were based and will report on all aspects relevant to the conduct of monetary policy in the euro area. It will also communicate with academics and researchers to allow monetary policy developments to be scientifically assessed.

These reporting commitments are based on the conviction that accountability is an essential complement to central bank independence. In a democracy, independence cannot be granted without a clear and limited mandate: for the ECB, it is to maintain price stability. This will be the benchmark against which its actions will be judged. It is in the ECB's interest to give an account of its monetary policy and to explain how it has contributed to that aim.

Given all this, why has there been so much criticism? One aspect that has attracted attention is that, contrary to the practice of some central banks, the votes of the members of the ECB's decision-making body, the Governing Council, will not be made public. Is this really a lack of accountability?

making process is that the discussion within the ECB governing council on monetary policy is as frank as possible. This may not be the case if those involved feel they must be circumspect about the way in which their opinions are reflected in the minutes of the Governing Council and their potential impact on financial markets. Members must feel free to change their opinions in the course of the debate but once a decision is taken, they should publicly support it, even if they had voted against it. "Personalisation" of the internal debate can only be detrimental to the decision-making process and public perception. What is important is that the main arguments that have led the ECB

national central banks do not sit on the ECB Governing Council as representatives of their countries but as representatives of the institution as a whole. The same is true of the members of the Executive Board. This is why country size has no bearing on the voting power of Governing Council members: each has one vote, be they president, Executive Board member, or central bank governor.

Making individual members' voting behaviour public would encourage undesirable scrutiny of members' voting patterns. This, in turn, would encourage external pressures on the Council members arising from local interests. Independence, granted by the treaty, would be at risk.

The ECB has to be judged on the basis of its overall performance. Its credibility depends on the transparency with which it explains its decisions. The ECB will be challenged by academics, market participants and the public at large to provide convincing arguments to justify its decisions. The ECB is conscious of this responsibility. It will, from the outset, give absolute priority to the fulfilment of its obligation to be fully accountable to the public.

One should not forget that independence was given to the ECB because of the conviction - based on overwhelming empirical evidence - that it is an essential precondition for price stability. Any attempt to erode the substance of the ECB's independence would clearly run contrary to this political decision, ratified by all EU parliaments.

The author is a member of the ECB's executive board.

'Once a decision is taken [members] should publicly support it, even if they had voted against it'

to take a certain policy decision are explained to the public convincingly.

With economic and monetary union the principle of "one country - one currency" no longer applies: it has been replaced by that of "one currency - eleven (at first) countries". From the beginning of next year, there will be a single and indivisible monetary policy. Its primary objective will be price stability in the euro area as a whole. National considerations must not play a role with the ECB, even when conditions in one country differ markedly from the "euro area average". The governors of the

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Tuesday September 22 1998

The choice facing Germany

Next Sunday's German election may not involve the most radical of choices. But it is of fundamental importance, for three reasons.

First, it marks the end of an era. Whichever candidate for chancellor - Gerhard Schröder for the Social Democrats (SPD) or Helmut Kohl for the Christian Democrats (CDU/CSU) - emerges victorious, this is the last election Mr Kohl will fight. The beginning of the end of his momentous 16-year rule is thus at hand. Soon enough, a leader from the post-war generation - with memories and experience wholly different from those that shaped Mr Kohl - will be in the chancellery.

Second, whoever wins faces challenges almost as momentous. Germany's capital is about to shift eastwards to Berlin, and it is about to abandon its post-war icon, the D-Mark. Both moves are a voyage into the unknown.

Third, the next chancellor will be the leader of Europe at a time when Europe badly needs leadership. In the EU presidency next year, Germany will oversee important decisions affecting the Union's admission of new members from eastern Europe and agricultural and institutional reform. And with the advent of the euro, Europe will be feeling its way towards a new international role in a world in economic turmoil. The German chancellor will need a steady hand, a clear head and fresh ideas.

Which of the two candidates has this combination? One is tempted to say neither. Mr Kohl, at least, is a known quantity, and a proven statesman. But for all his energy on the campaign trail he looks politically tired, and his party is squabbling as it

contemplates the post-Kohl era. Mr Schröder is an enigma. His policies are a neo-Blairite haze. Nobody knows what a coalition between the SPD and the Green party - among likely outcomes - would be like. No one can say whether Mr Schröder and the leftwing SPD leader, Oskar Lafontaine, would maintain the impressive unity they have displayed on the hustings.

In policy there is little to choose. The CDU has moved to the left under Mr Kohl, and its economic record has been erratic at best. The SPD has junked much of its leftwing baggage in foreign policy, and Mr Schröder - once an opponent of the euro - now talks instead about making monetary union work. The main differences concern tax reform and welfare. But the CDU's proposals would not revolutionise German economic performance; nor would the SPD bring it grinding to a halt.

So it boils down to a choice of personalities: the familiar and worn versus the new and uncertain. That is unfortunate, since the best candidate for Germany's next chancellor is neither, but Mr Kohl's anointed successor as CDU leader, Wolfgang Schäuble. He is not only the most able and articulate politician on Germany's national stage, but also the most popular.

Mr Kohl has already made a historic contribution to European integration, his country and his party. He would crown that achievement by announcing this week that, if elected, he will make way for Mr Schäuble in one year's time. It is probably the only way his party can win. It would also be the best decision for Germany and for Europe.

Mahathir's grip

For many years, economic prosperity dulled political sentiments in the south-east Asian tiger economies. But the currency crisis has changed the political scene irreversibly. Malaysia's long-serving prime minister, Mahathir Mohamad, cannot swim against the tide much longer.

As Malaysia's economic situation has worsened, Dr Mahathir has been frantically tightening his grip on power, mindful of the forces that removed President Suharto from office in Indonesia.

Critics, particularly in the media, have been silenced. A prominent opposition politician was imprisoned on dubious charges after criticising the conduct of a court case. The governor of the central bank, who resigned following the imposition of capital controls, was replaced by a Mahathir ally. All along, Dr

Mahathir has benefited from the fact that memories of race riots in the 1960s have made the Malaysians fearful of unrest.

Until recently, the strategy was succeeding. But his decision to sack and subsequently arrest his popular and ambitious deputy prime minister, Anwar Ibrahim, on unproven charges ranging from treason to sexual misdemeanours, has caused a serious backlash. Tens of thousands of Malaysians have been protesting on the streets, angry not at the economic situation, which is not nearly as serious as in neighbouring countries, but at Dr Mahathir's increasingly arbitrary style of government.

Now that these forces of opposition have been released, they will be difficult to contain. Whatever the fate of Mr Anwar, Dr Mahathir could find his grip on power slipping out of his control.

Last resort

The International Monetary Fund has had only very limited success in fighting the growing crisis in emerging markets. This raises the serious question of whether the international financial architecture, designed for another age, can cope with capital movements on an unprecedented scale.

The IMF has taken on the responsibility for the macroeconomic and financial health of emerging market economies. This is a role it can perform only imperfectly. The present crisis has exposed instabilities to which the group of seven leading industrial countries must respond.

With President Clinton distracted, Tony Blair, UK prime minister and current G7 chairman, has taken up the baton ahead of this month's annual meetings of the IMF and the World Bank. In a speech yesterday in New York, Mr Blair called for greater transparency in the global financial system, improved financial supervision and regulation, and greater accountability and openness from the Washington institutions, with more input from emerging market countries themselves.

All of this is sensible, but it is not enough. Mr Blair appeared to hint at this in saying that fundamental reform was needed, not just technical changes. Most important, he set a deadline of one year for the work to be done. There are three broad choices. First, tinkering with the present institutions. Second, reform to make the IMF a true lender of last resort. Third, acceptance that the IMF can never be a true lender of last resort and that a new approach is needed. Muddling through is not an attractive option. The crisis has

shown that countries can be driven to devalue and default by a panic among investors. A panic, driven by herd behaviour rather than economic fundamentals, can create the very collapse that investors fear.

But the IMF cannot fulfil the role of international lender of last resort. It lacks the reserves and cannot print money. For it to do so would involve the central banks of the G7 countries committing reserves on an unprecedented scale. These funds would have to be available unconditionally and almost without limit to break runs on a currency. No G7 government wants to commit funds on such a scale. Few legislatures would permit it.

This being so, the only option is to accept there is no lender of last resort and reform the financial architecture accordingly. What is needed is an internationally accepted mechanism for dealing with rescheduling, default and bankruptcy. The IMF would give up its role as fireman, and take on a new role as policeman.

Thus, for countries which opted for free capital inflows, it would set standards for and monitor their banking systems and fiscal and monetary policies. The standards of fiscal, financial and monetary virtue required to withstand pressure can be extraordinarily high: in east Asia only Singapore and Taiwan have remained relatively unscathed. Countries with less sound banking systems and looser macroeconomic policies would be well advised to adopt temporary limits on debt-creating capital inflows. It would be better for the IMF not to pretend it can bail out countries than to do so inadequately.

Yielding worrying signals

Bond yields are sliding fast in industrialised countries. Edward Luce asks whether they signal a fall in inflation, a temporary fall in prices or possibly something worse

Bond yields take a dive



were only introduced in the early 1970s. And in the UK last week, the yield on the 10-year gilts dipped below 5 per cent for the first time since 1987.

At the same time, the yields on other bonds - on both emerging market sovereign bonds and western corporate bonds - have soared to near record levels as investors have off-loaded anything which smacks of risk. The average yield on emerging market dollar bonds is now about 23 per cent according to J.P. Morgan. Last October, they were around 9 per cent. Corporate bonds have fared little better. All but the highest rated companies - the likes of General Electric and International Business Machines - have in effect been shut out of the bond markets since mid-August.

One sign that these bond movements might be signalling something worse than a fall in inflation is the relationship between bond yields and interest rates. In the west, government yields have fallen to such an extent that, for the first time since the early 1980s, long-term bond yields in the UK and the US have fallen below short-term interest rates. This is the so-called "inverted yield curve" and is a classic sign of impending recession.

In ordinary conditions, a reduction in long-term rates would also sow the seeds of recovery. This is because they reduce the cost of long-term borrowing relative to prices. The average nominal yield on 10-year bonds in the industrialised countries of the Organisation for Economic Co-operation and Development has fallen to 4 per cent while the forecast for the OECD's average inflation rate in 1998 is 1.4 per cent. The real yield is thus 2.6 per cent. This is well below the trend rate of a 4 per cent real yield over

the last 20 years. Until recently, whenever the nominal bond yield fell (and, by implication, the real yield fell as well), the stock market rose in expectation of higher corporate profits.

In the past two months, however, this link has been severed. Falls in government bond yields in the US, Japan and Europe have been accompanied by falls in stock market prices. The Dow Jones Industrial Average is 20 per cent below its July peak, for example, yet the yield on the 30-year Treasury benchmark bond has declined by almost half a point. The same is broadly the

'If there is another Russia the west could be peering into the abyss of deflation'

case in Japan, Germany and elsewhere. Why has the link broken down?

"Investors are frightened of taking any sort of risk after what has happened in Asia and Russia," says Stephen King, managing director of economics at HSBC, a leading bank. "This fear extends to western stock markets because of the possibility that the recession in Asia and Russia will damage corporate profits in the west."

Investors, in other words, fear that the crisis affecting emerging markets will also affect growth rates in the developed world and are thus switching their capital into the relative safety of AAA-rated government bonds. Panic plays a large element in the

flight to safety. "If there is another Russia the west could be peering into the abyss of deflation," said Avinash Persaud, head of currency research at J.P. Morgan. "If, however, the US and the International Monetary Fund could finally put a stop to the crisis then government bond yields would start to rise again. But it is a big 'if'."

Andrew Bevan, international economist at Goldman Sachs, predicts that the yield on the 30-year US Treasury bond would fall below 4 per cent (from its current level of about 5.1 per cent) if another emerging market government defaulted on its debt. Mr Magnus at Warburg Dillon Read says the Treasury yield could go as low as 3.20 per cent if Brazil or another large Latin American economy were forced to devalue its currency. One or two economists, including Roger Bootle, a City economist and author of the book *The Death of Inflation*, believe that deflation is already a probability even without another Russian-style default.

Mr Bootle says that with the exception of Alan Greenspan, the chairman of the US Federal Reserve, western central banks appear more concerned about the threat of inflation than deflation. Last week Hans Tietmeyer, president of the Bundesbank, poured cold water on suggestions that Germany would participate in a co-ordinated reduction of western interest rates to stimulate demand and restore morale in the markets.

"Core inflation has fallen to below 1 per cent in continental Europe and yet Europe is well into its second year of economic growth," said Mr Bootle. "But judging by their recent comments the Bundesbank and the Bank of England are still focused

on the threat of inflation. They are still fighting the last battle."

The last time prices fell in the OECD was in Germany and Sweden in 1988 owing largely to the effect that the steep decline in world oil prices had on their consumer price indices. Both economies quickly returned to low rates of positive inflation. The last serious bout of deflation was during the 1930s. Barely anyone expects a repeat of that.

What is more plausible, say economists, is a temporary dip into deflation. Barring a Wall Street crash, a fall in prices of perhaps 1 per cent for a year would be unlikely to be dramatic. But, they say, to prevent it from becoming a serious threat, governments must tackle market contagion head-on. This could involve co-ordinated interest rate reductions in the US and Europe, or larger-scale assistance from the International Monetary Fund.

"The panic cannot go on forever," said Mr Magnus. "At some stage investors will say they have had enough of the low returns on government bonds and reacquire their appetite for risk. But first we have to have a change in market psychology."

At the best of times government bond markets watch central bankers' every move. But, over the next few weeks, trading floors will be more than usually focused on the US Federal Reserve. The next meeting of its monetary committee is on September 29, the same day that the IMF and the World Bank begin their joint annual meeting. The next 10 days is thus likely to provide a strong clue as to whether the panic can be quelled.

"What the markets want is leadership," said Mr Persaud. "If we get that then sentiment could stabilise very quickly."

OBSERVER

Rodeo rider gets back in the saddle

Lockheed Martin's plan to buy Comsat may get a bumpy ride in Washington, but any turbulence shouldn't worry Vance Coffman, who took over from Norman Augustine as boss of the defence giant last year.

Augustine first saw his successor on the back of a bucking bronco in a rodeo at Conquistadores del Cielo, the aerospace industry's annual orgy of fun, games and self-congratulation in Wyoming. His daredevil technique didn't stop him taking a tumble over Lockheed's blocked plan to merge with Northrop Grumman, but the farm boy from Winthrop, Iowa, knows you have to get right back on the horse and try again.

Coffman bought his first horse when he was nine for \$125, earned from ploughing a neighbour's field in between milking the family cows. The Midwest work ethic helped him earn a reputation for delivering projects on time: something of a rarity in US defence contracting.

All those years hammering out the finer points of top-secret hardware gives him something in common with Comsat boss Betty Alevine. Like Coffman, she's been around sensitive projects long enough to give little away,

and is famed for her parsimonious distribution of personal details.

Alevine has turned Comsat round from an unfocused ragbag in her two years in the chair, selling off the Denver Nuggets basketball team, the Colorado Avalanche hockey team, a film studio and lots of other assets just as relevant to a satellite company.

Quite an achievement. But, as with Coffman, not a mention in American Who's Who.

Act of faith

Hungarian businessman-politician Peter Zwack seems to be jumping on to a sinking ship. An independent MP in the last parliament, he is joining the Free Democrat party (SZDSZ), which was founded by anti-communist activists of the 1970s and 1980s.

The SZDSZ's heyday came in the early 1990s, when it was the main opposition party after the first democratic elections, but it has withered away since then and its poll support is running at about 3 per cent.

Zwack fled the postwar communist regime, but returned from the US in 1987 to repurchase his family's former distillery company at a time when capitalism was still a word not to be mentioned in Hungary.

Not surprising really - he called on his boss Geza Jezsenszky to resign as foreign minister.

Zwack believes his record in business will give the SZDSZ a bit of corporate cred. He also wants to smooth out some of the petty bickering that bedevils Hungarian politics.

But he's unlikely to play much of a role in furthering US-Hungarian relations. Budapest's new man in Washington is a certain Geza Jezsenszky.

Dam nuisance

Gerhard Schröder may have charmed the socks off Germany voters, but the Social Democrat candidate trying to unseat Helmut Kohl as chancellor this weekend isn't making a good impression in the Netherlands.

Jan Pronk, the Dutch environment minister and fellow social democrat stalwart, is unhappy with the telegenic Schröder for laying the foundations for a dam that The Hague has not yet approved.

A peeved Pronk has written to Schröder in his role as premier of Lower Saxony, pointing out that the tortuous Dutch consultation process on the dam - on the river Ems, which forms part of the border between the countries - still has a month to run.

While it may not open the floodgates to anything more serious, environmental groups are worried about the dam's

possible impact on regional ecology. Schröder will have to tread a little more carefully with the German Greens than he has with his fraternal Dutch ally.

Loss leaders

Life is getting tough in Greece's dealing rooms. Last year the treasury bosses of local banks held on to their jobs even after taking hits amounting to billions of drachmas when the Asian crisis struck. Now, after a run of comparatively small losses, heads are rolling.

Alpha Credit Bank, the biggest private bank, has seen off its treasurer, Panayiotis Panayiotopoulos, along with his deputy and has called in Peter Swinder, a big hitter at Alpha Credit's London operation, to clean things up.

Over at National Bank of Greece, the biggest state outfit, treasury operations have also had a shake-out. The new man is Petros Christodoulou, an emerging markets whizz from J.P. Morgan, who gets the new post of group treasurer. Mihalis Antoniadou, the dealing room boss for more years than anyone can remember, has been given the grand-sounding title of international operations chief.

Market watchers are keen to see whether the new talent can challenge Harris Malkas, treasurer at Bank of America's Athens operation and currently the Greek market's top gun.

Financial Times 100 years ago

Germany's Foreign Trade Agency may be shade of Great Britain in some respects, such as the manufacture of sausages and Imperial speeches, but she is certainly not level with us in the matter of commercial statistics.

The detailed report of the foreign trade of the Fatherland for last year is only just to hand, but, late as it is, it is very welcome, as Germany is now recognised as our most dangerous commercial rival in many markets abroad.

The Government statistics now published are, in some respects, reassuring, as they show that German trade has not made much progress in the past year.

50 years ago

Strike Call in France Paris, Sept 21. The Queuille Cabinet held a special meeting on wages and prices this morning while the three big federations of trade unions swung into line with a call for a two-hour general strike on Friday to protest against the Government financial plans. Rumours of the Cabinet resigning were rife, but one Minister said there was "no disagreement on any subject".

THE LEX COLUMN

Shifty fifty

What about a new club - the shifty fifty - for delinquent blue chips in the FTSE Eurotop 300 that have lost 50 per cent of their value in the last 50 trading days? With five members already and another 16 companies that are down more than 40 per cent knocking on the door, maintaining the club's air of exclusivity may be difficult. However, for bewildered momentum investors struggling to find strongly rising stocks to push higher, the shifty fifty could provide another set of tails to chase, albeit now in the opposite direction.

Philips' and Alcatel's recent leap into the club serves notice on believers in continental recovery stories that, without the fair economic winds of 1997, stellar earnings growth will be hard to achieve. Both were companies where market expectations had flown ahead of reality. It is noteworthy that neither has actually warned of a loss for 1998 and maybe not even a fall in profits. In Philips' case, it is just that earnings will be flat compared with 1997 while in Alcatel's they will rise less than market expectations.

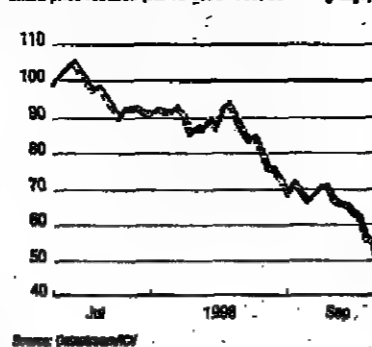
The other three current shifty fifties are Banco Bilbao Vizcaya (banking), Imperial Chemical Industries (chemicals) and Cambril (medical technology). Most of the 16 candidate members are also either banks or cyclical manufacturers. The banks have been hit by the financial fallout in emerging markets while the cyclical are exposed to the real economic fallout. Nifty fifty, eat your hat.

Hedge funds/IMF

Foodless, leveraged capital can be an exciting taskmaster. It is no wonder there is a vociferous community clamouring to clip the wings of hedge funds, the high priests of speculation. Now Tony Blair has added his voice to those suggesting their activities deserve greater scrutiny. But is this not simply a case of beating the messenger?

Yes and no. True, speculators succeed only when there are underlying policy weaknesses to exploit. But there is also reasonable concern, most recently in Hong Kong, that hedge fund activities damage the integrity of markets. This deserves further attention from the International Monetary Fund and/or Group of Seven leading industrial nations. A large position disclosure requirement across all

Philips Electronics
 Share price released (Jul 13 1998=100, 50 trading days)



markets, for example, would bolster transparency. This would also apply to investment banks whose proprietary trading desks act like hedge funds. Indeed, if the IMF/G7 want to curb volatility, they could make proprietary trading more expensive - by forcing banks to hold more capital against such activities.

A quiet life behind a wall of capital controls is, of course, an option. But the price - access to international capital markets only on penal terms - is a heavy one. Penalising only short-term flows through reserve requirements would be a possible halfway house. But what governments really should be watching is not speculative flows but short-term lending. Excess leverage is a bigger problem than hedge funds.

Lockheed/Comsat

Coming to a block near you: the Lockheed Martin phone. Well, not quite. But the military contractor's \$2.7bn offer for satellite operator Comsat is its attempt to get serious in telecommunications. The bit Lockheed is keen on - running global voice and data networks for corporates - is a \$50bn market, growing at a rapid 26 per cent a year. And with further defence consolidation apparently ruled out after the blocked Northrop takeover, Lockheed is perhaps right to be diversifying into growth markets. But is this the right one?

Every telecoms company in the world is trying to win high-end corporate networking business. Comsat is already losing market share, both to rival satellite net-

works like PanAmSat and Globalstar, and the likes of AT&T and WorldCom with their fibre optic cables. Second, Lockheed, which builds satellites, will perform start competing with its customers. For a company with Comsat's spotty record, nearly five times revenues looks a steep price.

At least Lockheed is laying off some financial risk. It will finance the deal by selling some passive equity stakes - though its listing is hardly exquisite and it plans to float off the enlarged Comsat again a few years from now, hoping no doubt for a juicy rating. But once again, Lockheed is at the mercy of the regulators. Until the law changes next year, it is not even allowed to own more than 49 per cent of Comsat.

EMI

Less than six months ago, EMI was holding out for 700p a share to recommend a bid from Canada's Seagram. With the stock down at 330p after yesterday's profit warning, shareholders must be wishing Sir Colin Southgate, EMI's chairman, had not attempted to strike such a hard bargain.

Of course, Sir Colin was not to know that the stock market bubble would be punctured, or how badly demand for recorded music would slump. But even then the Asian storm clouds were gathering. And not all EMI's woes can be blamed on emerging markets. A poor release schedule is also the culprit. The real disappointment is that sales in continental Europe, whose economy is picking up, are also suffering. Matters are made even worse by the fact that margins have shrunk from 14% per cent to 13% per cent because EMI has had fewer high-margin hits while selling more low-margin compilation albums.

The big question is whether this disappointing performance just illustrates the hit-driven nature of the music business - in which case, it may bounce back - or reflects the management turmoil that swept through the group earlier this year. It is hard to pinpoint any connection, but there is a sneaky suspicion that top management took its eye off the ball. Certainly, Sir Colin needs to restore credibility with investors: yesterday's hammering of the shares shows they are not giving him the benefit of the doubt.

Tobacco companies to challenge advertising ban

UK association will plead that Brussels is misusing its powers

By David Blackwell and John Williams

UK tobacco companies are to mount a legal challenge to the European Union ban on tobacco advertising.

The Tobacco Manufacturers' Association will today announce plans to appeal to the European Court against the measure, pleading that almost all tobacco advertising and sponsorship between 2001 and 2005. The ban was approved last December by 11 of the 15 EU countries, the narrowest margin possible under qualified majority rules. Germany, which opposed the ban, has already said it intends to challenge it, arguing Brussels is overstepping its legal powers. However, action on lodging an appeal has been deferred until after next weekend's German general election.

Under the new law, cinema and billboard advertising will be banned after three years. Newspapers, advertisements will end a year later, and most sponsorship, including sports and arts events, a year

after that. Sponsorship of world events nominated by member states can continue for another three years.

The three full members of the Tobacco Manufacturers' Association are Gallaher, Imperial Tobacco and Rothmans. It has four associate members: British American Tobacco, Philip Morris, R.J. Reynolds and JTI Tobacco Company, which owns Macmillan Tobacco.

The association believes the ban violates several principles of European law, and is a health measure pretending to be a harmonisation measure under the single market provisions. The companies will argue that the advertising ban has nothing to do with harmonisation since tobacco marketing does not cross borders in the EU.

The association will also argue that the UK's voluntary agreement on marketing and advertising has provided a successful framework for curbing smoking among younger people. It feels this should continue and that the Brussels ban is a misuse of its powers. The Ger-

man government will take a similar approach in its appeal. In June the economics ministry said a tobacco advertising ban was a health protection measure and should remain the responsibility of individual member states.

It added that controls on advertising would violate the principle of freedom of expression as well as endangering as many as 23,000 jobs in the tobacco and advertising industry. The effect on branded products would amount to an infringement of property rights.

Bonn officials also argued it was unclear whether an advertising ban was an appropriate measure for reducing tobacco consumption, and it was inconsistent to take such steps when the EU continued to subsidise tobacco farming in Greece and elsewhere.

The decision by the UK manufacturers to launch an appeal is likely to rekindle controversy over a measure that opinion polls show commands widespread support.

Canoe Society advertising, Page 8

Russia revises debt market plans to win back foreign confidence

By John Thornhill and Arkady Ostrovsky in Moscow

Mikhail Zadornov, Russia's acting finance minister, yesterday agreed to revise plans to restructure the frozen domestic debt market in a bid to regain the confidence of foreign investors.

The plans will be discussed at a meeting in Moscow tomorrow between officials and foreign investors where both sides will exchange ideas on how best to overhaul the \$40bn government debt market.

The government's previous proposals lapseded foreign investors, who claimed domestic banks were receiving preferential treatment as they could swap their debt into more valuable government paper.

One senior western banker predicted the government's willingness to talk would - at least temporarily - forestall moves to seize Russian assets overseas. "At the moment, the banks are keen to establish a dia-

logue with the government," he said. "They hope they might get more money longer-term."

However, fears grew that the Russian government would increasingly resort to a large-scale printing of money after a bill was presented to the Duma, the lower house of parliament, threatening to reduce the central bank's independence.

The law would override legislation barring the central bank from printing money to cover the government's budget deficit. The central bank revealed it had already printed Rblbn (\$185m), to help free up the paralysed banking sector, and issued additional short term credits.

Yaroslav Lisovlik, an independent economist, said Russia faced a hard choice between printing money to pay off government debt and inflicting harsh terms on investors. But, he said, a monetary emission would be worst when confidence in the rouble had collapsed.

"This is a straight road to inflation

and a reversal of all the achievements which have been made with such effort in the past few years. Russia needs hard decisions today not a populist one," he said.

Mr Zadornov, a liberal economist, said it was "impossible" to avoid some monetary emission in the current circumstances but voiced his strong opposition to a further loosening of monetary policy.

"I do not regard emission as a means of solving our problems. Therefore I still hold that it is our task to have a balanced budget in 1999," he said.

His comments highlight the tensions over the future course of economic policy. Victor Geraschenko, the newly reappointed head of the central bank, has been pressing strongly for a "controlled emission". But Yevgeny Primakov, prime minister, has not yet confirmed Mr Zadornov will remain in his job.

EU food aid plans, Page 4

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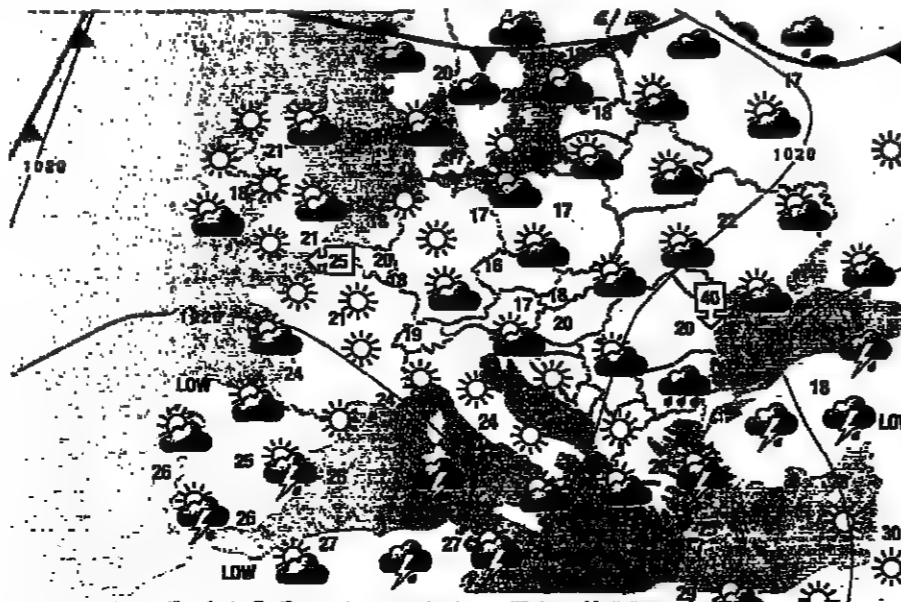
FT WEATHER GUIDE

Europe today

High pressure over the North Sea and much of Europe will bring fine conditions, with fog giving way to sunshine in most areas in the afternoon. Southern Scandinavia will be fine with sunny spells, but north-western Norway will be windy with rain. Finland will be cloudy, especially in the east where light rain is possible. The Aegean, Turkey and southern Spain will have thunderstorms, but the rest of the Mediterranean will remain warm and sunny.

Five-day forecast

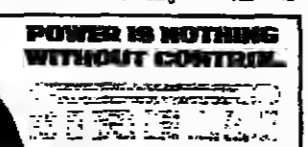
High pressure will drift eastwards across Scandinavia and central Europe, bringing fine, settled and dry conditions to many areas for much of the week. Finland will remain cool and showery. The Mediterranean will continue thundery, and the far west of Europe will become increasingly unsettled towards the weekend.



Situation at midday. Temperatures maximum for day. Forecasts by **FT WEATHER CENTRE**

TODAY'S TEMPERATURES

	Maximum	Minimum
Barcelona	24	17
Berlin	22	13
Bombay	30	24
Buenos Aires	25	17
Calcutta	30	24
Cairo	28	17
Chennai	30	24
Copenhagen	18	10
Dhaka	30	24
Hong Kong	28	21
London	18	10
Los Angeles	22	13
Manila	30	24
Mumbai	30	24
New Delhi	30	24
Paris	18	10
Rangoon	30	24
Singapore	30	24
Tokyo	22	13
Yokohama	22	13



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TUESDAY SEPTEMBER 22 1998

Week 38

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INSIDE

Harnischfeger abandons sale of papermaking machinery arm

Harnischfeger Industries, the US maker of mining and papermaking equipment, abandoned plans to sell its Beloit papermaking machinery arm after it failed to receive a satisfactory offer. It blamed global financial turmoil for buyers' reluctance to offer a 'fair' price. Page 20

Pakistan investors eye UN meeting

The meeting at the UN this week between Nawaz Sharif, Pakistan's prime minister (left), and Bill Clinton, the US president, will be watched with unusual interest by investors in Karachi's equity market. For Pakistan's battered economy, any thaw in US relations could be the most important event since India's nuclear tests in May, which prompted Pakistan to conduct tests. Emerging Market Focus, Page 38

Greece to issue 'privatisation' bonds

The Greek government is to raise at least £1bn through a bond issue that can be exchanged for shares in companies targeted for privatisation in its efforts to make tangible its commitment to qualifying for European monetary and economic union by 2001. Page 26; Observer, Page 17

Investors flee Japanese steel sector

A grouping in the Japanese steel industry, reeling after poor results this month, has said steel-makers may cut exports to the US, the only market keeping the industry afloat recently. Not surprisingly, investors are fleeing the sector, sending share prices to new lows. Page 22

Chairman of Alcatel loses credibility

Until last week, Serge Tchuruk (left), chairman of France's Alcatel, one of Europe's biggest telecom groups, seemed secure in his status among the elite of French managers. But on Thursday, following an unexpected profits warning, Mr Tchuruk's halo slipped. The credibility he had painstakingly built over more than three years with Alcatel took a severe battering in one stormy session of the Paris bourse. Page 21

FT to print interest rate swaps data

The FT today starts publishing daily data on interest rate swaps, an over-the-counter market that has become important as an indicator of investor sentiment towards fixed income securities. Many bankers say pricing is more efficient in the swaps market than in the government bond market. Details, Page 28; Table, Page 25

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CHANNEL TUNNEL OPERATOR REPORTS SHARP INCREASE IN OPERATING PROFITS AS SHUTTLES CARRY 82% MORE CARS

Rise in traffic boosts Eurotunnel

By Charles Batchelor
in London

Buoyant traffic levels and tight controls on costs enabled Eurotunnel, operator of the Channel tunnel, to achieve a sharp increase in operating profits in the first half of 1998. Adding in interest savings achieved by the financial restructuring agreed last year allowed it to achieve its first pre-tax profit, but this effect will not be repeated in future years, the company said. Operating profit rose to \$48m from \$2m in the same period in 1997, on turnover which

increased 23 per cent to \$279m. The underlying net loss, after interest charges, was cut to \$130m from \$230m as a result of the financial restructuring. Backdating the financial restructuring to October 1996 released \$278m worth of interest already paid and allowed Eurotunnel to report a net profit in the first half of 1998. Patrick Ponsolle, executive chairman, said the company's recovery was going at a faster pace than envisaged in last year's refinancing prospectus. Interest cover of 59 per cent was higher than the 56 per cent expected for the year end.

"These results and the increase in traffic in July and August give us confidence that our operating profit for the whole of 1998 should be at least in line with our target and is likely to be higher for the second consecutive year," he said. Analysts said that while Eurotunnel had performed slightly better than expected it was still several years away from making regular pre-tax profits or paying a dividend. "It's a bit early to get the flags out," said Richard Hannah of BT Alex Brown. "The refinancing prospectus sketches a

requirement for 10 years of strong growth." Eurotunnel's passenger shuttles carried 1.51m cars in the first half of 1998, an increase of 82 per cent while the freight shuttles carried 341,000 trucks, a sharp rise on last year when services were restricted by the tunnel fire. In July-August cars rose 31 per cent to 671,000 compared with last year while trucks rose 67 per cent to 112,700. The number of passengers carried on the high speed Eurostar service rose 13 per cent to 3.6m in the first half while the amount of rail

freight carried rose 16 per cent to 1.64m tonnes. Eurotunnel is working on plans to expand duty-free retailing at its French and British terminals to make up for the abolition of duty-free sales next June. Retailing contributed \$78m to turnover in the first half. Following last year's restructuring of Eurotunnel's \$2.5bn of junior debt it has reached agreement with its agent banks on \$400m of senior debt. They will recommend a reorganisation which will save \$5m in a full year to the banking consortium.

Second top Kellogg executive resigns

By Richard Tomkins in New York

Kellogg, the US cornflake company struggling to put its business to rights, yesterday announced the departure of its North American chief - six days after shedding the head of its European operations. Arnold Langbo, chairman and chief executive, said Thomas Knowlton was resigning as president of Kellogg North America after serving the company "with distinction" for 18 years. No successor was named.

In a similarly brief statement last week, Mr Langbo announced the resignation of Donald Fritz, president of Kellogg Europe, after 19 years of "dedicated service".

Like Mr Langbo, Mr Knowlton and Mr Fritz are Canadians. Until recently, the trio had held the top three executive positions at the company. Analysts said Mr Knowlton and Mr Fritz appeared to have fallen victim to changes demanded by Carlos Gutierrez, who became president and chief operating officer - and Mr Langbo's heir apparent - in June.

"Clearly, Mr Gutierrez was appointed to be an agent of change within the company," said John McMillin, an analyst at Prudential Securities.

David Nelson, an analyst at Credit Suisse First Boston, said: "They are shuffling the deck a bit to see if some new people can breathe some life into these operations."

Other evidence of Mr Gutierrez's determination to make changes came two weeks ago when Kellogg announced an evaluation of all work done by its 2,000 white-collar employees in North America, apparently setting the stage for big job cuts.

Although Kellogg has one of the world's best known brand names, it has been struggling to counter a declining market share and weak profits growth. In the US, it has had to contend with the growing popularity of bagels and other breakfast alternatives, a price war with other cereal makers and tough competition from stores' own brands. Own-label competition has also eaten into its market share in the UK, its biggest market outside North America, and in other countries.

Yesterday Kellogg's share price was down \$1 at \$33% in early afternoon trading.

EMI shares fall sharply after profits warning

By Alice Rawsthorn in London

EMI, one of the world's largest music companies, saw its shares fall 61p to 335p yesterday after warning interim operating profits would be 30 per cent lower than in the first half of last year. It follows a grim period in which EMI, a longstanding takeover target, has been hit by boardroom rows, aborted bid talks with Seagram of Canada, and last week's late withdrawal from the bidding for PolyGram's film business.

Sir Colin Southgate, chairman, blamed the decline on EMI's release schedule, which he described as weaker than last year's, and on what he called "terrible trading".

But he reiterated that EMI was looking for other acquisitions in areas with higher growth potential than the sluggish music market. "We'll look at every opportunity that comes up," he added.

Sir Colin, who took over the chairmanship of the Royal Opera House in January, intends to step up his search for a successor at EMI "over the next few months". Analysts have speculated that EMI may appoint a group chief executive to work alongside Sir Colin before taking over the chairmanship. "I plan to stay around for the next few years," said Sir Colin.

EMI is poised for a second successive year of declining profits. It suffered a fall in profits before tax and excep-

tional items to \$307m (\$491m) in the year to March 31, from \$380.5m the previous year.

Panmure Gordon, the broker, now predicts pre-tax profits of \$342.5m for this year before an exceptional item of \$25m to cover restructuring costs. Sir Colin said EMI's performance had matched last year's during the first quarter, but then deteriorated. The group fared particularly poorly in south-east Asia, where the Hong Kong music market fell by 50 per cent, and in Brazil, down 25 per cent.

In Europe, EMI is doing well in Italy and Spain, according to Sir Colin, but the music markets in Germany, the UK and France are static. The group has, however, performed well in North America and in music publishing.

But although many of its recording artists sell well in their own markets, EMI has yet to find a huge global hit to bolster this year's profits, as albums from the Spice Girls and The Verve did last year.

Last year, EMI was badly affected by the strong pound, and Sir Colin expects it to shave up to \$15m from operating profits in the second half. Although EMI's cost cutting is largely completed, it hopes to prune London property costs by combining group headquarters with an operating subsidiary, possibly EMI Music's International division.

See Page 18

Fortress Europe begins to succumb to global onslaught

Corporate profit expectations come under pressure as forecasts of economic growth are revised down, reports Philip Coggan

Crisis? What crisis? For a while, Europeans were sounding pretty smug about the problems in emerging markets, arguing that the Continent was set for a period of economic growth, low interest rates and improved corporate profits on the back of restructuring. But the last few weeks have put a dent in the complacent European facade. Corporate profit expectations are clearly coming under pressure, as investors begin to realise that Europe cannot be immune to events sweeping the rest of the world.

Warnings from Alcatel, the French telecoms group, Royal Dutch/Shell, the Anglo-Dutch oil giant, and yesterday from Philips, the Dutch electronics company, have hammered home the danger. Forecasts of corporate earnings, compiled by analysts looking at individual companies - compiled on a "bottom up" basis - have been slow to adjust. IBES, the information company, shows that profits in both Germany and France over the next 12 months are expected to grow 18 per cent.

But the "top down" strategists who base forecasts on economic fundamentals have rapidly been revising down earnings estimates. BT Alex Brown is looking for 5-6 per cent earnings growth in 1999; J.P. Morgan for 5 per cent; Salomon Smith Barney for 8

per cent; and Credit Suisse First Boston for 10.5 per cent. A key reason for a reduction in those earnings forecasts has been a lowering of expectations for European economic growth. "In Germany and France we now expect gross domestic product to rise by 1.5-2 per cent next year, against general expectations of 2.75-3 per cent," says Ian Harnett, director of European strategy at BT Alex Brown.

That lower economic growth, of course, owes a lot to the downturn in emerging markets. Although Asia only makes up 8-9 per cent of European exports, the effect of its economic slowdown is also having an impact in third markets - where European companies are facing competition from companies operating with devalued currencies.

According to Mr Harnett, European corporate earnings have a highly geared relationship with growth. "As economic growth heads towards 2 per cent, earnings growth falls to 0.5 per cent, but if economic growth is zero, earnings will fall by 20 per cent."

One problem may be that economic prospects for Europe looked so rosy a few months ago. Managers may have become over-confident. "A lot of corporates are going to be caught out because they have built up capacity in anticipation of strong demand," says Gary Dugan, European strate-

gist at J.P. Morgan. "What worries me about corporate profits is people's expectations of margins." Another factor has turned against European corporates. The weakness of European currencies had given European businesses a steady helping hand almost from the start of the equity bull run in 1995. But from late August this year, the dollar seems to have turned tail, dropping 12 pence in just three weeks. That makes exporting even harder for European companies.

The immediate impact of this shift has borne down on European companies operating in internationally traded sectors, such as electronics and chemicals. Since the world stock markets peaked in mid-July, the cyclical sectors of chemicals, steel and engineering have been worst hit. But judging by the gap between the "top down" and "bottom up" forecasts, there is a lot more disappointment to come. Low interest rates and bond yields will continue to be supportive for the European corporate sector. But with the international economic and currency winds unfavourable, the next few months will put the European discovery of "shareholder value" to the test. Restructuring may be the only way for some companies to keep profits moving ahead.

World stocks, Page 38

Lockheed's \$2.7bn purchase of Comsat set to face regulators

By Richard Waters in New York

Lockheed Martin has set itself on course to lock horns with US regulators again by announcing an agreement to buy Comsat, a satellite telecommunications company, for \$2.7bn.

The US defence and aerospace group ran foul of anti-trust authorities last year when its intended acquisition of rival Northrop-Grumman was ruled unacceptable.

Lockheed yesterday put itself in line for another round of scrutiny with its plan to buy what was once America's monopoly supplier of international satellite telecommunications.

The deal will only be possible if Congress relaxes a legislative restriction limiting any single shareholding in Comsat to 49 per cent.

Lockheed's other interests in the satellite communications business - including a stake in Iridium, a start-up global wireless carrier - could complicate the merger, though the company said it would sell some of its equity holdings to help finance the Comsat purchase.

After the announcement, Comsat's shares traded at a 25 per cent discount to the value implied by Lockheed's bid, an indication of the stock market's doubts that the deal would be completed quickly. The move is the first signifi-

cant step since Lockheed revealed its ambition to break into the telecoms business. It said yesterday that a division formed to manage its telecoms interests, known as Lockheed Martin Global Telecommunications, was likely to have its own stock market listing.

Through Comsat, Lockheed would acquire an 18 per cent stake in Intelsat, an international consortium that owns a global satellite system, and a minority stake in Inmarsat, a mobile system. Both are set for privatisation and have lost their dominant positions in space communications.

Observer, Page 17

See Page 18

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COMPANIES & FINANCE: THE AMERICAS

PAPERMAKING GROUP SAYS POTENTIAL BUYERS FAILED TO OFFER ADEQUATE PRICE FOR MACHINERY UNIT

Harnischfeger takes Beloit off market

By Richard Tomkins
in New York

Harnischfeger Industries, the US maker of mining and papermaking equipment, yesterday called off plans to sell its Beloit papermaking machinery unit after failing to receive a satisfactory offer.

It said it had held discussions with several potential buyers, but blamed global

financial turmoil for the purchasers' reluctance to offer what Harnischfeger regarded as an adequate price. "Pulp and paper markets throughout the world are softer than anyone anticipated," said Jeffrey Grade, chairman and chief executive.

"Economic uncertainties in Asia, Russia, Latin America and other parts of the world are not only affecting the pulp and paper industry,

but also potential buyers of Beloit as well, be they strategic or financial buyers."

Harnischfeger put Beloit on the market in June as part of a plan to split its mining and papermaking machinery divisions into separate businesses.

At the time, Harnischfeger said other options included a spin-off of one or the other, but yesterday it said it had discontinued exploring

methods of separating them. The company's decision comes at a time when record levels of merger and acquisition activity and initial public offerings have been severely damped by uncertainty in financial markets.

Harnischfeger said it had emphasised in June that it would not undertake a transaction that did not enhance shareholder value. It said Beloit had the right manage-

ment team in place and would aggressively pursue a growth strategy.

Last month Harnischfeger announced it was cutting 2,350 jobs after falling into the red in the quarter to July. The company is heavily exposed to the Pacific Rim market and has been one of the biggest US corporate casualties of Asia's economic woes.

Harnischfeger also announced yesterday that it was extending and strengthening its "poison pill" shareholder rights plan, lowering the trigger point from ownership of 20 per cent of its stock to 15 per cent.

It said the move brought its plan into line with those of other groups, and was unconnected with the recent build-up of a 6 per cent stake in the company by the Texas-based Bass family.

NEWS DIGEST

BUILDING UTILITIES

French rivals launch joint bid for tender offer

Suez Lyonnaise des Eaux and Vivendi, the rival French utilities and construction conglomerates, yesterday announced their first joint bid for an international tender offer. The companies believe joining forces will boost their chances of snatching the single largest private sector water project - the privatisation of Companhia Estadual de Aguas e Esgotos (Cedae), the water utility serving the Brazilian state of Rio de Janeiro.

"By pooling their know-how, the two groups wish to give themselves the highest chances of success in this exceptional international competition," they said yesterday in identical statements.

Suez Lyonnaise and Vivendi - formerly Générale des Eaux - said the deal, involving the treatment and distribution of 3.5m cu m of water a day, was the world's largest such project. The state government is aiming to raise R\$4.8bn (US\$4.01bn) from the sale, of which roughly \$1bn is to be paid upfront for a 90 per cent stake in the company - the remaining 10 per cent will be distributed to Cedae employees.

Cedae provides water to 1.45m customers and sewerage services to 612,000, mostly in the Rio de Janeiro metropolitan area. Turnover last year was roughly R\$1.3bn.

Samir Iskandar, Paris, Jonathan Wheatley, São Paulo

MANUFACTURING

GE Medical to buy Marquette

GE Medical Systems, a unit of General Electric, said yesterday it had agreed to acquire Marquette Medical Systems for \$445 a share, or about \$808m, payable in GE stock. The deal, approved by the boards of both GE and Marquette, is subject to Marquette shareholder and government approval and is expected to close by early December, GE Medical said.

Marquette shares rose \$15, or 54.8 per cent, to \$42 1/2 in early trading in New York.

Milwaukee-based Marquette provides diagnostic cardiology, patient monitoring and other products. In 1998 its revenues were \$578m. GE Medical provides medical diagnostic imaging systems and services. Reuters, Milwaukee

BANKING

Merrill Lynch reassures staff

Merrill Lynch, the US investment bank, has called a meeting of its research analysts this morning in London amid speculation about job cuts as a result of turmoil in the markets. Analysts were summoned by an e-mail sent by Charles Lambert, Merrill head of equity research for Europe, Middle East and Africa.

Merrill said yesterday: "No final decisions have been made regarding layoffs anywhere in the firm, if and when such decisions are made, they will be announced. In the meantime, we're not going to comment on rumours or speculation."

Earlier this month, Merrill announced that emerging markets losses of \$135m in July and August had cut its net income in the first two months of the third quarter to about \$102m. The firm said it planned "selective expense reductions." Clay Harris

Asian import wave tests the mettle of US steel groups

Prices are already falling sharply, reports Richard Waters

After a four-year gap, the red ink could soon be flowing again in the US steel industry.

This is not what Big Steel - or its investors - were expecting. As recently as May, Wall Street felt confident enough to push the share prices of some producers almost back to the record levels touched in 1994.

Massive capital spending to improve the processes in the country's big steel mills during the 1980s had put them back on a more even footing with the more efficient producers in Korea or Japan. Also, the steady domestic economic expansion had left US mills humming at nearly 96 per cent capacity in the opening months of the year.

Even after the dollar's three-year climb, it seemed American steel companies could once again hold their own. Those hopes have been dashed in recent weeks. A wave of low-priced imports from Asia has hit US ports, and the mood among American steel executives has darkened.

"The Japanese, the Koreans and the Russians are dumping [steel] in record tonnages," says John Correnti, chief executive of Nucor, one of the second-largest US producers. "They can't possibly sell it at these prices and make money."

Foreign producers will probably end up selling a record 35m-36m tons of steel to the US this year, or 27 per cent of the total, says Thomas Runiewicz of Wefo, an economic consulting concern.

That would top the record 25 per cent penetration they achieved in 1994, when US mills were unable to keep pace with soaring domestic demand.

Steel prices are already falling sharply as a result. Nucor, which typically leads the industry in setting "spot" prices, has just slashed its price for big customers to \$270 a ton for the most common hot-rolled steel.

That is still higher than the \$240-\$250 a ton that high-grade Japanese steel is selling for, and the \$210 a ton for lower-quality Russian steel, says Mr Correnti.

Price reductions of this magnitude will eat quickly into the profit margins of some of the large US integrated producers.

Newer mini-mill operators like Nucor, which make steel by melting scrap in electric furnaces, operate on lower costs - and higher margins - and so are likely to ride out the storm with greater ease.

After a wave of construction in recent years, electric furnaces will account for 45 per cent of US raw steel pro-

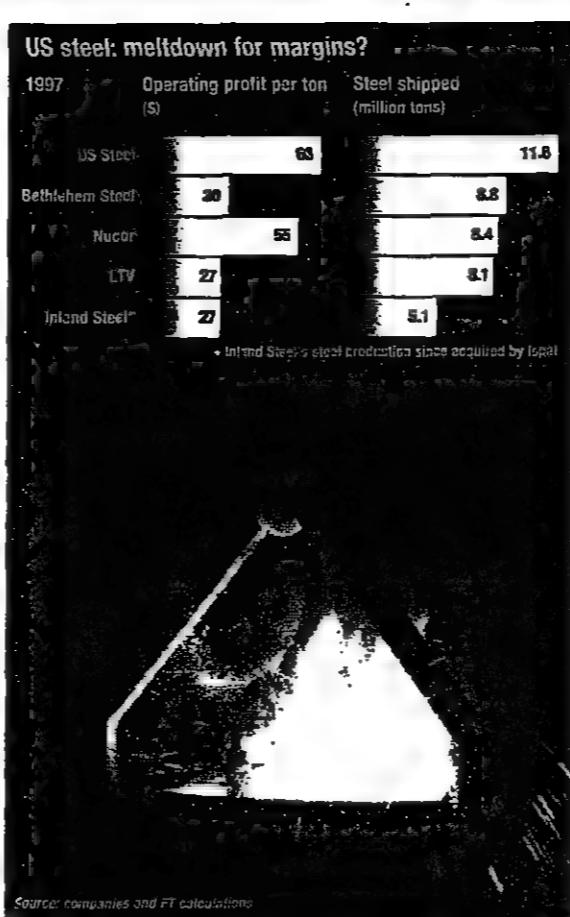
duction this year, according to Wefo.

It will be tougher for Big Steel - the collection of large, integrated producers. The largest, US Steel, has driven its profitability ahead of its peers and, with only about \$500m of debt, has much greater financial flexibility.

Others, though, have little room for manoeuvre. According to Bethlehem Steel, a fall of only 1 percentage point in steel prices last year would have wiped nearly \$50m from its pre-tax profits. With operating profits from its steel operations of less than \$300m in 1997, it would not have taken much to tip the company into loss. Bethlehem, which was removed from the Dow Jones Industrial Average 18 months ago, is now worth under \$1bn - 57 per cent less than in May.

The impact of the import wave is likely to be felt increasingly deeply over the coming months. For a start, large parts of the US steel market have yet to feel the pinch. Imports so far have been restricted to flat-rolled products - the sort used in cars and appliances.

Other segments of the market could soon feel the squeeze: steel bars and other structural products are now beginning to arrive in large volumes through West Coast



and other ports, says Mr Correnti. Prices have not fallen yet, but could do so soon.

Also, the pressure will not be lifted quickly. According to Mr Runiewicz, foreign producers are likely to maintain their record market share next year. Things would look even worse if US economic growth - which has lifted steel consumption by more than third in the past five years - slows.

Faced with such a gloomy outlook, US steel makers are likely to respond in familiar fashion - by reaching for their lawyers. The inextricable machinery of the trade courts seems likely to grind into gear in the coming months with the biggest anti-dumping campaign mounted by Big Steel since 1983.

For some old-line integrated mills, however, this may not be enough to keep the wolf from the door.

GM strike hits results at Magna International

By Scott Morrison in Toronto

Magna International said yesterday that the recent eight-week strike at General Motors had cost it about C\$150m (US\$86.3m) in lost revenue and almost C\$27m in earnings during its fourth quarter.

The Canadian car parts group also said it was considering separating its real estate assets in Canada and Austria into a holding company and spinning that off to shareholders. Magna's board is scheduled to review the plan by the end of October.

For its final quarter, which ended on July 31, Magna reported net income

of C\$104.4m, or C\$1.22 a share, compared with analysts' forecasts of about C\$1.30. In the same period a year ago, Magna achieved net income of C\$103.8m, or C\$1.32, excluding a gain of C\$38.4m, or 48 cents, on the sale of shares of a subsidiary.

Earnings per share fell because of a 10 per cent increase in the number of shares outstanding. The company also disclosed that its next-generation hydro-forming technology - through which car parts are moulded by highly pressurised water - has generated about C\$1bn in contracts. It said it was negotiating an additional number of significant hydro-forming contracts, but declined to provide details.

Magna, which earlier this year acquired 96 per cent of Steyr-Daimler-Puch, the Austrian car parts maker, said it had fourth-quarter sales of C\$2.6bn, reflecting a higher content per vehicle ratio in North American and European-made cars.

For the year as a whole, sales rose to C\$9.2bn from C\$7.7bn in 1997. Net income was C\$506.2m, compared with income of C\$903.4m last year, when the company recorded C\$177.1m in special gains. Operating income rose to C\$710.1m from C\$559.8m.

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INTERIM RESULTS 1998

CONSOLIDATED NET SALES
FF 50,477 million
+ 23.3%

CONSOLIDATED OPERATING INCOME
FF 2,273 million
+ 47.7%

INCOME FROM ORDINARY ACTIVITIES BEFORE TAXES
FF 2,125 million
+ 45.2%

CONSOLIDATED NET INCOME, GROUP SHARE
FF 1,276 million
+ 35.3%

CASH FLOW FROM OPERATING ACTIVITIES
FF 2,358 million
+ 33%

ADDITIONAL INFORMATION:

- Interim: <http://www.ppggroup.com>
- The French Commission des Opérations de Bourse (C.O.B.) under heading CAC
- Pineau-Printemps-Redoute
- Investor relations: 33 1 44 99 62 25

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SUSTAINED GROWTH OF BUSINESS AND RESULTS

On 14 September, Pinault-Printemps-Redoute's Supervisory Board, chaired by Mr. Antoine Rose, approved the group's consolidated financial statements for the six months ending 30 June 1998. The statements were approved as drawn up by the Management Board and certified by the statutory auditors.

CONSOLIDATED INCOME STATEMENT		
(in FF millions)	06.30.97	Change
Sales	40,943	+23.3%
Operating income	1,539	+47.7%
Net financial expenses	(76)	
Income from ordinary activities before taxes	1,463	+45.2%
Non-recurring items	9	
Income for consolidated companies	127	+50.6%
Share in earnings of equity affiliates	323	+25.4%
Net income, Group share	943	+35.3%

Pinault-Printemps-Redoute's consolidated sales rose 23.3% to FF 50,477 million during the first half of 1998. The growth stems from a stepped-up acquisitions program in the first six months of the year, organic growth of trading names in France and abroad and an improving economy that benefited all of the group's activities.

Sales rose 7.2% on a comparable basis, breaking down as follows by division: Retail +7.7%, Wholesale +6.2%, International Trade +10.4%.

The Group's acquisitions furthered its strategy of international growth. As a result, 43.8% of sales were made abroad for the six months ended 30 June 1998 as opposed to 34% for the same period in 1997. The companies acquired in the first half of 1998 as well as in 1997 contributed FF 5,624 million to sales growth combined with the currency effect for an additional FF 522 million.

Operating income up sharply

Consolidated operating income rose 47.7% to FF 2,273 million. The operating margin improved considerably, rising over 0.7 of a point from 3.76% in first-half 1997 to 4.50% in first-half 1998 with the acquisitions accounting for 0.3 of a point. The improvement was real in each division.

The first-half net financial expenses came to FF 148 million this year compared with FF 76 million in 1997, owing in main to the recent acquisitions.

Income from ordinary activities before taxes increased 45.2% to FF 2,125 million as a result of the previous effects.

Non-recurring items account mainly reflects the capital gain on Guilbert's sale of JM Brunau.

Earnings from equity affiliates were up 25.4% to FF 405 million. The Financial Services division, now including Elco France and Empire Finance, recorded a 35.6% rise in new loan production and a 22.1% increase in average performing loans outstanding. Net profit increased by 23.3%.

Goodwill amortization came to FF 200 million versus FF 123 million at 30 June 1997 as a consequence of the acquisitions made since 1997.

Thus, Group share in net income increased 35.3% to FF 1,276 million after accounting for its share in the FF 64 million net capital gain from JM Brunau. Before goodwill amortization, the increase is 36.4%.

Net earnings per share were up 29.8% due to the new share issue following the acquisition of Guilbert.

A sound financial structure

Fixed assets rose sharply owing to the acquisitions. The change since 30 June 1997 in particular includes FF 9 billion of additional goodwill, mainly from Brylcreme and Guilbert.

It should be noted that a projected FF 2.6 billion of Guilbert's goodwill, to be allocated, has not been yet booked against shareholders' equity.

CONSOLIDATED BALANCE SHEET		
(in FF millions)	06.30.97	Change
Fixed assets	28,287	+47.6%
Working capital	4,446	+81.6%
Shareholders' equity (1)	18,355	+39.8%
Provisions	2,192	+38.0%
Net indebtedness	12,186	+73.5%
(1) Group Share	15,598	+37.6%

Variations in net indebtedness over 12 months are entirely due to the financing of acquisitions during the period and to net indebtedness of the companies acquired. At 30 June 1998, the net indebtedness/sharesholders' equity ratio reached 0.62%, compared to 0.69% at 31 December 1997 and to 0.66% at the end of first half in 1997.

Cash flow from operating activities rose 33% to FF 2,358 million while net capital expenditures for operations increased 62.5% to FF 1,048 million.

A strong expansion, particularly abroad

Over the first half of the year, the Group significantly added to its positions in France and abroad by stepping up its spending on acquisitions. Thus, Pinault-Printemps-Redoute bought out Guilbert, Europe's leader in the direct sale of office furniture and supplies with 1997 sales of FF 5.6 billion of which 53% were outside of France.

Redoute also acquired Brylcreme, which was consolidated for 3 months of period end. Brylcreme, US's leader in catalog sales specializing in apparel with 1997 sales of FF 8.1 billion.

Recel acquired Ideal and REC (formerly GEC) in New Zealand and REC in Australia contributing sales of FF 1,820 million on a full-year basis.

Finac and Redoute bought a controlling stake in Eviel & Joux, France's leader in mail-order educational toys.

Finarel bought out the Sovac's stakes in Finisid and UCCM, which manage Printemps and Finac's store credit cards.

All in all, the acquisitions made so far this year will contribute an additional FF 16.3 billion to consolidated sales on a full-year basis, thus enhancing the group's earnings.

During the first half-year, the Group also launched Made in Sport, a chain specialized in sports as well as Kartell, a new telecommunications operator.

Recent events

Conforama and Finac have continued to expand abroad by acquiring the Brico Heger chain of Spanish stores and Africa Shopping Cultural in Brazil respectively. Retail added to its presence in Australia with its acquisition of Ideal and Tank. Lastly, Guilbert bought out Archiglobe in Italy.

Prospects

Since the beginning of July and until that day, business activity of the Group's companies has kept on track. Nevertheless, management is prudent with respect to its business prospects for the rest of 1998.

Parent company financial statements

The parent company's income from ordinary activities before tax came to FF 937.3 million at 30 June 1998 versus FF 662 million a year before. Net income before taxes was FF 935.2 million at 30 June 1998, compared with FF 651 million at 30 June 1997.

هكزمن القهل

STEEL PRODUCTION FRENCH GROUP AIMS TO BECOME EUROPE'S BIGGEST PRODUCER THROUGH BELGIAN PRIVATISATION OFFER

Usinor launches bid for control of Cockerill

By Neil Buckley in Brussels

Usinor of France yesterday launched its bid to become Europe's biggest steel maker, with an offer for a majority stake in Cockerill, the Belgian state-controlled steel group.

The combined groups would have an annual output of about 21m tonnes, ahead of Arbed of Luxembourg, and Germany's Thyssen Krupp Stahl.

Usinor was left as sole interested party in the privatisation of Cockerill, one of western Europe's last, large state-dominated steel makers, after Thyssen Krupp withdrew from the bidding last week.

Both the government of Wallonia, Belgium's French-speaking southern region,

which owns 75.77 per cent of Cockerill, and Usinor confirmed the French bid. But neither side was prepared to discuss the size of the offer.

Analysts speculate that the bid could be valued up to BFr30bn (\$860m), based on Cockerill's market capitalisation of about BFr60bn. But the precise amount is likely to be subject to negotiation between Usinor and the Wal-

loon region, and depend on the economic outlook for the steel sector and the size of any control premium Wallonia is able to extract.

Wallonia's ability to demand a high price for the group, and the guarantees it would have wanted on preservation of employment in Belgium, may have been damaged by Thyssen Krupp's withdrawal.

Analysts also said Wallonia's decision to extend the deadline for bids - partly at Thyssen Krupp's request - had rebounded on it as the share prices of steel companies had fallen amid a worsening outlook for the sector.

But observers suggest Wallonia has little choice but to accept Usinor's offer, since Cockerill's future as a stand-alone group would be limited. A decision is expected by mid-October.

"Usinor was always the favourite," said one industry insider. "There is very good industrial complementarity between Usinor and Cockerill, both in terms of products and geography."

The French group is thought likely to take just over 50 per cent, with the Walloon region retaining a

blocking minority of about 25 per cent, and part of the equity remaining quoted on the Brussels bourse.

Usinor is expected to pledge investment of about BFr10bn in modernising Cockerill's operations.

The French group took a majority stake last year in Fabrique de Fer de Charleroi, a producer of premium steel products.

Talks continue over PFE disposal

By Alice Rawsthorn

Bidders for PolyGram Filmed Entertainment, Europe's largest film producer and distributor, were locked last night in talks with Goldman Sachs, the bank handling the sale, after Friday's bidding deadline.

Carlton and Canal Plus, the UK and French media groups, are both understood to have made offers, but only for parts of PFE. They may try to agree a joint deal with another bidder, Artisan Entertainment, the US film and video distributor.

Kirk Kerkorian, the US corporate raider, is believed to be continuing talks with Goldman Sachs over a possible cash offer for all of PFE. He is considering proposals to merge PFE with MGM/UA, his existing Hollywood studio, which he recently put up for sale.

PFE, which owns a 1,500-strong film library and has produced such box office hits as *Four Weddings and A Funeral*, *Fargo* and *Bean*, went up for sale after Seagram of Canada bid \$10.4bn for PolyGram, the Dutch entertainment group.

The PFE management hopes to keep the company intact. However, EMI, the only bidder other than Mr Kerkorian interested in buying the whole company, dropped out of the auction last week.

If Carlton, Canal Plus and Artisan agree terms, the latter would be likely to acquire US distribution rights to PFE's films, with the Europeans sharing the rest. It is not clear whether they would continue to finance new productions.

Another possibility is that Seagram fold PFE into its Universal Studios subsidiary, or at least retain US distribution rights.

NEWS DIGEST

SWEDEN

Näckebo board accepts takeover bid by Drott

The board of Näckebo, the Swedish real estate company, yesterday accepted a SKr3.36bn (\$428m) takeover bid from Drott, a larger domestic rival. The deal will create Sweden's largest listed property group, with a combined portfolio of SKr22.8bn.

Näckebo advised shareholders to accept the SKr14.1-bn share bid. It suggested the offer did not represent a full valuation of its assets but was "reasonable" in the light of present market conditions and its pre-bid share price.

Drott's bid had faced opposition from Näckebo, which wanted a negotiated merger. Näckebo's acceptance followed Drott's move last week to call an extraordinary shareholders' meeting to unseat its board.

Drott, which already controls close to 50 per cent of Näckebo's shares, is being floated on the Stockholm stock market this week in a SKr8bn offering.

Greg Melvor, Stockholm

ESTONIA

SEB lifts Hansapank stake

SEB, one of Sweden's largest lenders, yesterday said it had increased its stake in Hansapank of Estonia from 10 to 18 per cent.

The move follows the acquisition by FöreningsSparbanken, SEB's Swedish rival, of a 30 per cent holding in Hansapank, Estonia's largest bank.

SEB, formerly known as Skandinaviska Enskilda Banken, refused to comment on whether it would increase its stake by subscribing to a forthcoming SKr4.1bn (\$530m) rights issue in Hansapank, which has been underwritten by FöreningsSparbanken. Both banks have acquired holdings in Hansapank to increase their product distribution in the Baltic region. Tim Burt, Stockholm

BANKING

Alpha Credit in Cyprus deal

Alpha Credit Bank, Greece's biggest private bank, has agreed to pay C£20.55m (\$41.3m) for a 75 per cent stake in Lombard NatWest Bank, a Cyprus-based subsidiary of the UK's NatWest Group. It is the first Greek purchase of a bank in Cyprus.

Alpha Credit said the acquisition was part of its strategy of expanding in south-east Europe. Alpha Credit controls a subsidiary bank in Romania as well as a branch operation in Albania, which mainly cater for Greek companies trading and investing in the Balkans.

Greek banks have started to look around for acquisitions outside the country as consolidation of the sector picks up. Cyprus is seen as a promising market because the Greek Cypriot government will have to lift its 8 per cent interest rate ceiling and abolish foreign exchange controls as part of its bid to be included in the next round of European Union enlargement.

Lombard NatWest has assets of C£333m. Pre-tax profits were flat last year at C£2.22m, but income from banking activities increased 30 per cent. Alpha Credit said the bank would be renamed Alpha Bank. Karin Hope, Athens

CLEANING

ISS acquires NFI

ISS, Denmark's international contract cleaning group, has acquired Nörköpings Fabriks och Industriservice (NFI) a family-owned Swedish specialist in factory and power plant cleaning.

The company has about 400 employees and a turnover of SKr160m (\$20m). No financial details were released. The acquisition fits the ISS strategy of growing in specialised cleaning services.

Hilary Barnes, Copenhagen

SOUTH AFRICA

Lafarge buys Blue Circle unit

Lafarge, the French construction and building materials group, has paid \$240m for Blue Circle Industries' South Africa unit. Blue Circle (South Africa) is the country's third largest cement producer and has annual sales of around \$150m.

Lafarge said the purchase was in line with its plans to develop foreign markets, especially emerging markets. It said South Africa's cement market was expected to grow by 5 per cent a year. AFX News, Paris

EXTRAORDINARY GENERAL MEETING

SGS Société Générale de Surveillance Holding SA, Geneva on 13th October 1998, at 10.30 a.m. at the Noga Hilton Hotel, Salle Ballroom (mezzanine), 19 quai du Mont-Blanc, Geneva.

List of candidates for election to the Board of Directors (item 3 of the Agenda) proposed by the group of significant shareholders described in Note 13 to the financial statements (page 67 of the Annual Report 1997) who are party to a voting agreement:

Mr Max D. AMSTUTZ
Mr James CARVAJAL URQUIJO
Mr August VON FINCK
Mr Thierry LALIVE D'EPINAY
Mr Dominique F. MORILLAS
Mr Elisabeth SALINA AMORINI
Mr Ricardo B. SIEPMANN

The shareholders referred to above reserve to complete or amend this list.

At Art. 19, 1st para. of the Articles of Association is amended as proposed, the terms of office of the new Directors will last until the annual Shareholders' meeting which will take place in 2002.

Mr Max D. AMSTUTZ has already declared his willingness to accept to serve as Chairman of the Board of Directors if the Board should appoint him.

Mr Thierry LALIVE D'EPINAY has already declared his willingness to accept to serve as Deputy Chairman of the Board of Directors if the Board should appoint him.

Mrs Elisabeth SALINA AMORINI will not be a candidate for the positions of Chairman or "Administrateur Délégué".

Alcatel might tarnish France's blue chips

By David Owen in Paris

This time last week, Serge Tchuruk, chairman of Alcatel, seemed secure in his status among la crème de la crème of French managers.

A man who apparently spoke the languages of the Anglo-US investment community and the French public-sector elite with equal facility, he was credited with reshaping one of Europe's biggest telecommunications equipment groups with speed and success.

But on Thursday, following an unexpected profits warning, Mr Tchuruk's halo slipped. The credibility he had painstakingly built over more than three years with Alcatel and before that as chairman of Total, the French energy group, took a severe buffeting in one stormy session of the Paris bourse. This left Alcatel's shares down more than 38 per cent, wiping FF70.5bn (\$12.4bn) from its stock market capitalisation.

Today, the Alcatel chairman meets US institutions seeking to shore up confidence in the company.

His performance is likely to have a bearing on much more than his company's future share price, rather its

vulnerability to takeover. Anglo-US investors have built up huge stakes in French blue chips in recent years. If they decide their faith in Alcatel is misplaced, it could influence investment decisions on other French companies. "It is unfortunate because I think it could harm the reputation of French companies in general," says Douglas Smith, an analyst with Salomon Smith Barney.

Among the many things US investors will need convincing of today, one of the most important is that Mr Tchuruk still cares about shareholder value. He wasted no time yesterday in securing board approval for a share buy-back programme for a maximum of 10 per cent of the company's capital. But this was by no means unexpected - and proved insufficient to prevent a further 5 per cent slide in the share price.

Mr Tchuruk will also have to convince investors he really had no inkling of the revised profits forecast before completion of the DSC deal on September 7. The Alcatel chairman would then be open to the charge that Alcatel's internal reporting was inadequate.

He will probably need to persuade his audience he is staying focused on telecoms and not being distracted by Alcatel's role in French defence restructuring. Not everybody shares Mr Tchuruk's enthusiasm about Alcatel's investment in Thomson-CSF, the French defence electronics group; the Paris market, after all, marked Alcatel shares up the day Thomson was awarded to Lagardère in late 1996 - a decision that was subsequently cancelled.

He will need to be more specific about the company's response to the market conditions that led to the profit warning. Some analysts yesterday drew a comparison with the trading warning last Friday by Royal Dutch/Shell, the international oil group. The move was combined with the announcement of the closure of Shell's UK headquarters in the UK, the Netherlands, France and Germany. Royal Dutch shares fell that day by a much more manageable 5 per cent.

He will probably need to show he is acknowledging analysts' calls for greater transparency, since the market will be much less inclined to take things on



Under pressure: Mr Tchuruk must convince US investors LPPA

Amstutz selected as new chairman of SGS

By William Hall in Zurich

Max Amstutz, one of Switzerland's best-connected business leaders, has been named chairman of Société Générale de Surveillance, the world's biggest inspection and testing company, whose shares have collapsed after a series of profit warnings.

Mr Amstutz, 69, will replace Elisabeth Salina Amorini, who is stepping down after a series of profits warnings and a scandal involving an SGS subsidiary in Pakistan.

He is one of five new directors standing for election to the board following the resignation of all but two of the current nine members. Mr

Amstutz was nominated by a shareholder group controlling 45 per cent of the equity.

SGS, which was once one of Switzerland's premier blue chip stocks, has been hit by the loss of two of its biggest government inspection contracts and the alleged involvement of a former subsidiary in a Pakistani corruption scandal.

Earlier this month it announced a 91 per cent drop in net income, to SF10m (\$7.2m), and reported that its entire board, most of whom had been re-elected for a six-year term in June, was standing down.

Mrs Amorini, whose grandfather Jacques Salina now runs SGS for nearly 80

years, has put her name forward to continue as a director, although she is shedding her role as chairman and administrative director.

Mr Amstutz has spent most of his professional career as a senior executive of Holderbank, one of Switzerland's most successful family controlled businesses, where he rose to be managing director. Since 1994 he has been chairman of Von Roll, a Swiss engineering company, and has pushed through the reorganisation of the Swiss steel industry. He has been deputy chairman of Alusuisse-Lonza Holding since 1996 and holds a number of other non-executive directorships, including Finster Bank in Zurich.

Dresdner and Allianz jointly manage assets

By Tony Barber in Frankfurt

Dresdner Bank and the insurance group Allianz yesterday announced the creation of a joint venture in asset management services and suggested that they were considering further co-operation in the future.

The two financial institutions, which are linked through sizeable cross-shareholdings, said they would set up a new company in Munich called ADAM Service to help them run their asset management activities. The two companies had assets of DM7.084bn (\$841bn) under management as of last June, of which Allianz controlled DM670bn and Dresdner DM414bn. The joint venture, in which both will hold a 50 per cent interest, should achieve significant economies of scale, saving each company at least DM10m a year.

The Frankfurt stock market has kept a close eye on the intentions of Dresdner and Allianz since the bank disclosed last March it planned to strengthen its asset management links with Allianz, Europe's largest insurer, before the year's end.

Dresdner, Germany's third largest bank, signalled its ambitions in the field of

asset management in 1995 when it acquired RCM Capital Management in San Francisco. The fact that Allianz is Dresdner's largest shareholder, with a stake of about 22 per cent, led some investors to anticipate a merger of the two companies' asset management arms.

In the event, Dresdner and Allianz made clear yesterday their initiative fell short of a full-scale merger. They said that, for the moment, each company would stick to its own products, marketing strategies and investment processes.

Nevertheless, Diethart Breipohl, an Allianz management board member, indicated the companies might take their co-operation further. "We will continue to follow our own strategy, but where costs arise we will work together," he said.

As an example, Dresdner and Allianz intend to co-operate in the development of their internet-based fund business. Likewise, both companies have identified France, Germany, Italy and Spain as their prime targets in the mutual fund market after the euro's launch next January.

Dresdner has openly acknowledged its interest in expanding into US investment banking.

Mobistar sets IPO prices

By Vincent Boland

Mobistar, the Belgian mobile telephone operator, could be valued at BFr30bn (\$860m) when it makes its stock market debut next month, after it set an indicative price range of BFr1.180 to BFr1.320 yesterday for its initial public offering.

A 15 per cent stake in Mobistar, Belgium's second mobile operator, is being sold to investors in an offering led by Deutsche Bank, ING Barings and Banque Bruxelles Lambert that could raise BFr4.5bn.

The IPO is being watched closely by bankers and investors nervous about the effect of volatile stock markets. Mobistar is one of several telecoms issues currently being sold, although it is small compared to the two biggest offerings, of Swisscom and DoCoMo, the Japanese mobile operator.

The price range was set on the day that a placing of shares in Telewest Communications, a UK cable company, on the London stock market was postponed because of pricing difficulties. Analysts said investors were very sensitive to the price of new issues.

After its IPO, Mobistar will be 51 per cent owned by France Telecom. Other shareholders include Telfin, another Belgian telecoms company, and a consortium of Belgian investors.

SGS Société Générale de Surveillance Holding S.A.

8, rue des Alpes - 1211 Genève 1

NOTICE IS HEREBY GIVEN THAT AN EXTRAORDINARY GENERAL MEETING

of the above Company will be held on Tuesday 13th October 1998, at 10.30 a.m. at the Noga Hilton Hotel, Salle Ballroom (mezzanine), 19 quai du Mont-Blanc, Geneva.

The doors will open at 9.30 a.m.

Access will be permitted to:

- bearer shareholders, upon presentation of an admission card, at the entrance before 10.15 a.m.
- registered shareholders, upon placing, before 10.15 a.m. at the entrance, an admission card which will be exchanged for a voting card.

The doors will close at 10.30 a.m. precisely.

AGENDA

1. Information on the Business Affairs of the Group and its restructuring

2. Amendment of Articles of Association

Proposal of the Board of Directors

The Board of Directors proposes to reword Article 19, 1st para. of the Articles of Association to read as follows: "La durée des fonctions des membres du conseil d'administration est d'au maximum quatre (4) ans."; the 2nd para remains unchanged.

3. Election to the Board of Directors

A list of candidates proposed by a group of shareholders is published separately in this issue of the Financial Times. The shareholders who wish to propose further candidates are invited to present their proposal to the Secretary of the Board of Directors if possible before the General Meeting.

BEARER SHAREHOLDERS

The holders of bearer shares wishing to participate or be represented at the Meeting may obtain an admission card either by depositing their share certificates at the Head Office of the Company, or by sending to the Company a statement of deposit and holding duly executed by their bank of deposit. The deposit of share certificates and collection of an admission card may be made on any business day, until 2nd October 1998 at the latest, at the Head Office of the Company between 9.30 and 11.30 a.m. or otherwise by arrangement (Telephone +41 22 - 739 95 51, Share Registry). The shares deposited may be collected from the first business day following the Meeting.

No admission card will be available at the entrance of the Meeting.

REGISTERED SHAREHOLDERS

Registered shareholders appearing on the register of shares as at 15th September 1998 will receive a Notice of Meeting. Shareholders in respect of whom a registration would have been made during the period 15th to 23rd September 1998 will receive the Notice of Meeting at a later date.

REPRESENTATION

Shareholders not wishing to take part in the Meeting may be represented by another shareholder (in accordance with the provisions of the Statutes, registered shareholders may only be represented by another registered shareholder in possession of a written proxy) or by their bank of deposit. They may also be represented by a representative of the Company or, alternatively, designate Ms. Dominique Brown-Berset, attorney-at-law, Froniep Renggli, 4 rue Charles-Bonnet, CH 1206 Geneva, an independent person pursuant to Article 689c CO, to represent them at the Meeting; in such instance, we would ask that registered shareholders address their proxy form or, in the case of bearer shareholders their admission card, directly to Ms. Dominique Brown-Berset at the aforementioned address, until 2nd October 1998 at the latest.

Deposit representatives within the meaning of Articles 689d CO, are requested to inform the Company as soon as possible, and in any event not later than 13th October 1998 at the entry roster of the Meeting, of the number, nature and nominal value of the shares they represent. Institutions subject to the Federal law on banks and savings institutions of 8th November 1934 as well as professional portfolio managers are considered as deposit representatives.

MINUTES OF THE MEETING

The resolutions of the Meeting will be available for inspection by shareholders at the head office of the Company from the 20th October 1998.

Geneva, 22nd September 1998

On behalf of the Board of Directors
Elisabeth Salina Amorini, Chairman

COMPANIES & FINANCE: ASIA-PACIFIC

STOCK EXCHANGE AUSTRALIAN BOURSE TO BECOME PUBLIC COMPANY AND BE QUOTED ON ITS OWN MARKET

ASX set to demutualise next month

By Vincent Boland

The Australian stock exchange is to turn itself into a public company next month and list its shares on its own market in a bid to become more flexible in meeting growing competition from regional and other national exchanges.

The ASX, one of the largest in Asia by market capitalisation and with more than 1,200 listed companies, will demutualise on October 13 and offer its 606 members

equal numbers of shares, which will be listed on the exchange on October 14.

The move is the latest in a series of demutualisations and public listings by stock markets around the world.

Faced with growing competition from electronic off-shore markets, traditional national exchanges are seeking to make themselves more responsive to market developments.

The Milan bourse demutualised in a private placing

late last year and became a commercial enterprise as it sought to regain the momentum it had lost to the London and Frankfurt exchanges in attracting domestic listings.

A 38 per cent stake in the Athens stock exchange was sold to a group of domestic investors for Dr22bn (\$76m) late last year, and the government plans to list the rest of the exchange soon.

However, the listing will make the ASX only the second

stock market whose shares can be publicly traded.

The Stockholm stock exchange is owned by OM Gruppen, a publicly listed Swedish company.

Richard Humphry, ASX managing director, said the Australian exchange's listing was "a strategic move to meet the competitive challenges of domestic and international capital markets" and designed to help it become more flexible as the demands of

its members changed.

The ASX plans to issue a total of just over 100m shares, with each of its members receiving 166,000 shares, which Mr Humphry indicated had a market value of about A\$3 each. That would give the exchange a market capitalisation of A\$300m (US\$177m).

It will not be raising new capital through the listing.

Analysts said at least some ASX members were expected to sell their stakes

at a later stage, although under legislation passed last year allowing the exchange to demutualise, no single shareholder can own more than 5 per cent.

Mr Humphry said the ASX was not planning any other strategic moves but could eventually merge with another stock exchange and would also look to diversify its activities in futures markets. It currently derives the bulk of its revenues from equity and derivatives trading.

Investors fear worst for Japanese steel

By Alexandra Harney in Tokyo

When Japan's biggest steel companies revealed gloomy results this month, it seemed they could not get any worse. The big five groups forecast huge losses this year in spite of aggressive restructuring to lower costs.

NKK, one of the industry leaders, had just been forced to take over the operations of Toa Steel, a collapsed subsidiary, and the sector's share prices were at their lowest in years.

But in the past two weeks, the situation has deteriorated further. The threat of anti-dumping penalties by the US International Trade Commission has fuelled concerns about the sector's profitability. Industry analysts say such penalties could be devastating.

Yesterday, Akira Chihaya, chairman of Japan Iron and Steel Federation, an industry grouping, said steelmakers were considering cutting exports to the US, the only market keeping the industry afloat in recent months.

Not surprisingly, investors

are fleeing the steel sector in droves, sending share prices to new lows.

The collapse in domestic demand, primarily from carmakers, has left the industry with overcapacity and rising inventories. To make matters worse, global steel prices have fallen sharply.

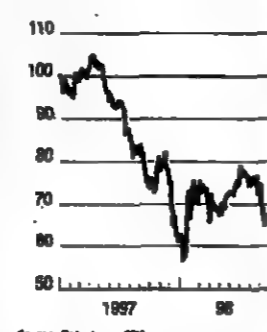
Steel companies have slashed production and more than doubled their exports in recent months to improve profitability. In the first half of this year, Japan's steel output fell 10 per cent year-on-year, according to Warburg Dillon Read.

But this strategy has reached its limit. Nippon Steel, the biggest steel group, expects after-tax losses of ¥15bn-¥25bn (\$113m-\$188m) this year, against a ¥90bn profit a year ago, in spite of a restructuring launched several years ago. Its shares have tumbled more than 30 per cent in the past two weeks, and yesterday were the market's second most heavily traded, falling ¥16 to ¥183.

Analysts say Nippon Steel is reflecting market anxieties about the industry as a whole. "People are questioning whether it is necessary to have any Japanese steel shares at all... I am recommending that people don't touch it," says Toru Nagai, analyst at Morgan Stanley Dean Witter in Tokyo.

Other steel companies have also been hit. NKK, which absorbed its loss-making subsidiary this month, has underperformed the Topix, the index of all first-sector shares, by more than 50 per cent this year.

Japanese steel
Steel index relative to the Topix index



Source: DataStream/ISI



In a jam: steelmakers may cut exports to the US because of threatened anti-dumping penalties

The shares have plummeted below the benchmark of ¥100, falling to ¥87 at yesterday's close.

Analysts warn it could be a long time before things pick up. The Japan Iron and Steel Federation yesterday cut its forecast for crude steel production this year from 97m tonnes to 94m-95m

tonnes, but analysts say this still leaves considerable over-supply. Warburg Dillon Read estimates Japan's consumption of crude steel at 84m tonnes in 1998.

If they are right, there could be further restructuring. Kobe Steel, another of the big five, is gearing up for a cost-cutting scheme that

would spin off non-core businesses to subsidiaries, cut staff at its head office and increase outsourcing. The question is whether this will be enough to keep pace with conditions in the market, which are sure to decline further.

Nissho Iwai shares dive on securities worries

By Michio Nakamoto in Tokyo

Nissho Iwai, one of Japan's large trading companies, yesterday suffered a 10.8 per cent fall in its share price as investors remained concerned about unrealised losses on securities holdings and its exposure to Asia.

The fall, from ¥151 on Friday to ¥135, came after Moody's, the US credit rating agency, lowered the group to speculative grade last week.

Nissho Iwai's relatively high level of securities

investments in comparison with its equity base has left it particularly vulnerable to speculation.

Analysts believe the company's unrealised losses on its equity holdings could be ¥100bn (\$753m), compared with its declared loss on equities of ¥25bn at the end of March.

The company had consolidated shareholders' equity of ¥289.3bn at the end of March.

Investors are also worried by the state of two of its subsidiaries, Nissho Iwai

Finance and World Leasing.

Nissho Iwai Finance was created in 1983 to make the parent company's balance sheet look better, said Koki Nakako at Warburg Dillon Read in Tokyo. World Leasing has a leasing business but also has significant financial investments.

The two companies had unrealised losses on securities investments of ¥25bn at the end of March. This figure is likely to have increased substantially as a result of the drop in share prices.

Nissho Iwai has provided

loans to both companies.

Short-term loans to Nissho Iwai Finance, due for redemption by the end of next March, amount to ¥154bn, while those to World Leasing come to ¥17bn, according to public records.

The group's links with Asia are another concern.

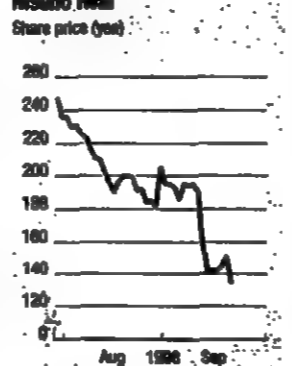
Nissho Iwai's exposure to the region amounts to 9.3 per cent of total assets, or ¥605.8bn, compared with other Japanese trading companies, whose average exposure to Asia is 4.7 per cent of assets, said Mr

Nakako at Warburg.

The company's downgrading by Moody's damages its credibility and increases its cost of fund-raising. Nissho Iwai said it had not yet seen any change in the situation of its Asian businesses and expressed bewilderment at Moody's move.

Domestic pension funds are believed to have sold their holdings since they are prohibited by law from investing in non-investment grade issues, said Howard Smith, industry analyst at ING Barings in Tokyo.

Nissho Iwai
Share price (yen)



Source: Bloomberg

Tower poised for offering despite GPG opposition

By Terry Hall in Wellington

Tower Corporation, the Australian insurance group, yesterday announced details of its demutualisation plans in spite of further moves from Sir Ron Brierley's Guinness Peat Group, to be heard before the Court of Appeal today.

The hearing is the latest move in a series of legal challenges over the past year by GPG to try to stop the demutualisation.

GPG is pushing a rival scheme that would see Tower merge with Tyndall, GPG's 51 per cent owned

Australasian insurance subsidiary.

Tower, formerly called Government Life Office, estimated the group would be worth up to NZ\$1.05bn (\$531m) after demutualisation. Directors plan to list the shares on the Australian and New Zealand Stock Exchanges early next year.

The new company will have an issued capital of 1.37m shares.

The 160,000 members who had policies with Government Life Office have been allocated 58m shares. The other 240,000 members - mostly Australians who had

policies in subsidiary companies acquired by Tower - will be offered 44m partly paid shares.

A total of NZ\$500m will be raised through the issues of shares. Local and overseas institutions can bid for a further 40m shares, although preference will be given to existing shareholders.

James Boonzaier, chief executive, said he did not believe GPG's actions could delay the demutualisation and that converting to a public company would give Tower access to capital for acquisition and growth in both Australia and Asia.

NEWS DIGEST

AIRLINE

PAL wins extension to debt moratorium

Philippine Airlines, the national carrier, was yesterday granted a 60-day extension of its debt-servicing moratorium by the Securities & Exchange Commission. The airline has debts of \$2.1bn and faces closure. The new moratorium expires on November 20. The airline first filed for debt-payment relief in June following a pilots' strike.

The extension came on the deadline to file a rehabilitation plan and allows PAL to revise its plan to reflect recent developments. These include the union's rejection of the management's offer to workers of 20 per cent stake and the country's second largest airline agreement. However, it is unclear whether PAL will submit a plan when the new deadline expires. AP-DJ, Manila

CHINA

Foreign banks plan start-up

Nine foreign banks in the southern city of Shenzhen have applied for licences to start local currency business, the latest step in the liberalisation of financial services in China.

The nine banks include Sanwa Bank, Bank of Tokyo-Mitsubishi and Fuji Bank of Japan, the US-based Citibank, and Standard Chartered Bank and the Hong Kong and Shanghai Banking Corporation, both of the UK. The Shenzhen Securities News, an official newspaper, reported that the local branches of Hong Kong-based Bank of East Asia, Nanyang Commercial Bank and the Chinese Mercantile Bank had also filed applications.

The People's Bank of China, the central bank, last month approved Shenzhen as the second city in China where foreign banks would be able to offer services in renminbi. The first foreign financial institutions were allowed to conduct Chinese currency business in Shanghai from the beginning of last year. James Harding, Shanghai

KOREA

Local groups submit Kia bids

South Korea's three carmakers yesterday submitted bids for Kia Motors, which was put up for auction for the second time, with its commercial vehicle unit Asia Motors, this month. The last entry to the auction was Daewoo Motor, the country's second largest carmaker. It followed bids by Hyundai Motor and Samsung Motors. The three are the only bidders after Ford of the US dropped out of the auction because of Kia's huge debts. AP-DJ, Seoul

MALAYSIA

Bumiputra slides into red

Bank Bumiputra, Malaysia's state-owned bank, revealed yesterday a swing in full-year results from a pre-tax profit of M\$724.3m last time to pre-tax losses of M\$1.39bn (US\$368m) for the year ended March 31. The news followed the announcement that Bank Bumiputra is to merge with Commerce Asset Holding to form the country's second largest banking group, with about M\$80bn in assets.

Provisions for loans and financing losses were M\$2.48bn. Its non-performing loans ratio to total loans rose from 5.7 per cent a year earlier to 12.8 per cent. Sheila McNulty, Singapore

SPORTSWEAR

Nike cuts staff in Vietnam

Nike, the US sports goods group, has laid off about 2,700 workers in subcontracted factories in Vietnam in the face of declining orders. Korean-owned Chang Shin Vietnam, in the southern province of Dong Nai, and SamYang Vietnam, in nearby Cu Chi, a district of Ho Chi Minh City, had been forced to lay off about 900 workers each since June, Nike said. Roughly the same number has been laid off at Dora Victor Footwear, another Korean-owned factory in a remote district of Dong Nai. However, the figures could be higher, as the Nike factories must apply to the local government to close in advance of a lay-off.

More than 1,000 workers at Taiwanese-owned Nike factory Pou Chen Vietnam Enterprise, have been moved to part time, and production lines had been idle in the factory for months, said Nguyen Dinh Thang, chairman of the Dong Nai Union Trade Federation. He said the Taiwanese factory may also cut staff soon. AP-DJ, Hanoi

SEMICONDUCTORS

Anam in \$600m asset sale

Anam Semiconductor, the South Korean chip maker, is close to signing a deal with foreign investors to sell part of its assets for \$600m. The deal, arranged by Salomon Smith Barney Holdings, was likely to be completed by the end of this month, the company said yesterday.

The sale is part of Anam's plan to attract \$2.3bn-\$2.5bn in total foreign investments. The identity of the possible buyers was not disclosed.

Anam shares closed up Won505, its daily limit, at 4,715. Reuters, Seoul

This notice is issued in compliance with the requirements of the London Stock Exchange Limited (the "London Stock Exchange"). It does not constitute an offer or an invitation to any person to subscribe for or purchase any securities. Application has been made to the London Stock Exchange for the admission to the Official List of 41,250,075 ordinary shares of 10p each (the "Ordinary Shares") of Waterfall Holdings PLC (the "Company") which are currently quoted on the Alternative Investment Market. It is expected that dealings in the Ordinary Shares of the Company will commence on 24 September 1998 for normal settlement.

WATERFALL HOLDINGS PLC
(Incorporated in England and Wales with registered number 00164512)

Introduction to the Official List
Sponsored by Robert Fleming & Co. Limited

Share capital		Issued and fully paid	
Amount	Number	Amount	Number
£5,500,000	55,000,000	£4,125,208	41,252,075

Listing Particulars relating to the admission of the Ordinary Shares to the Official List have been approved by the London Stock Exchange and published in compliance with the requirements of the London Stock Exchange Listing Rules. Copies are available for collection only from the Company's Administrative Office, London Stock Exchange, Old Broad Street, London EC2N 1HP during normal business hours for a period of 2 business days from the date of this notice and during normal business hours on any weekday (Saturdays and public holidays) excepted up to and including 5 October 1998, from:

Waterfall Holdings PLC
33/35 High Street
Aldershot
Hampshire
GU11 1BY

22 September 1998

NOTICE

The United Mexican States
Value Recovery Rights, Series A

NOTICE IS HEREBY GIVEN pursuant to the Fiscal Agency Agreement dated as of March 28, 1990 (the "Agreement") under which the above Rights were issued that the Fiscal Agent has received a Calculation Report for the Payment Date occurring on September 30, 1998 from the International Monetary Fund, as Calculation Agent for the Rights under the Agreement, setting forth the following amounts:

Current Oil Price	US\$	13.2612
Reference Oil Price	US\$	17.7546
Current Oil Revenues	US\$	2,019,507,970
Excess Base Revenues	US\$	0
Excess Price Revenues	US\$	0

Based upon the Calculation Report the Fiscal Agent has calculated for said Payment Date the following amounts:

Value Recovery Payment	US\$	0
Carryforward Amount	US\$	0

CITIBANK By: Citibank, N.A.
as Fiscal Agent

September 22, 1998

NOTICE

NIPPON MEAT PACKERS, INC. (CDRS)

The undersigned announces that the year ended March 31, 1998 of Nippon Meat Packers, Inc. will be available in Luxembourg at:

Kreditbank S.A., Luxembourg, Luxembourg

and further in Amsterdam at:

ABN AMRO Bank N.V., MeesPierson N.V., Kas-Associatie N.V., Amsterdam, September 21, 1998

AMSTERDAM DEPOSITORY COMPANY N.V.

Hamburgische Landesbank-Girozentrale
Exp. 10.000.000.000
Bonds due 30 October 2001
Issue Date: 30 October 1997
(Early redemption on 30 October 1998)
The issuer instructs that pursuant to the Terms and Conditions of the above mentioned Bonds, please to exercise the call option and prepay at 100% the whole of the Bonds on 30 October 1998.
Banco Milano Vittorio S.A., Madrid, Spain.

BBL
THE BATAVIA FUND LIMITED
NOTICE OF ANNUAL GENERAL MEETING

NOTICE is hereby given that the Annual General Meeting of the Members of the Company will be held at the offices of Doris, Hambach (Am) Limited, 2905 Jardine House, 1 Connaught Place, Central, Hong Kong on 12th October 1998.

AGENDA

- To receive and adopt the Accounts, together with the Reports of the Directors and Auditors, for the year ended 31st March 1998.
- To re-appoint Price Waterhouse as Auditor of the Company.
- To authorize the Directors to determine the remuneration of the Auditor.
- Any other business.

By order of the Board
Swiss Pacific Corporate Secretaries Limited
Secretary

VOTING ARRANGEMENTS FOR IDR-HOLDERS:

IDR-Holders who wish to vote must follow the following procedure: If the IDRs are held in an account with Euroclear or Codel, IDR-Holders must contact Euroclear or Codel instructing them to block the IDRs in the IDR-Holder's account until conclusion of the meeting and specify the manner in which the votes attributable to the IDRs should be cast. If the IDRs are not held through Euroclear or Codel, IDR-Holders must ensure that their voting instructions, together with either their IDRs or their bank's confirmation of deposit (including IDR serial numbers), reach the Depository at the latest on 30 October 1998 at noon at the address given below (Attention: John Cason - Capital Markets Support - telephone 322.557.31.48).

Copies of the Annual Report are available at the Depository's address indicated below.

Depository: Bank Brussels Lambert
24, Avenue Maria, 1000 Brussels

HUNTSVILLE, AL

Sensational, one-story, fully air-conditioned, 292,550 sq. ft., four-building complex on 75 acres

- Minutes to I-565, I-65, and the Huntsville Airport
- Over 140,000 sq. ft. of modern office and laboratory space
- Cafeteria facilities and all utilities
- On-site employee recreation area
- 11 truck docks, one drive-in door
- Reinforced concrete floors; brick over concrete block walls

BINSWANGER
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404-522-4700 • Fax 404-522-1765
E-mail: info@binswanger.com
160 Offices Worldwide
http://www.binswanger.com

CHESTERTON BLUMENAUER BINSWANGER

NEWS DIGEST

UK

PAL wins extension to debt moratorium

Transport for London (TfL) has won a court battle to extend its moratorium on paying its debts. The High Court has ruled in favour of TfL, allowing it to continue its operations without having to pay its creditors immediately. This is a significant victory for TfL, as it allows it to continue its operations without having to pay its creditors immediately.

CHINA

Foreign banks plan start

Foreign banks are planning to start operations in China. This is a significant development for the Chinese economy, as it will allow foreign banks to provide services to Chinese companies and individuals. This is a significant development for the Chinese economy, as it will allow foreign banks to provide services to Chinese companies and individuals.

KOREA

Local groups submit Kia

Local groups in Korea have submitted a proposal to the government. This is a significant development for the Korean economy, as it will allow local groups to provide services to the government. This is a significant development for the Korean economy, as it will allow local groups to provide services to the government.

MALAYSIA

Bumiputra slides into red

Bumiputra has slid into the red. This is a significant development for the Malaysian economy, as it will allow Bumiputra to provide services to the government. This is a significant development for the Malaysian economy, as it will allow Bumiputra to provide services to the government.

SPORTSWEAR

Nike cuts staff in Vietnam

Nike has cut its staff in Vietnam. This is a significant development for the Vietnamese economy, as it will allow Nike to provide services to the government. This is a significant development for the Vietnamese economy, as it will allow Nike to provide services to the government.

SEMICONDUCTORS

Anam in \$600m asset sale

Anam has announced a \$600m asset sale. This is a significant development for the Vietnamese economy, as it will allow Anam to provide services to the government. This is a significant development for the Vietnamese economy, as it will allow Anam to provide services to the government.

US

SVILLE, AL

SVILLE, AL

سكنا من الامل

BUSINESS OPPORTUNITIES

WANTED - FOOD INGREDIENT COMPANIES

We are seeking a company to supply food ingredients for our business. The company should be able to supply a wide range of ingredients, including flour, sugar, and oil. The company should also be able to supply ingredients in bulk quantities. If you are interested, please contact us at 0171 456 7890.

BUYING OUTIN?

We are experienced in negotiating transactions and making the structured finance request to buy out or into businesses with turnover in excess of £1 million. If you're thinking of a management buy out or buy in, be well advised. Talk to David Tait or Subhash Thakrar at: Blackstone Franks

WE ARE LOOKING FOR A PARTNER

We are a highly respected and successful small British company seeking a partner to develop our business. The partner should be able to provide a wide range of services, including sales, marketing, and finance. The partner should also be able to provide a wide range of products, including food, clothing, and electronics. If you are interested, please contact us at 0171 456 7890.

BUILDING PROJECTS IN BERLIN

Residences new and for renovation, hotels and industry real estates from £25m up to £250m. Professional investors. please contact: MCL GMBH, Berlin Fax 0049308935374

Offshore Banks Formation

Banking services in all offshore jurisdictions. Large-scale accounts, Accounting Services, Audit & Financial Statements, Insurance Services, Legal Advice, Investment Services, etc. For more information contact: CROFT TRUST LIMITED, 24 Place Vendôme, Paris 1er, France. Tel: 01 47 33 11 11 Fax: 01 47 33 11 12

CHANNEL ISLANDS & WORLDWIDE OFFSHORE COMPANY FORMATIONS & ADMINISTRATION

Full Services. For free information contact: CROFT TRUST LIMITED, 24 Place Vendôme, Paris 1er, France. Tel: 01 47 33 11 11 Fax: 01 47 33 11 12

BUSINESSES FOR SALE

CHRISTIE & CO

SURVEYORS, VALUERS & AGENTS

SOMERSET

RESIDENTIAL CARE HOME

Registered for 12. Established business with excellent reputation. 12 single rooms, potential to develop. 2 bedroom owner's accommodation. 1 new public room and toilet. Tel: 0171 456 7890

NORTH WALES

RESIDENTIAL HOME

Registered for 8. All single rooms in attractive detached property. High profit business for owner manager. Ideal first time buy. Tel: 0171 456 7890

LONDON

RESTAURANT/CAFE GROUP

Disposal, West End. 10 units across key sites in Central London including Covent Garden, Mayfair and Soho. Gross Profit £1,000,000-£2,000,000. Tel: 0171 456 7890

ROSS-SHIRE

IDEAL FAMILY HOTEL

Profitable business, well appointed throughout. Public bar, lounge bar, restaurant and 10 bedrooms. Owner's 3 apartment flat, fitted kitchen. Good trading, local popular tourist spot. Tel: 0171 456 7890

LANCASHIRE

ON THE INSTRUCTIONS OF THE JOINT RECEIVERS

AVAILABLE SEPARATELY OR AS A GROUP

NURSING HOME

Registered for 65. Substantial detached building. Planning permission for 18 bed residential unit. Extensive grounds. Redevelopment potential. Tel: 0171 456 7890

CHESHAM

BECAUSE YOU ONLY SELL YOUR BUSINESS ONCE.

And you know that it's a scarce resource. So, why should you pay someone to produce the buyers? Perhaps you should talk to Chesham. With confidential briefs from more than 2000 PLCs, foreign multinationals and venture capitalists who are looking to buy successful, private companies worth between £1 million and £50 million, we ought to be able to help. If you would like a confidential discussion, please contact our Managing Director. Tel: 0171 456 7890

BUSINESSES FOR SALE

HUMBERTS LEISURE

On the instructions of Leisure Great Britain plc

A valuable portfolio of six day visitor attractions

Lightwater Valley Theme Park & Factory Shopping Village, N. Yorks. Pleasurewood Hills Theme Park, Suffolk The Needles Pleasure Park & Alum Bay Glass Factory, Isle of Wight The Waxworks Museum & Bugle Inn, Isle of Wight The Cheddar Gorge Cheese Company, Somerset World in Miniature, Cornwall

1997/98 total turnover c. £11.5 million 1997/98 net operating profit c. £3.15 million For sale as a group or individually

12 BOLTON STREET MAYFAIR LONDON W1Y 7PA TEL: 0171 629 6700 FAX: 0171 409 0475 email: nigel.talbot@humberts-leisure.com

WHOLESALE MOTORPART DISTRIBUTION BUSINESS

Offers for sale of the business and assets are invited. The business is a supplier of a comprehensive range of current and former model Ford parts and accessories. Annual turnover 1997 - £7.5 million. Existing contracts and goodwill. Extensive stock of parts. Low overhead warehouse premises in Preston, Lancashire. Complete inventory of a warehouse and office equipment. For an information pack contact the Joint Administrators of these assets. Tel: 0171 456 7890

HUMBERTS LEISURE

By direction of the Charles Simpson Organisation

A secure investment and management opportunity

An important portfolio of 12 park home estates

- Circa £4m ground rent income pa
- Circa £1m rental income pa
- Circa £4m gross profit on sales 1997
- 104 vacant plots/sales units and other development potential
- Head office on freehold town centre site

Long established business with experienced management team. For sale as a profitable, well capitalised group. Tel: 0171 456 7890

Woven Fabrics Manufacturer

Oldham, Lancashire

James Shires & Sons Limited (In Receivership) is a global supplier of woven fabric with particular strength in the US market.

- Established 130 years
- Vertically integrated freehold mill
- Envious 'blue chip' customer base
- Skilled and flexible work force
- Turnover in excess of £8 million

For further details contact the Joint Administrative Receivers: Mike Saville and Peter Fleisher at Grant Thornton St Johns Centre 110 Albion Street Leeds LS2 8LA. Tel: 0113 2455514 Fax: 0113 2460828

Grant Thornton

The UK member firm of Grant Thornton International. Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

PRIMA ASSOCIATES (EC) LIMITED

T/A LIMITED EDITIONS (In Administrative Receivership) FOR SALE

DISPLAY MARKETING/DIRECT SALES COMPANY

- ◆ Products include books, toys and fancy goods
- ◆ Active throughout the UK
- ◆ £5 million turnover
- ◆ Experienced Sales force
- ◆ Selling to 28,000 outlets

BUSINESS FOR SALE

due to the change we can offer for sale the plant and equipment of a COMPLETE LEAD PENCIL production and distribution plant. JOHN DEERE FOUNDRY. Moulding Germany. Casting weight 0.3 - 250 kg. Annual output 60,000 kg. Inspection by prior appointment. Tel: 0171 456 7890

LAWRENCE

NORTH CHESHIRE

Lawrence are offering for sale by Private Treaty a MAJOR FUNCTION HOTEL. Trading at a price from 110,000. Extensive facilities and a wide range of services for 80. Excellent restaurant & bar facilities. Close proximity to the M6 and M56. The hotel stands on a site of some 100 acres with extensive car parking for 120 vehicles. Currently rated AA. Tel: 0171 456 7890

MAIL ORDER

Small mail order business selling high quality personalised goods direct and through charity fairs. Some trade sales. (Est. 1996). Write to Box 26009, Financial Times, One Southwark Bridge, London SE1 9HL.

Midland Based, Alarm Security Company For Sale.

Long established NACOS S9500002. Very profitable. Maintenance income circa 350K. No agents or intermediaries. Box 26105, Financial Times, One Southwark Bridge, London SE1 9HL.

Textile Company

For sale due to retirement. Profitable with good cash flow. Established 10 years. Tel: 0171 456 7890

Company for sale

Expressions of interest are sought for the purchase of the total share capital in an established company specialising in commercial vehicle contract hire and rental. The company operates in the South-west of England and has a turnover in excess of £1 million. In the first instance please address enquiries to: Box 26105, Financial Times, One Southwark Bridge, London SE1 9HL.

COMPUTER CONSUMABLES

NORTH LONDON

- Turnover £1.5m -
- GP 23% PBT £200K -
- £495K + SAV -
- Telephone 0181 889 5161 Fax 0181 881 5110

EXPANSION OPPORTUNITY

Product driven, Metal Fabrication Business for sale.

- ◆ Traffic Management / surveillance industry
- ◆ Product specified by 86% of Local Authorities and supplied by a third party
- ◆ Strong interest from overseas markets
- ◆ Turnover expected to be £4.5m in 1998 and very profitable
- ◆ Located in South West near motorway network

For further information please write to: Box 26105, Financial Times, One Southwark Bridge, London SE1 9HL.

BRANDED SECURITY PRODUCT

Market leader (Thames Valley and Police) in branded security products. Established 10 years. Tel: 0171 456 7890

LARGE MODERN BOTTLING PLANT FOR SALE

High Capacity, state of the art, production lines for bottles, tetras and cans. Ideal for large company seeking production facilities in Northern Europe. Write to Box 26105, Financial Times, One Southwark Bridge, London SE1 9HL.

Established Building Services Company

Operating in UK & Europe. High profile clients. Profitable Private Limited Company. Free turnover 500,000-750,000. Tel: 0171 456 7890

Handage & Warehousing

Midland, Profitable. Sales over £1 million. Large 3 acre site with warehouse. Road link, close customer base. Owner seeking retirement. Box No. 26009 Financial Times, One Southwark Bridge, London SE1 9HL.

FOR SALE

Contract Cleaning Co. LONDON/KENT

T/O £4.4 million pa. Profitable - Second Business. Write to Box 26004, Financial Times, One Southwark Bridge, London SE1 9HL.

FOR SALE

PROPERTY AND BUILDING MATERIALS

KITCHEN AND BATHROOM SHOWERS. Head office and branches - Midlands. Well established, varied personnel. Good growth potential. Principals only apply. Tel: 0171 456 7890

Buying or Selling a Business?

Contact Martin Walker at London Business on 0204 20001 or email: mwalker@business.com

BUSINESSES FOR SALE

Appears in the Financial Times every Tuesday, Friday and Saturday. For further information, or to advertise in this section, please contact: Martin Walker on +44 (0)171 873 3349

PROFITABLE HOTEL AND GOLF COMPLEX

- Lincolnshire -

- ◆ Turnover in excess of \$1 Million

FOR SALE - FREEHOLD

Chesterton H-MH

UTILITY CABLE PLC

JP Fitzpatrick (Cable TV) Ltd, RS Kennedy & Co Ltd and Crawshaw Robbins & Co Ltd and other group companies (In Receivership) Sale of business and assets

The group specialises in civil engineering, cable laying and utility contracts.

- Turnover £80 million per annum
- Freehold premises - Watford and Northants
- BSI registration
- Valuable contracts
- Vehicles, plant and equipment

For further details please quote Utility Cable Plc when contacting The Joint Administrative Receiver, Finbar O'Connell, Grant Thornton, Grant Thornton House, Melton Street, Euston Square, London NW1 2EP. Tel: 0171 728 2430 Fax: 0171 383 4077

Grant Thornton

The UK member firm of Grant Thornton International. Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

TEXTILE-IMPORTER/WHOLESALE in GERMANY

FOR SALE

Major importer in its field. This well established relationship with all the big discounters and other major retailers, for many years. High responsibility. For information please write to: W. Besser, Schwibbogenplatz 2B, 86153 Augsburg, Germany

RTTB Services Limited and Centrex Limited

Both in Administration

The joint administrators offer for sale the business and assets of these long established training providers servicing the road transport industry sector.

- Freehold conference and training centres in Livingston (close to M8) and Telford, both with expansion and development potential
- 195,457 sq ft, 26 acres (Livingston)
- 262,935 sq ft, 30 acres (Telford)
- Leisure facilities at both sites with 174 beds at Livingston and 183 beds at Telford
- Turnover £5m. Good customer base.
- 98 employees
- Investment property in Gainsborough, Lincolnshire, 34,260 sq ft, 2.4 acres.

For further details, please contact: Hunter Kelly or David Riley, Ernst & Young, PO Box 61, 14 King Street, Leeds LS1 2JN. Tel: 0113 285 5221 Fax: 0113 244 2241

ERNST & YOUNG

The United Kingdom firm of Ernst & Young is a member of Ernst & Young International. It is a member of The Institute of Chartered Accountants in England and Wales to carry on investment business.

COMPANIES & FINANCE: UK

Clinton effect lifts Taylor Nelson

By Alison Smith,
Marketing Correspondent

A UK-quoted market research company has emerged as an unexpected beneficiary of the troubles facing US President Bill Clinton.

Taylor Nelson Sofres, the world's fourth largest market information company, said that Chilton Research Services, the US company it bought in May, was doing well out of the increased demand for opinion polling generated by Mr Clinton's predicament.

TNS bought Chilton from Reed Elsevier, the Anglo-Dutch publishing group, for up to \$7m cash.

"Chilton does the ABC television network polls and is getting a lot of business from Bill and Monica," said Tony Cowling, TNS executive chairman. "Gossip is really good for market research."

TNS reported pre-tax profits up to \$9.4m (\$15.5m) in the first half of this year, an increase of 70 per cent on last time.

This partly reflects its purchase last November of

French company Sofres, which helped the group's turnover rise from \$45m to \$169m. On a like-for-like basis, the improvement was 13 per cent.

Mr Cowling said the real value to the group from the extra US polling was the higher awareness it produced.

He said: "We're getting polls every night on lots of programmes in America: the profile this creates is really good for us."

David Lambert, a senior vice-president at Chilton, said ABC news it had com-

missioned 15 polls in the last month alone. This was three to four times the level of polling the company would normally undertake for the client.

Mr Lambert said: "It's unheard of - and it will continue until there's some kind of resolution."

"Every time a new item comes out there'll be an interest in how it impacts on public opinion."

The Philadelphia-based company carries out an evening survey based on 500 telephone calls across the US, and delivers the results

for broadcast either late the same night or in the following morning's breakfast news programme.

But while at times it may seem that there is only one topic on America's mind, Mr Lambert said that businesses had continued to commission polls on other questions as they usually did.

"I haven't seen a slowdown based on this at all. The main difference is that clients who know we do the ABC polling are more likely to say in the middle of a business call: 'What's the latest?'"

Telewest placing postponed

By Vincent Boland

A £140m (£330m) placing of shares in Telewest Communications, the UK cable television group, was postponed yesterday after investors rejected the offer price, overshadowing the stock's debut in the FTSE 100 index of Britain's biggest companies.

Credit Suisse First Boston, underwriter for the placing of 100m Telewest shares, said the postponement was due to "market conditions". The FTSE 100 index closed down 65.3 points at 4,990.3 yesterday.

Bankers said CSFB had sought too high a price for the Telewest stake, which it was placing on behalf of Vivendi, the French utilities group. CSFB would not comment.

Other bankers said a successful placing could have been executed if the selling price had been 3 to 5 per cent lower than the 140p-a-share price the bank is understood to have asked. That represented a discount of about 11 per cent to Telewest's price in the market.

Last week a stake in Telewest owned by Southwestern Bell International was bought by MediaOne, a US cable operator, in a transaction that bankers said worked out at 133.7p per share.

Telewest shares closed yesterday at 165p, down 3p, but had earlier fallen to 142p because of the placing.

Telewest is controlled by other cable groups and its shares are illiquid, which would have been one factor in favour of the placing.

CSFB is believed to have begun an accelerated book-building process for the placing on Friday at a price above 140p a share, but had been unable to close the transaction.

It returned to the market yesterday and bankers said the offer price had gradually been lowered to 140p.

It is believed neither Vivendi nor CSFB was prepared to sell the shares below that level.

COMMENT

Drugs pricing

The whiff of gunpowder as the UK government and the drugs industry start negotiating on prices suggests there will be no easy roll-over of a scheme that has suited big UK-based companies pretty well. Under the Pharmaceutical Price Regulation Scheme, the more research and manufacturing a company conducted in the UK, the more generous the rate of return allowed, as much as 26 per cent on capital employed in some circumstances. Although this has helped make the UK a benign base for drug companies, the government may well see scope not only to tighten the regime but also to bring it into line with international peers.

The government should be able to clamp down on price rises by the back door when an old drug changes hands. But disallowing certain price rises points to the much bigger issue of whether the UK should adopt a system of price controls based on therapeutic benefit - as in France and Germany - or free pricing, as in the US. Since prices in state-funded European systems are lower than in the US, it makes more sense for the National Health Service to follow its European brethren.

For drugs companies, the outcome would hardly be shocking. They are used to state-funded schemes being miserly on prices. Growth in their market lies partly in persuading health services to use more drugs for prevention and to avoid hospitalisation. But more tantalising is the market for lifestyle drugs, paid for by individuals.

UK restaurants

While other operators in the

pubs and restaurants sector have warned of "diabolical" trading conditions, Pizza Express has seen steady progress in all areas of its business. Like-for-like sales

growth of 9 per cent reflects more than consumers trading down to the sub-£20 a head sector. Steak-frites chain

Pierre Victoire's demise earlier in the year showed that being cheap and cheerful is not enough to ensure success. All retail chains need a

control freak at the centre ensuring value for money is offered consistently across the group. As the UK's share of food spending away from

home rises from about 26 per cent to much higher US levels, it will be groups with real purchasing economies - like Pizza Express - that are best set to prosper.

PizzaExpress up 42%

By David Blackwell

PizzaExpress defied the gloom in the pubs and restaurant sector with a 43 per cent rise in profits last year.

The group, which is now adding Cafe Pasta pasta outlets to take advantage of another rapidly growing market, suffered a setback in like-for-like sales because of the World Cup football tour-

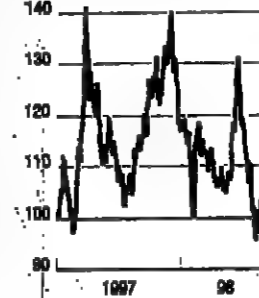
namment. But David Page, chairman, said like-for-like sales in the first eight weeks of trading were 5 per cent ahead.

Pre-tax profits rose from £16.2m to £23m in the year to June 30, while sales jumped from £71.1m to £98.6m. A final dividend of 3.2p will lift the total to 4.5p (3.35p), to be paid from earnings per share of 27.3p (20.1p).

Pizza Express

Share price relative to the

FTSE 100 share index



Source: Datastream/ICV

EMI shareholders sound a chorus of disapproval

The music group finds itself beset with problems, explains Alice Rawsthorn

Only five months ago, Sir Colin Southgate, EMI's chairman, told Edgar Bronfman Jr, Seagram's chief executive, that his informal offer of 62p a share for EMI was too low, and he would have to raise it to about 700p.

Mr Bronfman replied by jilting EMI to bid \$10.4bn for PolyGram, the Dutch entertainment group. EMI's shares have since fallen, but, after a profits warning yesterday, they slid by 51p to 335p, less than half Sir Colin's asking price.

The profits warning is another blow for EMI's shareholders, who have seen the UK music company stumble from problem to problem this year. As well as being spurned by Seagram, EMI has also been beset by trading difficulties, boardroom rifts, and last week's embarrassing episode when it painted itself as lead bidder for PolyGram's film division only to drop out two days before the deadline.

After so many disappointments, how can Sir Colin restore investors' confidence and defuse the threat of a hostile bidder for the world's largest music publisher?

The crux of EMI's problems is that, whereas the other "big five" record companies - Sony, Warner, Bertelsmann and PolyGram - belong to broadly-based

entertainment groups, its fortunes are determined by music market conditions.

Since becoming chairman in 1989, Sir Colin has sold the rest of the old Thorn EMI industrial conglomerate. The disposals were widely interpreted as a precursor to selling EMI to a larger group. After demergering Thorn, he held talks with Bertelsmann and Walt Disney, as well as Seagram, but failed to agree terms.

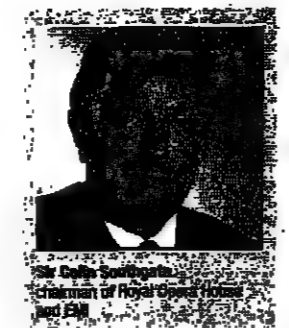
In the meantime, conditions in the global music market have worsened. Sales have slowed in Asia and Latin America. Internet piracy has accelerated, and artists have found it far harder to sustain long term success. As a result, EMI has looked far less attractive to potential purchasers.

Last year, EMI was also dogged by the strong pound, which contributed to a fall in pre-tax profits from £380.5m to £307m (£505m).

Sales of expensive promoted superstar albums have slipped below expectations. Pammu Gordon now forecasts pre-tax profits of £242.5m this year before a £36m exceptional item. Ken Berry, who became head of EMI's recorded music last year, has cut costs by shedding more than 150 staff in the US and 230 in Japan.

Sir Colin says EMI has little scope for more cuts,

EMI



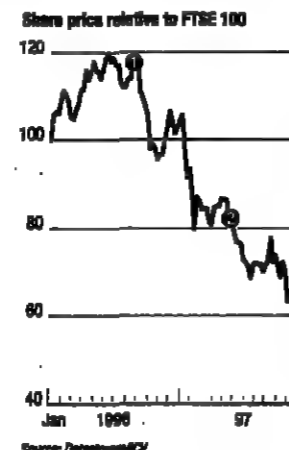
Sir Colin Southgate, Chairman of EMI



Edgar Bronfman Jr, Chairman of Seagram



David Page, Chairman of Pizza Express



Source: Datastream/ICV

but he plans to prune overheads further by rationalising EMI's London properties. He hopes to steer EMI back to growth by making acquisitions in related areas of intellectual property. Buying

PolyGram Filmed Entertainment (PFE) would have fulfilled that objective, but EMI "couldn't make the figures add up", said Sir Colin.

Now, there may be a possibility that one of EMI's old suitors, or a newcomer, such as News Corporation or

Microsoft, could make a hostile bid.

"A few books will be opened on us in the banking fraternity, that's bound to happen," said Sir Colin. "We've got to baton down the hatches."

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INTERNATIONAL CAPITAL MARKETS

US long-bond yield approaches 5%

GOVERNMENT BONDS

By John Labate in New York
and Khazem Merchant
in London

US Treasuries had another strong morning with volatile trading, with the long bond yield moving closer to the 5 per cent level, as equities plunged on the televised release of President Bill Clinton's grand jury testimony. Treasuries set the pattern of trading in the main European markets.

In the US, by early afternoon the benchmark 30-year bond was up 1 to 100, sending the yield down to 5.003 per cent. Treasury bills fell, but short-term notes gained ground. The two-year note rose 1/2 to 100, yielding 4.585 per cent, and the 10-year note rose 1/2 to 107, yielding 4.619 per cent.

Mr Clinton's testimony, which was expected to run for more than four hours, continued into the afternoon. The testimony, added to the latest profits warnings

and volatility in overseas markets, sent buyers into the Treasury market.

Prior to the market's opening, overnight activity suggested a strong opening for Treasuries.

"The international financial concerns were there, with the Nikkei down 380 points," said Richard Gilbooly, international bond strategist at Paribas Capital Markets in New York. "It was a combination of Asian concerns, European stock markets weakening and the advent of the Clinton testimony," he added.

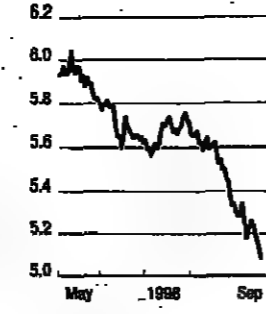
In what is expected to be a moderate week for fresh economic reports, durable goods and GDP estimates are due on Thursday, with personal income data expected on Friday.

The major event will come early the following week when the Federal Open Market Committee meets to decide interest rate policy.

"We're in for a choppy trade before next Tuesday, but the market's probably

US 30-year benchmark bond

Yield (%)



Source: DataStream/FT

not going to make much headway one way or the other," said Patrick Dimick, Treasury market analyst at UBS Securities.

GERMAN BONDS hit post 1994 highs but, as Joanne Collins, senior economist and strategist at Daiwa Europe, said, this was "more a reflection of external factors".

The December futures contract closed at 114.38 after giving up early day gains.

This was against a backdrop of weak share prices, with the Dax index weakening 4 per cent by the close.

In the cash market, the yield on 10-year bunds fell to another record low, of 3.88 per cent, on turnover of 482,400 contracts on the Deutsche Terminbörse.

External factors, such as stock markets, emerging markets and the US political uncertainty, remain the main drivers behind the flight from equities to safe haven bonds in Germany and other European countries.

The unravelling of the Japanese government's rescue plan for the troubled Long Term Credit Bank of Japan weighed on the markets, too.

This further convinced markets that Japan was incapable of delivering enduring policy solutions. For good measure, Japan's credit rating was downgraded.

In UK GILTS, the December future ended at 115.55, up 0.6 from Friday. The

spread to the benchmark German bund narrowed to 107 basis points.

In the cash market, 10-year gilts yielded 4.90 per cent, the lowest since the mid-1950s. The yield on the 7% December 2007 gilt fell to 4.89 per cent.

Turnover on Liffe was 50,500 contracts. Weak shares prices encouraged bond market sentiment. The FTSE 100 fell 1.3 per cent amid a continuing gloomy corporate outlook.

"After a week of bond-friendly news, such as a softening inflationary outlook and slower earnings growth, we were expecting gilts to underperform as there is little economic data on the UK economy this week and we are a fortnight away from the Bank of England's next MPC meeting," said Ms Collins.

"But our expectations were reversed," she said, adding that sterling's strength against the dollar appeared to have underpinned bonds.

Interest rate swaps in FT from today

By Edward Luce, Capital Markets Editor

The Financial Times from today includes a daily table of interest rate swaps as part of its drive to provide a comprehensive daily snapshot of global capital markets.

The table includes the D-Mark until January, when it disappears, the Euro yen and US dollar, and maturities from one to 30 years.

The decision to include the data, provided by InterCapital Brokers, a leading money market broker and information provider, follows the exponential growth of the over-the-counter swaps market in the past few years.

The market, which has grown five-fold since 1992, according to some estimates, has become increasingly commoditised with the development of both a longer and more liquid yield curve.

Some analysts believe the euro-denominated swaps curve could serve as a benchmark in competition with German and French government bonds after monetary union in January.

In recognition of this, the London International Financial Futures and Options Exchange will next month launch a futures contract based on the 10-year and five-year swaps rate in euros. The contract, based on Libor, has been set up to compete with 10-year German government bonds and a euro-denominated swap contract at the Deutsche Terminbörse.

In other respects, the OTC swaps market is expected to continue growing, partly as a result of the climate of lower and more stable interest rates in the leading currency markets.

See Euro Prices page

Greece plans privatisation bonds in euros

By Vincent Boland

The Greek government is to raise at least €1bn through a bond issue that can be exchanged for shares in companies targeted for privatisation, as it seeks to make tangible its commitment to qualifying for European Monetary Union by 2001.

The bonds, known as privatisation certificates, details of which were announced yesterday, aim to raise €500m from international investors and a similar amount from domestic investors, including a significant portion targeted at the retail market.

Nikos Christodoulakis, deputy finance minister, said the government wanted "to create a sense of momentum" around its pledge to increase the pace of privatisation and would market the certificates heavily to Greek retail investors.

"This is a very public commitment to privatisation and proves how determined the government is to go ahead with it," he said in London at the start of a road-show to introduce the issue to international investors.

All investors buying the certificates will be given priority allocations of shares in companies being privatised and will be able to acquire those shares at a 5 per cent discount to the privatisation price in every case, using the bonds as payment.

Up to 40 per cent of every privatisation issue being sold in the public markets after January 1 is to be reserved for holders of the certificates. Companies likely to be privatised soon in which shares can be

acquired in this way include banks, telecommunications and energy companies.

However, the third instalment of the privatisation of OTE, the national telecommunications group, is not included. Mr Christodoulakis said road-shows to sell a 15 per cent stake in OTE were scheduled to begin in three weeks, in spite of the recent downturn in world stock markets.

The €500m tranche of the issue aimed at international investors will have a life of five years and pay interest at 3 per cent a year. The domestic tranche will be for a minimum of €170bn of zero-coupon certificates with a life of three years issued at a discount to par.

Books for the international tranche and the institutional part of the domestic tranche close next Tuesday, when the issue will be priced.

Retail investors will be given another three days to participate. National Bank of Greece, Paribas and EFG Eurobank are lead managers.

Bankers said the yield on the euro tranche of the privatisation certificates would be equivalent to a notional five-year Greek government bond.

The structure of the certificates means that if the government fails to privatise during the five-year period it will have to compensate investors at redemption.

"It will be cheaper for us to privatise," Mr Christodoulakis said, describing the certificates as an incentive to go ahead with the sales of state assets.

St George's Bank to return

INTERNATIONAL BONDS
By Edward Luce

St George's Bank, the Australian bank, will return to the eurobond markets today with its second mortgage-backed offering this year. The US\$325m bond, split into two tranches, will follow a \$500m offering earlier this year.

Deutsche Bank, sole lead manager and provider of the swap for the borrower, said the mortgage-backed market had been relatively unscathed by the broader market turmoil in the past

few weeks. This was partly because investors liked the added security of collateral on AAA-rated deals.

Nevertheless, spreads on MBS deals have widened in the secondary markets since mid-August and Crusade 2 (the vehicle that will launch the securitisation) is expected to be priced at a slightly wider margin than the previous offering, which came at a margin of 18 basis points over Libor.

The bond, split into a \$150m AAA-rated tranche and an \$180m double-A minus tranche, will be priced today. It is collateralised on residential Australian mortgages of between one and five years with an average maturity of 3.6 years.

Last week, MBSA issued a \$400m deal based on credit card receivables. Several

New international bond issues

Borrower	Amount	Coupon	Price	Maturity	Yield	Spread	Book-runner
US DOLLARS							
St George's Bank, Class A	127.5	6.5%	100.00	Sep 2001	0.21	225 (Sep 01)	JP Morgan Securities
St George's Bank, Class B	90	6.5%	99.92	Sep 2001	0.21		JP Morgan Securities
St George's Bank, Class C	90	6.5%	100.00	Sep 2001	0.21		JP Morgan Securities
STERLING							
World Bank	250	5.40%	98.38	Jun 2001	0.45		Dresdner KG
World Bank	50	7.12%	110.75	Jul 2001	0.38%		Westinghouse Dillon Read
FRANCH FRANCES							
Rabobank Nederland	30m	4.37%	100.04	Oct 2008	0.328%	300 (Oct 08)	Credit Agricole Indosuez
FRANCH FRANCES							
L-Bank	10m	3.80	99.97	Oct 2001	0.10		BSG
DANISH KRONER							
Credit Local de France	400	5.00	101.70	Nov 2002	1.87%		BIL
NEW ZEALAND DOLLARS							
BayWa Leasingbank	100	6.50	100.87%	Oct 2001	1.50		HSBC Global Markets

Final terms, non-callable unless stated. Yield spread (over relevant government bond) at launch supplied by lead manager. 2 Floating-rate notes. 150m annual coupon. 100m fixed-rate coupon. Fees shown at re-offer level. 1) 5-month Libor +20bps. 2) 3-month Libor +10bps. 3) Floating rate 3-month Libor +20bps. Plus 50 days accrued. 4) Short 1% coupon.

other securitisations have been successfully distributed in the midst of some of the worst secondary and primary market conditions in recent memory.

Elsewhere, AAA-rated bor-

BOND FUTURES AND OPTIONS

France

10 NOTIONAL FRENCH BOND FUTURES (MATH) FRENCH000

Open Bid Ask Change High Low Est. vol. Open int.

Dec 110.25 110.70 -0.70 110.59 110.25 110 109.367

10 NOTIONAL FRENCH BOND OPTIONS (MATH) FRENCH000

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160 8.25 8.25 8.25 8.25 - - 0.01

INTERNATIONAL BONDS

10 NOTIONAL FRENCH BOND FUTURES (MATH) FRENCH000

Open Bid Ask Change High Low Est. vol. Open int.

Dec 110.25 110.70 -0.70 110.59 110.25 110 109.367

10 NOTIONAL FRENCH BOND OPTIONS (MATH) FRENCH000

Strike Price Oct Nov Dec Oct Nov Dec

108 8.25 8.25 8.25 8.25 - - 0.01

109 8.25 8.25 8.25 8.25 - - 0.01

110 8.25 8.25 8.25 8.25 - - 0.01

111 8.25 8.25 8.25 8.25 - - 0.01

112 8.25 8.25 8.25 8.25 - - 0.01

113 8.25 8.25 8.25 8.25 - - 0.01

114 8.25 8.25 8.25 8.25 - - 0.01

115 8.25 8.25 8.25 8.25 - - 0.01

116 8.25 8.25 8.25 8.25 - - 0.01

117 8.25 8.25 8.25 8.25 - - 0.01

118 8.25 8.25 8.25 8.25 - - 0.01

119 8.25 8.25 8.25 8.25 - - 0.01

120 8.25 8.25 8.25 8.25 - - 0.01

121 8.25 8.25 8.25 8.25 - - 0.01

122 8.25 8.25 8.25 8.25 - - 0.01

123 8.25 8.25 8.25 8.25 - - 0.01

124 8.25 8.25 8.25 8.25 - - 0.01

125 8.25 8.25 8.25 8.25 - - 0.01

126 8.25 8.25 8.25 8.25 - - 0.01

127 8.25 8.25 8.25 8.25 - - 0.01

128 8.25 8.25 8.25 8.25 - - 0.01

129 8.25 8.25 8.25 8.25 - - 0.01

130 8.25 8.25 8.25 8.25 - - 0.01

131 8.25 8.25 8.25 8.25 - - 0.01

132 8.25 8.25 8.25 8.25 - - 0.01

133 8.25 8.25 8.25 8.25 - - 0.01

134 8.25 8.25 8.25 8.25 - - 0.01

135 8.25 8.25 8.25 8.25 - - 0.01

136 8.25 8.25 8.25 8.25 - - 0.01

137 8.25 8.25 8.25 8.25 - - 0.01

138 8.25 8.25 8.25 8.25 - - 0.01

139 8.25 8.25 8.25 8.25 - - 0.01

140 8.25 8.25 8.25 8.25 - - 0.01

141 8.25 8.25 8.25 8.25 - - 0.01

142 8.25 8.25 8.25 8.25 - - 0.01



Greece plans
privatisation
bonds in euros

Dollar weakens with stock markets

MARKETS REPORT

By Simon Kuper

Another bad day on Wall Street dragged down the dollar against the D-Mark, as currency traders could see no end to the troubles in global stock markets. Shares fell around the world, but the dollar suffered most because the US stock market is the world's largest. Currencies were more stable than shares, with many foreign exchange investors waiting out the turmoil.

Late in the day the dollar received a small boost from the videotape of President Bill Clinton's testimony to a grand jury over the Lewinsky affair. Mr Clinton's testimony was generally thought to contain nothing that would lead to his impeachment. It was embarrassing, but that had been anticipated.

The dollar gained against the yen, as Japan's govern-

ment and opposition said they had done no deal yet on banking reform, contrary to earlier reports.

The Swedish krona tumbled after Sweden's elections on Sunday looked like producing a weakened, left-leaning minority government. The krona dropped from SKr4.68 to SKr4.717 against the D-Mark.

The Danish central bank again intervened for its embattled krona.

The dollar bounced off technical support at DM1.6740 to the D-Mark, after falling sharply early in the day. The currency closed in London 0.9 pips down at DM1.683. Against the yen, it rose Y0.6 to Y133.4. The D-Mark gained Y0.78 against the yen to Y79.30.

It was no great shock when some of the shaker emerging markets nations imposed capital controls to stop foreigners taking their money out at will. Russia and Malaysia were never free-market fanatics. However, it came as a surprise to hear yesterday that Germany might follow suit.

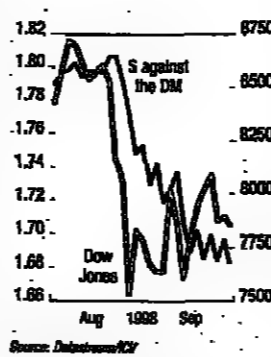
Oskar Lafontaine, tipped to become finance minister, if the Social Democratic Party win Sunday's general election, said it was time to control run-away currency speculation. Free exchange rates were a mistake, he told Reuters, because they "opened a global casino within which there is speculation everywhere, regardless of international developments."

He said his ideas fitted a proposal by Paul Volcker, head of the Bretton Woods Commission, which calls for closer ties between the dollar, yen and euro.

Mr Lafontaine's comments went far further than pro-

Dollar and the Dow

Doll per \$ Dow Jones



posals by Tony Blair, UK prime minister, to increase openness in financial markets.

Brazil, which has been suffering from free flows of capital, said yesterday that it would not impose exchange controls. Pedro Malan, finance minister, pledged: "Brazil will not impose con-

trols on capital flight. It will not carry out any one-time currency devaluation of the real." About \$15bn has left Brazil already this month, after \$15bn fled in August.

Mr Malan seems to think that the US is about to save the real. "I believe that on September 29 the Fed will announce a reduction in interest rates," he said. Perhaps he knows something.

Helmut Kohl may feel sometimes that nobody cares. After 16 years as German chancellor he seems likely to be voted out of office on Sunday, but the currency market is not paying attention. Even the pros-

pect that he might be replaced by an unstable "grand coalition" between Left and Right is failing to put people off the D-Mark.

Armin Persaud, global head of foreign exchange at J.P. Morgan in London, explains that since the Independent European central bank will soon be setting monetary policy, the relevance of German politics to currencies is slight.

What seems to be worrying the market more is the idea that the European economies are slowing down. Carl Weinberg, chief economist at High Frequency Economics in New York, notes Germany's flat retail sales, flagging exports, and the recent weak ILO survey of business confidence. "All evidence points to a slowdown," he said. Mr Persaud said investors were still unable to gauge the relative degrees of damage to Europe and the US from the global market turmoil.

POUND SPOT FORWARD AGAINST THE POUND

Day 21	Closing mid-price	Change on day	Settle price	Day's bid	Day's ask	Three months	One year	JP Morgan
Europe	1.5205	-0.0010	1.5215	1.5200	1.5220	1.5200	1.5200	1.5200
Australia	1.5205	-0.0010	1.5215	1.5200	1.5220	1.5200	1.5200	1.5200
Canada	1.5205	-0.0010	1.5215	1.5200	1.5220	1.5200	1.5200	1.5200
France	1.5205	-0.0010	1.5215	1.5200	1.5220	1.5200	1.5200	1.5200
Germany	1.5205	-0.0010	1.5215	1.5200	1.5220	1.5200	1.5200	1.5200
Italy	1.5205	-0.0010	1.5215	1.5200	1.5220	1.5200	1.5200	1.5200
Japan	1.5205	-0.0010	1.5215	1.5200	1.5220	1.5200	1.5200	1.5200
South Korea	1.5205	-0.0010	1.5215	1.5200	1.5220	1.5200	1.5200	1.5200
Spain	1.5205	-0.0010	1.5215	1.5200	1.5220	1.5200	1.5200	1.5200
Sweden	1.5205	-0.0010	1.5215	1.5200	1.5220	1.5200	1.5200	1.5200
Switzerland	1.5205	-0.0010	1.5215	1.5200	1.5220	1.5200	1.5200	1.5200
UK	1.5205	-0.0010	1.5215	1.5200	1.5220	1.5200	1.5200	1.5200
US	1.5205	-0.0010	1.5215	1.5200	1.5220	1.5200	1.5200	1.5200

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Day 21	Closing mid-price	Change on day	Settle price	Day's bid	Day's ask	Three months	One year	JP Morgan
Europe	1.5205	-0.0010	1.5215	1.5200	1.5220	1.5200	1.5200	1.5200
Australia	1.5205	-0.0010	1.5215	1.5200	1.5220	1.5200	1.5200	1.5200
Canada	1.5205	-0.0010	1.5215	1.5200	1.5220	1.5200	1.5200	1.5200
France	1.5205	-0.0010	1.5215	1.5200	1.5220	1.5200	1.5200	1.5200
Germany	1.5205	-0.0010	1.5215	1.5200	1.5220	1.5200	1.5200	1.5200
Italy	1.5205	-0.0010	1.5215	1.5200	1.5220	1.5200	1.5200	1.5200
Japan	1.5205	-0.0010	1.5215	1.5200	1.5220	1.5200	1.5200	1.5200
South Korea	1.5205	-0.0010	1.5215	1.5200	1.5220	1.5200	1.5200	1.5200
Spain	1.5205	-0.0010	1.5215	1.5200	1.5220	1.5200	1.5200	1.5200
Sweden	1.5205	-0.0010	1.5215	1.5200	1.5220	1.5200	1.5200	1.5200
Switzerland	1.5205	-0.0010	1.5215	1.5200	1.5220	1.5200	1.5200	1.5200
UK	1.5205	-0.0010	1.5215	1.5200	1.5220	1.5200	1.5200	1.5200
US	1.5205	-0.0010	1.5215	1.5200	1.5220	1.5200	1.5200	1.5200

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

Day 21	Day's bid	Day's ask	Three months	One year	JP Morgan
Belgium (Bfr)	1.5205	1.5215	1.5200	1.5200	1.5200
Denmark (Dkr)	1.5205	1.5215	1.5200	1.5200	1.5200
France (Ffr)	1.5205	1.5215	1.5200	1.5200	1.5200
Germany (DM)	1.5205	1.5215	1.5200	1.5200	1.5200
Italy (Lit)	1.5205	1.5215	1.5200	1.5200	1.5200
Japan (Yen)	1.5205	1.5215	1.5200	1.5200	1.5200
South Korea (Won)	1.5205	1.5215	1.5200	1.5200	1.5200
Spain (Ptas)	1.5205	1.5215	1.5200	1.5200	1.5200
Sweden (Kron)	1.5205	1.5215	1.5200	1.5200	1.5200
Switzerland (Sfr)	1.5205	1.5215	1.5200	1.5200	1.5200
UK (Sterling)	1.5205	1.5215	1.5200	1.5200	1.5200
US (Dollar)	1.5205	1.5215	1.5200	1.5200	1.5200

UK INTEREST RATES

Day 21	Day's bid	Day's ask	Three months	One year	JP Morgan
3m	5.50	5.50	5.50	5.50	5.50
6m	5.50	5.50	5.50	5.50	5.50
12m	5.50	5.50	5.50	5.50	5.50
3y	5.50	5.50	5.50	5.50	5.50
5y	5.50	5.50	5.50	5.50	5.50
10y	5.50	5.50	5.50	5.50	5.50
30y	5.50	5.50	5.50	5.50	5.50

EMS EUROPEAN CURRENCY UNIT RATES

Day 21	Day's bid	Day's ask	Three months	One year	JP Morgan
Belgium (Bfr)	1.5205	1.5215	1.5200	1.5200	1.5200
Denmark (Dkr)	1.5205	1.5215	1.5200	1.5200	1.5200
France (Ffr)	1.5205	1.5215	1.5200	1.5200	1.5200
Germany (DM)	1.5205	1.5215	1.5200	1.5200	1.5200
Italy (Lit)	1.5205	1.5215	1.5200	1.5200	1.5200
Japan (Yen)	1.5205	1.5215	1.5200	1.5200	1.5200
South Korea (Won)	1.5205	1.5215	1.5200	1.5200	1.5200
Spain (Ptas)	1.5205	1.5215	1.5200	1.5200	1.5200
Sweden (Kron)	1.5205	1.5215	1.5200	1.5200	1.5200
Switzerland (Sfr)	1.5205	1.5215	1.5200	1.5200	1.5200
UK (Sterling)	1.5205	1.5215	1.5200	1.5200	1.5200
US (Dollar)	1.5205	1.5215	1.5200	1.5200	1.5200

BASE LENDING RATES

Day 21	Day's bid	Day's ask	Three months	One year	JP Morgan
3m	5.50	5.50	5.50	5.50	5.50
6m	5.50	5.50	5.50	5.50	5.50
12m	5.50	5.50	5.50	5.50	5.50
3y	5.50	5.50	5.50	5.50	5.50
5y	5.50	5.50	5.50	5.50	5.50
10y	5.50	5.50	5.50	5.50	5.50
30y	5.50	5.50	5.50	5.50	5.50

NON-SPM MEMBERS

Day 21	Day's bid	Day's ask	Three months	One year	JP Morgan
Belgium (Bfr)	1.5205	1.5215	1.5200	1.5200	1.5200
Denmark (Dkr)	1.5205	1.5215	1.5200	1.5200	1.5200
France (Ffr)	1.5205	1.5215	1.5200	1.5200	1.5200
Germany (DM)	1.5205	1.5215	1.5200	1.5200	1.5200
Italy (Lit)	1.5205	1.5215	1.5200	1.5200	1.5200
Japan (Yen)	1.5205	1.5215	1.5200	1.5200	1.5200
South Korea (Won)	1.5205	1.5215	1.5200	1.5200	1.5200
Spain (Ptas)	1.5205	1.5215	1.5200	1.5200	1.5200
Sweden (Kron)	1.5205	1.5215	1.5200	1.5200	1.5200
Switzerland (Sfr)	1.5205	1.5215	1.5200	1.5200	1.5200
UK (Sterling)	1.5205	1.5215	1.5200	1.5200	1.5200
US (Dollar)	1.5205	1.5215	1.5200	1.5200	1.5200

INTERNATIONAL FUTURES CORPORATION LIMITED

Day 21	Day's bid	Day's ask	Three months	One year	JP Morgan
3m	5.50	5.50	5.50	5.50	5.50
6m	5.50	5.50	5.50	5.50	5.50
12m	5.50	5.50	5.50	5.50	5.50
3y	5.50	5.50	5.50	5.50	5.50
5y	5.50	5.50	5.50	5.50	5.50
10y	5.50	5.50	5.50	5.50	5.50
30y	5.50	5.50	5.50	5.50	5.50

US TREASURY BILL FUTURES (90% \$1m per 100%)

Day 21	Day's bid	Day's ask	Three months	One year	JP Morgan
3m	5.50	5.50	5.50	5.50	5.50
6m	5.50	5.50	5.50	5.50	5.50
12m	5.50	5.50	5.50	5.50	5.50
3y	5.50	5.50	5.50	5.50	5.50
5y	5.50	5.50	5.50	5.50	5.50
10y	5.50	5.50	5.50	5.50	5.50
30y	5.50	5.50	5.50	5.50	5.50

EUROPEAN CURRENCY UNIT RATES

Day 21	Day's bid	Day's ask	Three months	One year	JP Morgan
Belgium (Bfr)	1.5205	1.5215	1.5200	1.5200	1.5200
Denmark (Dkr)	1.5205	1.5215	1.5200	1.5200	1.5200
France (Ffr)	1.5205	1.5215	1.5200	1.5200	1.5200
Germany (DM)	1.5205	1.5215	1.5200	1.5200	1.5200
Italy (Lit)	1.5205	1.5215	1.5200	1.5200	1.5200
Japan (Yen)	1.5205	1.5215	1.5200	1.5200	1.5200
South Korea (Won)	1.5205	1.5215	1.5200	1.5200	1.5200
Spain (Ptas)	1.5205	1.5215	1.5200	1.5200	1.5200
Sweden (Kron)	1.5205	1.5215	1.5200	1.5200	1.5200
Switzerland (Sfr)	1.5205	1.5215	1.5200	1.5200	1.5200
UK (Sterling)	1.5205	1.5215	1.5200	1.5200	1.5200
US (Dollar)	1.5205	1.5215	1.5200	1.5200	1.5200

MARKET-EYE

Day 21	Day's bid	Day's ask	Three months	One year	JP Morgan
3m	5.50	5.50	5.50	5.50	5.50
6m	5.50	5.50	5.50	5.50	5.50
12m	5.50	5.50	5.50	5.50	5.50
3y	5.50	5.50	5.50	5.50	5.50
5y	5.50	5.50	5.50	5.50	5.50
10y	5.50	5.50	5.50	5.50	5.50
30y	5.50	5.50	5.50	5.50	5.50

EUROPEAN CURRENCY UNIT RATES

Day 21	Day's bid	Day's ask	Three months	One year	JP Morgan
Belgium (Bfr)	1.5205	1.5215	1.5200	1.5200	1.5200
Denmark (Dkr)	1.5205	1.5215	1.5200	1.5200	1.5200
France (Ffr)	1.5205	1.5215	1.5200	1.5200	1.5200
Germany (DM)	1.5205	1.5215	1.5200	1.5200	1.5200
Italy (Lit)	1.5205	1.5215	1.5200	1.5200	1.5200
Japan (Yen)	1.5205	1.5215	1.5200	1.5200	1.5200
South Korea (Won)	1.5205	1.5215	1.5200	1.5200	1.5200
Spain (Ptas)	1.5205	1.5215	1.5200	1.5200	1.5200
Sweden (Kron)	1.5205	1.5215	1.5200	1.5200	1.5200
Switzerland (Sfr)	1.5205	1.5215	1.5200	1.5200	1.5200
UK (Sterling)	1.5205	1.5215	1.5200	1.5200	1.5200
US (Dollar)	1.5205	1.5215	1.5200	1.5200	1.5200

EUROPEAN CURRENCY UNIT RATES

780	0.005 - 0.015	0.045		0.238	0.240	0.976
780	0	0.005	0.025	0.075	0.355	0.375
vol. bond, Cash 1983 Pmt 3667 Premium day's open mt. Cash 257473 Pmt 365548						
BIDDER MONTHLY FORWARD OFFERING (BFF) 5Y 1m points at 100%						
<hr/>						
	CALLS			PUTS		
40	Dec	Star	Jan	Dec	Star	Jan
40	0.070	0.140	0.175	0.220	0.280	0.385
125	0.060			0.315		
vol. bond, Cash 0 Pmt & Premium day's open mt. Cash 13151 Pmt 4372						

COMMODITIES & AGRICULTURE

Liffe to allow bulk cocoa deliveries

By Paul Solman

The London International Financial Futures and Options Exchange is to allow bulk delivery of cocoa against its cocoa futures contracts.

This is one of several contract changes announced yesterday. Others include a premium for high-quality cocoa, a one-day notice period for physical delivery and a test for consistency.

The changes will take effect from the May 2000 contract.

tract which starts trading on October 1 this year.

"Liffe's cocoa contract has been traded since the 1930s and Liffe has maintained the 10-tonne trading unit for deliveries against the contract," said Peter Blogg, commodity products development manager at Liffe. "However, larger and larger amounts of cocoa are being shipped in bulk and we believe that allowing delivery of bulk units against the contract will give it a broader range of appeal."

The 10-tonne standard delivery unit, or lot, in bags will be maintained, but Liffe is adding a "large" unit of 100 tonnes in bags and a "bulk" unit of 1,000 tonnes in flat storage.

The futures exchange is also broadening the range of cocoa that may be delivered against its contracts. Mr Blogg said premium payments would reward suppliers for better quality shipments, while they would be discounts for poor quality. "It's important to send the

message that we value well-prepared, good quality cocoa," he said.

Current procedures mean cocoa is checked for weight, quality and infestation. Under the new measures, a homogeneity test will be carried out to ensure that large shipments are of consistent quality.

Mr Blogg said Liffe had carried out nine months of extensive research and consultations with the industry before agreeing the contract changes.

"We reviewed the whole market, settlement mechanisms, looked at methods of shipment, storage and onward transportation and consulted brokers, warehouse keepers and traders," Mr Blogg said.

"We wanted to ensure the Liffe cocoa contract remains the benchmark for trading and hedging in cocoa," he added. "Liffe's cocoa futures market was the world's largest last year, with average daily volume at 7,340 lots.

Gold lifted by short covering

MARKETS REPORT

By Kenneth Gooding, Robert Corzine and Paul Solman

President Bill Clinton's "video nasty", as it was dubbed by some traders, slowed business in the metals markets.

Gold was a little higher in London because of short-covering ahead of the president's televised testimony in the Monica Lewinsky affair, traders suggested.

In the afternoon in London, gold's price was "fixed" at \$292.95 a troy ounce against \$290.10 on Friday afternoon.

Platinum and palladium closed lower on the London market in spite of news that 450 union members had been locked out of Impala Platinum's refineries complex in South Africa.

Crude oil prices continued to firm as Caribbean storms threatened to disrupt refineries.

Brent Blend for November delivery was quoted at \$14.35 a barrel in late trading on London's International Petroleum Exchange, 15 cents up on Friday's close.

Amerasia Hess announced that its 545,000 barrel-a-day refinery on St Croix in the US Virgin Islands - the largest in the western hemisphere - had shut because of the hurricane threat.

The price boost will please producers, but the latest report from the Centre for Global Energy Studies in London warned that weak demand continued to undermine prices.

Coffee prices fell, with the benchmark second-position November contract on the London International Financial Futures Exchange down \$40 at \$1.558 a tonne.

Brazil's 1998-99 crop is estimated at 36m bags against 33m the previous year, and Colombian production is ahead of expectations.

Russian crisis expected to hit poultry trade

By Paul Solman

Russia's financial crisis and currency devaluation are likely to hit the global market for poultry meat this year, according to the UN Food and Agriculture Organisation.

Russian and Chinese imports have fuelled expansion in meat trading during the 1990s, the FAO said in its latest Food Outlook report.

"Large purchases of poultry by the Russian Federation during the first months of the year are forecast to come to a halt during the last quarter, following the currency devaluation last August and the tightening of import tariff collection," the FAO said. China is lowering poultry imports because of larger domestic supplies and slackening demand.

As a result, world trade in poultry meat is forecast to rise by only 1 per cent to 8m tonnes in 1998.

International prices for poultry have averaged 15 per cent less from January to May this year compared with the same period in 1997, the FAO said. "An even steeper fall could occur during the rest of the year, depending on the effects of the financial crisis in the Russian Federation on global import demand."

The FAO puts global meat production at 219m tonnes this year, up 2 per cent.

World cereal output in 1998 is expected to fall 1 per cent from last year's record to 1,922m tonnes.

"The global stock-to-utilisation ratio in 1998-99 at 17.3 per cent would remain within the 17-18 per cent range that the FAO secretariat considers the minimum necessary to safeguard world food security," the FAO said.

However, it said food emergencies were now afflicting 40 countries, mainly due to the El Niño and La Niña weather phenomena in Africa, Latin America and Asia.

Wheat and coarse grain prices remain under pressure from favourable 1998 crop prospects and stagnant import demand.

"Export prices for wheat are now 30 per cent below a year ago and at their lowest levels since the early 1990s," the FAO said.

World fish production was 123m tonnes in 1997, virtually unchanged from the record in 1996, according to preliminary estimates.

This year, a large increase in China is expected to be mostly offset by a smaller catch in South America - also attributed to the adverse effects of El Niño.

Shrimp remains the main fish commodity traded internationally, with 20 per cent of the fish and fish products market by value, followed by tuna, at 11 per cent.

Brighter outlook for Pakistani cotton

A bumper harvest is in prospect and prices have risen, writes Farhan Bokhari

Official forecasts predicting a bumper cotton harvest in Pakistan for the first time in nearly three years have lifted the mood among cotton producers.

The latest official estimates that Pakistan would produce 10.5m bales, more than 30 per cent up on last year, have raised the price of cotton in the domestic market by almost 15 per cent.

Unlike previous years, when news of a large crop drove prices down on expectation of an abundant supply, the trend has reversed.

Reports of crop damage after the recent floods in China have added to domestic exporters' view that prices will remain high in international markets. Officials believe the improved outlook is the result of supportive weather conditions.

Efforts to tackle the widespread adulteration of cotton crop pesticides and educating farmers on farming techniques have also helped.

In the villages outside Multan, the capital of the cotton growing belt, farmers spend part of their evenings watching the popular *Sons of the Earth* television show.

The programme is based on a farming couple dealing with occasional crises between good harvests. It is a comedy soap opera but includes serious discussions on farming techniques.

"We have tried giving useful messages that weren't conveyed in the past," said Jehangir Tarin, chairman of the provincial task force on agriculture for Punjab province, where almost 80 per cent of the crop is grown.

"One of our main messages is, 'do not spray blindly, because in the process you also destroy pests that are friendly'."

The government says the deployment of up to 5,000 pest traps on cotton farms has also helped to step up monitoring for evidence of imminent pest attacks.

Mr Tarin says this year's campaign against traders diluting pesticides to make them stretch further has made a difference.

"The bad guys just fled," says Mr Tarin. The number of pesticide dealers in the Punjab has fallen from 16,000 to about 6,000.

However, critics warn that initial crop estimates could have been exaggerated to lift cotton prices in the short term. Although agriculture department collects data from fields, it is a huge undertaking covering almost 6.7m acres of land in the Punjab and Sindh.



Pick of the crop: the outlook for cotton could set the pace for Pakistan's trade performance

Some farmers also criticise Pakistan's cotton research establishment, arguing that scientists must be held accountable for their failure to introduce seed varieties resistant to pest attacks.

Some believe research standards have fallen because of infighting among researchers and that scientists becoming embroiled in politics through seeking promotion has affected standards.

Abrar Khakwani, a farmer with 300 acres of crop land outside Multan, says: "Our researchers must be asked: 'Why have you not produced new varieties well in time to anticipate upcoming problems?' Our cotton research institutions need to go through a major overhaul."

Siddique Akbar Bukhari, another farmer, says scientists have failed to "remain ahead of the game, to produce varieties that are pest-resistant and ultimately to become self-sufficient rather than relying on imported crop varieties for acclimatisation to local conditions."

But Mr Tarin says that in spite of some problems, the cotton industry has made a fresh start this year. He has promised to focus next year on improving the quality of raw cotton, which suffers from a 15-20 per cent price discount because of contamination after picking.

The result of many such efforts could set the pace for the Pakistan economy. Its leaders, fighting to stave off an impending foreign debt crisis, have promised to balance its international trade deficit by the end of the current financial year.

Many experts say the outlook for the cotton crop could set the pace for Pakistan's trade performance in years to come.

COMMODITIES PRICES

BASE METALS

(Prices from Associated Metal Trading)
(London from Associated Metal Trading)

ALUMINIUM, 99.99% (per tonne)

Oct 1306.7 1309.9
Nov 1311.8 1315.0
Dec 1316.8 1320.0
Jan 1321.8 1325.0
Feb 1326.8 1330.0
Mar 1331.8 1335.0
Apr 1336.8 1340.0
May 1341.8 1345.0
Jun 1346.8 1350.0
Jul 1351.8 1355.0
Aug 1356.8 1360.0
Sep 1361.8 1365.0
Oct 1366.8 1370.0
Nov 1371.8 1375.0
Dec 1376.8 1380.0
Jan 1381.8 1385.0
Feb 1386.8 1390.0
Mar 1391.8 1395.0
Apr 1396.8 1400.0
May 1401.8 1405.0
Jun 1406.8 1410.0
Jul 1411.8 1415.0
Aug 1416.8 1420.0
Sep 1421.8 1425.0
Oct 1426.8 1430.0
Nov 1431.8 1435.0
Dec 1436.8 1440.0
Jan 1441.8 1445.0
Feb 1446.8 1450.0
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Jun 1466.8 1470.0
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Nov 1491.8 1495.0
Dec 1496.8 1500.0
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Aug 1596.8 1600.0
Sep 1601.8 1605.0
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Jan 1981.8 1985.0
Feb 1986.8 1990.0
Mar 1991.8 1995.0
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Jun 2006.8 2010.0
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	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2
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[illegible]

NEW YORK STOCK EXCHANGE PRICES

A		B		C		D		E		F		G		H		I		J		K		L		M		N		O		P		Q		R		S		T		U		V		W		X		Y		Z	
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Index	SET	Close	Previous	Change	%	Open	High	Low
France	500	1628.00	1621.00	7.00	0.43	1625.00	1634.00	1618.00
Germany	500	1581.00	1578.00	3.00	0.19	1578.00	1588.00	1575.00
Italy	500	1532.00	1528.00	4.00	0.26	1528.00	1540.00	1525.00
Netherlands	500	1080.77	1077.77	3.00	0.28	1077.77	1085.00	1075.00
Spain	500	1277.00	1275.00	2.00	0.16	1275.00	1285.00	1270.00
UK	500	1400.00	1398.00	2.00	0.14	1398.00	1405.00	1395.00
Portugal	500	1281.00	1278.00	3.00	0.23	1278.00	1288.00	1275.00
Sweden	500	1500.00	1497.00	3.00	0.20	1497.00	1505.00	1495.00
Denmark	500	1603.00	1600.00	3.00	0.19	1600.00	1608.00	1598.00
Finland	500	2063.00	2058.00	5.00	0.24	2058.00	2068.00	2055.00

Further information about the INSECTS and constituents are available for download on our web site: <http://www.eurobench.com> and further information about EuroBench is on <http://www.eurobench.com>. A free daily email service can also be subscribed to on the web. For best daily information please call London (+44 171 535 7000) or Brussels (+32 2 500 04 00).

STOCK MARKETS

Bourses swept lower as investors take flight

WORLD OVERVIEW

Investors ran for cover as a wave of negative news hit nervous equity markets, writes Emilio Terrazano.

Asia was shaken by a downgrade in Japan's foreign debt and doubts over a settlement of its troubled banking system, with Tokyo down 2.8 per cent and Hong Kong 3.7 per cent.

Political and social unrest in Jakarta and Kuala Lumpur also triggered selling.

Analysts said the persistent flow of bad news and the longer-than-expected turmoil in emerging markets were affecting investor confidence around the globe. "The feeling is very different from 1997 when market downturns were followed by big rebounds," said Gary Dugan, European strategist at J.P. Morgan.

Europe tumbled on profit worries as Philips cut its 1998 forecast, while the release of President Bill Clinton's videotaped testimony

also weighed on sentiment. Yesterday's announcement by Philips, which said net profits for the current year would be flat, shook investors already unnerved by last week's profit warnings by Alcatel and Shell.

Philips slipped more than 17 per cent, while Alcatel of France, the darling of European stock markets until last week, dropped a further 8 per cent. Renault, also weakened by the Alcatel

contagion, retreated 9 per cent. "Investors are realising the scale of the downturn. A lot of European companies were stuck on growth stock valuations and there has been a rollover of optimism for most markets," said Philip Isherwood, European strategist at Dresdner Kleinwort Benson.

The political situation notwithstanding, sentiment surrounding US equities was also bearish. An increasing

number of economists have started to sound warning bells over a pronounced US economic slowdown.

"The deterioration in market expectations has been rapid and furious, pushing the recession probability to its highest levels in many years," says Goldman Sachs in a recent report on the US economy.

It points out that the probability of a recession has shot up from 14 per cent in June to 40 per cent now - the

highest level since the end of the previous recession in the early 1990s.

Latin America's weakness will also have severe international implications, predicts Salomon Smith Barney. Although its economic crisis has been brought on by the emerging market contagion effects, the fact that the region is an important trading partner for the US, being the destination for almost 20 per cent of its exports, will affect US corporations.

EMERGING MARKET FOCUS

Power deal may boost Karachi

This week's planned meeting between Nawaz Sharif, Pakistan's prime minister, and President Bill Clinton at the UN general assembly in New York is likely to be watched with unusual interest by equity investors with an interest in Karachi.

For Pakistan's battered economy, faced with an impending default on its foreign debt, any thaw in relations with the US could prove to be the most important event since India's nuclear tests on May 11 which prompted Pakistan to conduct its own tests.

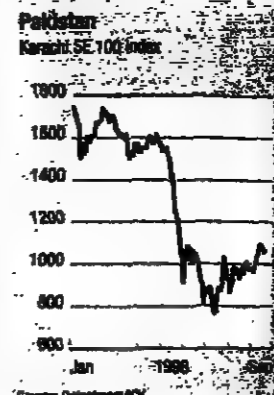
Western economic sanctions led by the US have undermined Pakistan's investment outlook. Liquid official foreign exchange reserves have plummeted to barely three weeks worth of imports. Since the Indian tests, the KSE-100 index has fallen more than 40 per cent. But in the past two weeks, the market has clawed back 9.5 per cent on expectations that Pakistan is about to sign the Comprehensive Test Ban Treaty to end its nuclear row with the west.

Reports that the Jeddah-based Islamic Development Bank has extended a \$200m loan to co-finance a \$1.5bn Islamic loan fund for Pakistan also helped sentiment.

Yasir Lakhani, KSE chairman, said: "There are indications the test ban treaty would be linked to withdrawal of sanctions, and that's good news for the market."

He predicts Karachi's benchmark index could rise up to 25 per cent in the next four weeks "if everything on the economic front falls into place". That includes a successful conclusion to discussions with the IMF to extend a fresh loan to Pakistan and a possible restructuring of Pakistan's foreign debt through the Paris and London clubs.

However, others warn that in spite of the emerging upbeat sentiment, the long-



Source: International Finance Corporation

term outlook depends mainly on Pakistan's ability to reform its economy and end its row with the private producers of electricity.

Nasir Bukhari, chief executive of Karachi's Khudim Ali Shah Bukhari brokerage, said: "The long-term outlook depends on the power sector, especially the future of the Hub power company (Hubco)."

The government has launched investigations into the financial affairs of the 19 private power companies. The contracts for those companies were signed under the government of Benazir Bhutto, who was sacked as prime minister almost two years ago after allegations of corruption.

The government says the tariffs permitted by the companies were excessive. The row between the government and Karachi-based Hubco has hit equity sentiment hard. Hubco is the second largest company on the Karachi exchange in terms of market capitalisation.

Some analysts warn the outlook could still be hit by concerns over Mr Sharif's political future. Last week, he suffered a blow when a group of MPs from his own ruling Pakistan Muslim League protested at plans to introduce Islamic sharia laws in the country.

Farhan Bokhari

Dow slips as bond yields approach 5%

AMERICAS

US shares fell steeply in early trading amid further turmoil in European markets and following the public broadcast of President Clinton's taped grand jury testimony, writes John Labate in New York.

The President's testimony, running for more than four hours, continued to air into the early afternoon. But it was far from the only issue on the mind of the market, as investors sifted through the latest profits warnings and earnings adjustments.

By early afternoon the Dow was off its lows, down 98.98 or 1.3 per cent to 7,801.68. The Standard & Poor's 500 index was down 12.25 to 1,007.94.

While stocks fell back US Treasury prices soared on a fresh round of flight-to-safety buying, with the yield edging ever closer to the 5 per cent level. The long bond price rose 1 to 106 1/2, sending the yield down to 5.083 per cent.

Financial shares tumbled on new fears of instability. The Philadelphia Stock Exchange's banking index fell more than 3 per cent to 683.53, with Chase Manhattan down 8 1/2 to 44 1/2. Among brokerage shares, Merrill Lynch gave up nearly 8 per cent to 83 1/2.

Philips became the latest European blue chip company to issue a profits warning and it reverberated through the US market.

Philips' ADR shares plunged more than 10 per cent to 44 1/2. ADR shares of Alcatel, the French telecoms company that issued its own warning last week, fell another 4 per cent to 8 1/2. Shares of Comsat rose 1 1/2 to 33 1/2 on news that it was

being acquired by Lockheed Martin in a \$2.7bn deal. Lockheed's shares were down more than 5 per cent to 89 1/2.

Among Dow-component shares, Travelers lost 5 per cent to 88 1/2. United Technologies also fell more than 5 per cent to 75 1/2, after Morgan Stanley Dean Witter lowered the company's 1999 earnings.

American Standard dropped more than 26 per cent to 39 1/2 to 32 1/2 after Morgan Stanley lowered the company's rating to "neutral".

The Nasdaq composite fell 19.50 or 1.2 per cent to 1,644.27. Small cap shares also fell back, sending the Russell 2,000 index off 4.44 to 383.82.

TORONTO tracked Wall Street from the opening bell, swinging lower to notch up losses on the 300 composite index of 98.10 to 8,673.30 at the noon count.

Golds pushed higher in line with the latest update for the bullion price, but the broad market moved determinedly in the opposite direction. Both financials and industrials were noticeably weak.

Among banks, Toronto-Dominion gave up 31 1/2 to 48 1/2. CIBC and Royal Bank of Canada shed 75 cents to 36 1/2. Telecoms too were out of favour. Northern Telecom lost 31 1/2 to 49 1/2 in good volumes.

Industrials were equally dull with Seagram slipping 70 cents to 34 1/2 and Alcan Aluminium off 10 cents to 39 1/2. Top conglomerate Canadian Pacific shed 66 cents to 33 1/2.

Golds bucked the downward trend. Barrick improved 5 cents to 32 1/2 and Placer Dome 25 cents to 31 1/2.

São Paulo drops back

SAO PAULO fell steeply in early trading, unsettled by the downturn on Wall Street and across Europe plus continued downside pressure from the currency markets.

In thin volumes, the benchmark Bovespa index was off 238 or 3.5 per cent at 6,472 at mid-session after rising more than 4 per cent on Friday. "It's been nothing but sell, sell, sell all morning," said one trader.

MEXICO CITY also moved lower with the IPC index off

101.88 or 2.9 per cent at 3,374.03 at mid-session. Declining stocks outpaced risers 17 to 1 although volumes were minimal.

Market heavyweight Telcel came off 90 centavos at 21.30 pesos after touching a low of 20.60 pesos.

BUENOS AIRES edged lower in early trade with the Merval index down 8.41 or 2.34 per cent at 350.93. Banks, steel and telecoms companies posted the largest declines.

Split over loan plan dents Tokyo

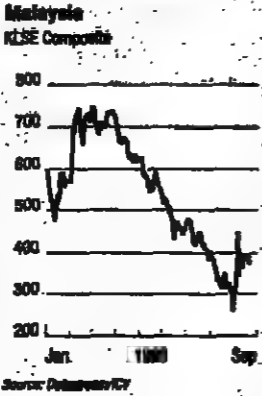
ASIA PACIFIC

Shares in TOKYO plunged to new lows as fissures between the ruling Liberal Democratic party and opposition parties emerged over a plan to tackle the financial sector's bad loan problem, writes Alexandra Harney in Tokyo.

The Nikkei 225 Average fell 2.8 per cent or 385.82 to 13,597.30 in moderate trading, its lowest close since February 1986. The index moved between 13,580.72 and 13,575.77 during the day.

The Topix index of all first-section issues slid 2.4 per cent or 25.43 to 1,047.79. Volume was thin at 389m shares traded. Declining shares beat risers 956 to 217. Banking and securities shares were among the hardest hit. Banking stocks slid 3.4 per cent overall. Securities shares tumbled 5 per cent, and the iron and steel sector was down 5.4 per cent amid concerns about weak demand and instability in the financial system.

The Long Term Credit Bank of Japan, the troubled bank at the centre of political debate about using pub-



Source: Nikkei Financial

lic funds to inject liquidity into the financial system, gained Y2 to Y21 as the day's most heavily traded share.

Sakura Bank lost Y21 to Y229, and the Bank of Tokyo-Mitsubishi plunged Y61 to Y984. Sumitomo Bank lost Y49 to Y1,051.

Nissho Iwai, the trading company, lost over 10 per cent or Y16 to close at Y135. Analysts said the market is concerned about possible losses from securities holdings.

Blue-chip electronics and car companies fared poorly. Matsushita Electric Industries, which markets the

EUROPE

Dutch shares continued to lead the way down in Europe with AMSTERDAM badly rattled by its second heavy-weight profits warning in as many trading days. The AEX index ended off 66.95 at 302.62 for a two-day decline of 8.7 per cent.

Philips crumpled on the news that second-half earnings would come in short of group forecasts. The shares fell F117 or 17.8 per cent at F182 after a low for the session of F179.50, although turnover was far from heavy at 6.1m shares traded.

Coupled with an 11.3 per cent slide at DSM, it sent investor sentiment in the Netherlands virtually through the floor. DSM, hit by a severe downgrade for the chemicals sector by Goldman Sachs, came off F117.70 to F129.40 and Akzo Nobel lost F16.50 or 9.1 per cent to F165.00.

There were no safe plays among leaders with 40 per cent of the shares within the benchmark sliding by more than 6 per cent. Among financials, ING fell F14.90 or 8.5 per cent to F182.10 and Aegon shed F110.70 or 7.5 per cent to F138.

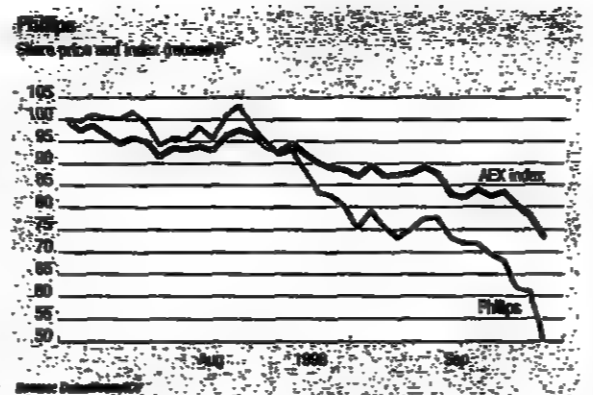
FRANKFURT closed sharply lower in volatile late Xetra trade, but the Xetra Dax index recovered from a low of 4,347.65 - down almost 6 per cent - to close 184.24 lower at 4,439.13.

Siemens recovered slightly from big losses in afternoon trade to close DM9.75 down at DM86.90 having been hit by worries across three of its sectors. Analysts said Siemens suffered from the profit warnings from Alcatel and Philips, and strong falls on the Paris exchange from ST Microelectronics.

Siemens denied shortly before the close that its structure was similar to that of Alcatel and helped the shares stage a late rally.

Deutsche Telekom and Mannesmann were both hit by the profit warning from Alcatel on Thursday and added to those falls today.

Mannesmann lost DM7.20 to DM157.80 while Telekom closed down DM1.51 at DM50.50. Adidas was another big loser,



Source: Reuters

down DM12.40 at DM156.60. Auto stocks were hard hit on currency considerations. BMW tumbled DM98 to DM590 and VW fell DM9.55 to DM107.45.

PARIS bounced off the bottom in the closing stages of the session to end with a decline on the CAC 40 index of 122.5 to 3,242.95. Turnover was again heavy at FF16.35m with the market hitting a low for the day of 3,294.41.

Alcatel stayed out of favour in spite of an upgrade to "buy" by J.P. Morgan and confirmation that the group planned a share buyback. The stock came off FF45 at FF151 for a staggering decline of 40 per cent in just three days trading.

Among heavyweights, Renault lost FF24.30 or 9.6 per cent to FF224 and France Telecom FF27.50 or 6.4 per cent to FF402.5. Lesser caps saw Bouygues slide FF1.68 or 15.5 per cent at FF901, ahead of today's first results statement.

Oil was a rare firm sector as international oil prices climbed above \$14 a barrel. Total added FF16 at FF980 and Elf Aquitaine FF24 at FF705.

ZURICH tumbled as much as 8.5 per cent at one stage, sending the SMI index below the psychologically important 6,000 level to the year's low of 5,977.8. By the close, the market had bounced back but the blue-chip index was still 321.2 lower on the day at 6,021.5.

Financials were under heavy pressure with CS Group losing SF17.20 to SF176.75 and UBS marked down SF26.50 to SF385.

Even the recently resilient Novartis dropped SF117 to SF2160 while Nestlé was SF268 down at SF2592.

ABB bearers were among the biggest losers giving up SF120 to SF1330 while

THE DAY'S CHANGES

	% Change
Copenhagen	-6.1
Amsterdam	-8.9
Frankfurt	-6.2
Zurich	-5.1
Madrid	-5.1
Milan	-4.8
Frankfurt	-4.0
Paris	-3.6
Stockholm	-2.0

Sair Group lost SF31.50 to SF318.50 as a new global airline alliance was announced linking Cathay Pacific with British Airways and American Airlines.

MILAN was sharply lower

Johannesburg stays weak

SOUTH AFRICA

Shares in Johannesburg stayed weak in dull turnover. The all share index closed off 92.6 at 4,751.6.

Industrials came off 2.6 per cent at 5,275.6 and financials gave up 1.4 per cent at

6,881.2. Northern Platinum tumbled 31.1 per cent to R2.41 as takeover hopes faded.

Golds managed to move higher with the sector index adding 2.5 per cent at 1,015.9, partly on a better day for the bullion price.

Panasonic brand, plunged Y8 to Y1,852. Honda Motor was down Y300 to Y4,000. Fujitsu, the electronics company, fell Y22 to Y1,183.

Yahagi, the software and pig iron group that filed for bankruptcy last week, plunged Y28 to Y1. The shares are to be delisted in October.

JAKARTA tumbled amid continuing protests and riots and high interest rates, and the composite index fell 14.94 or 5.5 per cent at 256.83.

A sharp fall in blue-chip tobacco stock Gudang Garam highlighted market weakness. The stock lost Rp1,050 or over 20 per cent to Rp4,075. Its rival Sam-porna, which reported heavy first-half losses last week, declined Rp175 or 8 per cent to Rp1,950.

Semen Gresik, the cement group, fell Rp400 to Rp7,025 and Telkom Indonesia lost Rp25 to Rp1,525.

HONG KONG was unnerved by Tokyo's latest tumble and the escalating White House sex and perjury scandal. The Hang Seng Index lost 275.73 or 3.7 per cent to 7,170.23. Turnover was a thin HK\$3.2bn.

The dispute between Hong

Kong Telecommunications and its staff over the company's plan to cut the salaries of all its staff by 10 per cent from November also hit sentiment and the shares fell 45 cents to HK\$14.30.

HSBC Holdings lost HK\$5 to HK\$132 on concerns about a slowing global economic environment and the bad debt situation in southeast Asia.

KUALA LUMPUR fell steeply against a background of increasingly violent political unrest. The composite index ended 14.98 or 3.8 per cent lower at 378.32 after a session of relatively high volumes. Shares traded totalled 175.6m, up from 158m on Friday. Among leading stocks, Telekom fell 25 cents to M\$6.00 and Tenaga 18 cents to M\$3.62.

SINGAPORE lost 30.15 or 3.3 per cent to 882.59 on the Straits Times Index following heavy selling of property shares. The sector gave up 4.8 per cent on worries that employers were planning to cut their contributions to the Singapore Pension Fund.

Overseas Union Bank was the most active stock, trading 7.1m shares and slipping 27 cents at S\$2.32.

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IRELAND

Ireland

The exhausting peace process in Ulster is being viewed with optimism, and the successes of an evolving economy are creating a welcome atmosphere of cheer, says John Murray Brown

Eve of an emerald era

These are great times to be Irish. The country enjoys unheralded prosperity. The economy outpaces its European partners. And now with the Good Friday agreement in Northern Ireland it looks as if the violence of the last 26 years could soon be a thing of the past.

Fifteen months after coming to power, Bertie Ahern, the prime minister, has so far disproved those who said the coalition between his populist Fianna Fail and the right-of-centre Progressive Democrats would not last. Instead his government looks set to preside over two of the most momentous events in Ireland since the country won its independence from Britain in 1921.

On Ulster, both Ireland and the UK stand to gain from the stability that peace will bring. Brigid Laffan, Jean Monnet professor of European Affairs at University College Dublin, predicts a transformation of political relations with the north.

becoming a unit within the European Union much like the Benelux countries.

In January, the Irish will further stake their claim to be at the heart of Europe, with the launch of the single currency. As the only English-speaking member - while the UK stays outside - Ireland will not only increase its competitive advantage over its nearest rival. It will also reinforce its attractions for US companies investing in Europe.

"We're at the bridgehead between Europe and the US, which are set to be the two fastest growing economic areas for the next 10 years," says Dick Spring, the former Irish foreign minister who now works as consultant to Mintz Levin, a US financial services company.

Analysts differ over the reasons behind Ireland's remarkable economic recovery. Michael Martin, education minister, says it is necessary to look back to the 1980s, when the Industrial Development Agency says the ties between

free secondary education in the late 1960s, the benefits of which the economy is now reaping with the record inflows of foreign investment.

The budget reforms of Ray McSharry two decades later were also vital in laying the groundwork for the current fiscal stability. Even before European leaders established the rules for membership of monetary union at Maastricht, Ireland had cut its budget deficit, and was fast reducing its debt.

But more than anything, Europe has been a hugely liberating experience. Brussels has not only contributed materially to improve the country's infrastructure and reduce its isolation; it has helped Ireland to loosen its economic dependence on the UK, has reduced the influence of the Catholic church, and has introduced competition into the economy, thus blunting the powers of the public sector.

The changes have been dramatic. Oliver O'Shea, a stockbroker, worked for 18 years in Chicago and London, and found "a foreign country" on his return. Compared with the poverty that other generations suffered, Ireland now enjoys a GNP per head higher than the UK.

The long and sad history of emigration - from the Great Famine of the 1840s to the exodus of the 1960s and 1990s - is being reversed. As Irish nationals like Mr O'Shea come home to jobs in the rapidly growing information technology and financial services sectors.

The national accounts reveal a 12 per cent gap between GNP and GDP reflecting in part the profits repatriated by foreign-owned companies. But the Industrial Development Agency says the ties between

the foreign-owned sector and local suppliers are tightening.

"The deeper the roots they have in the local economy, the more difficult it is to pull out," says Kieran McGowan, the IDA chief executive. Indigenous businesses are also doing well, with a number of companies such as CRH, the building materials group, established as leaders in their sector. Paul McGuinness, manager of U2, the rock band, says Ireland should also be encouraging its talents in the arts. "We like to think we are good at farming and tourism but we are not that good at farming and the tourism industry needs to confront the fact that we have very xenophobic tendencies."

Certainly, the new-found prosperity is jealously guarded, as was demonstrated by the mean-spirited reaction to the recent influx of Romanian gypsies. But that is a minority reaction. John O'Hagan, at the Institute of Statistics, says the fall in the savings ratio reflects "a real confidence that the boom will continue".

It nonetheless presents challenges for policymakers. The latest Central Bank report expresses concern at signs of inflation pressures. Credit is growing at more than 20 per cent, and house prices continue to soar.

The bank warns "any significant acceleration in inflation could undermine the culture of stability that has been built up over the last decade".

There are indications of labour shortages in some specialist sectors. But more women are joining the workforce, and while net immigration continues, the growth in new entrants to the jobs market is set to continue until 2001.

The transition to a single currency will not be easy. On the face of it, political and economic policies are at loggerheads.

With the economy growing at 8 per cent, there would be a strong case for raising interest rates. But the Central Bank is in the unenviable position of having to cut rates to bring them into line with the other euro economies - a full 3 percentage points on current projections.

More than that, the government is committed to cut taxes in the next budget in line with its deal with the unions, which could further fuel demand. Social partnership has provided one of the pillars of economic success. But once the country is party to the euro, such a consensual approach to industrial relations may become more difficult to sustain as businesses seek more freedom to adjust pay, and the government looks to fiscal innovation to compensate for the loss of control over

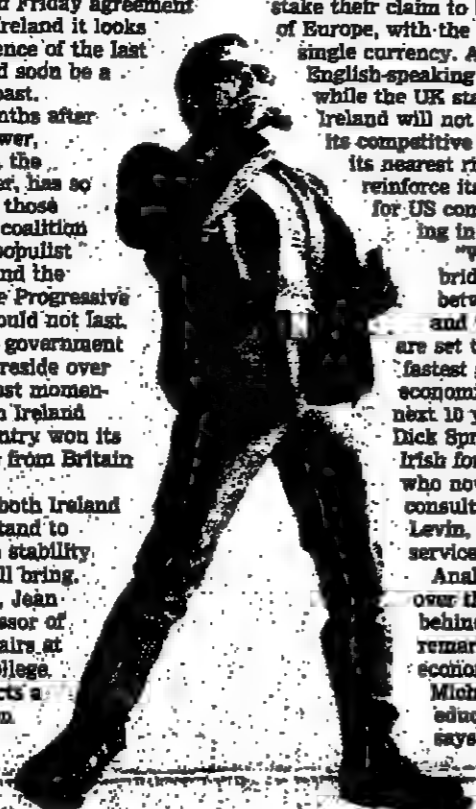
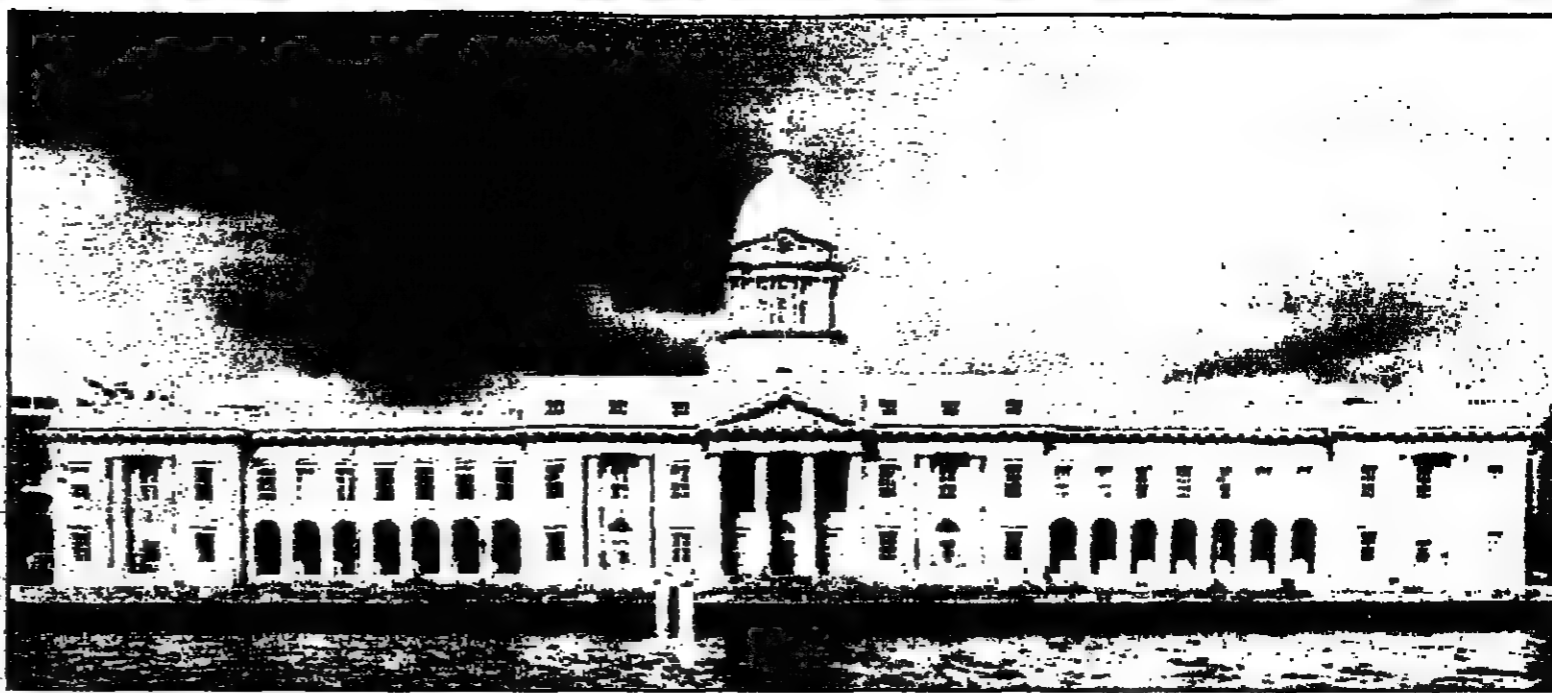
As politicians in Northern Ireland struggle for peace (below, centre), the south prospers. The Customs House (above) fronts Dublin's redeveloped docklands area that now houses the International Financial Services Centre. Bono (left) and his band, U2, show Ireland is not just good at fishing. Pictures (below, left to right): AP, Reuters, AP.

exchange and interest rate policy. Cairiona Murphy, a director at Allied Irish Banks, believes for many companies the real impact of the single currency will be psychological. "In such a small economy, we very quickly bump up against the problem of currency. It can often put businesses off completely. The change will have a dramatic effect on the whole approach to trading," she says.

For Ireland, the long-term success of the project will depend in part on whether the UK joins. A few years ago, the populist view would have been that anything that is bad for the UK must be good for Ireland. But policymakers realise the UK has been and will remain an important safety valve for the Irish economy in absorbing surplus workers when the Irish economy is quiet and providing labour when demand increases.

Mr Ahern is well aware that a UK economy in good shape is in Ireland's interest. He remains optimistic that the UK will join soon. "I do not envisage a situation where in five years' time Britain will be outside the euro," he says.

His hope is that as in the historic settlement in Ulster, old enemies can share a common future in Europe too.



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ECONOMY • by John Murray Brown

Celtic tiger's strength amazes

A record of low inflation and high growth is baffling even those who have achieved it

The tiger may be an endangered species in Asia, but Ireland's Celtic breed would appear to be alive and kicking. The Celtic tiger tag – coined by Morgan Stanley, the US bankers, in a report back in 1994 – is not one that the policymakers in Dublin are particularly comfortable with. It suggests something exotic and dangerous. The Irish economic miracle, they insist, is based on firm ground.

But is this economic success sustainable? The labour supply is continuing to grow at well above the European Union average, with the result that industry with some exceptions has not met

the constraints you might expect in such an expanding economy. After decades of emigration, Ireland's recent economic success is attracting people home with net immigration set to continue. There is likely to be some flattening-off of the rate of labour supply growth. The number entering the workforce is likely to peak in 2001.

The increase in jobs has given many women more financial independence. But female participation in the workforce is still 5 or 6 per cent below the European average and even further adrift from the rates prevailing in the more developed north European economies. Officials sound an optimistic note for the future, and point to a strong correlation between female participation in the labour force and the improvement in female education with more girls than

boys doing mathematics, for example, in secondary schools. Policymakers can do much to encourage further female participation through changes in childcare and other welfare programmes. There are already shortages in some sectors – particularly for software engineers and software technicians. But headline unemployment is still at 9 per cent, down from 10.2 per cent this time last year. This compares with 16 per cent five years ago. Dermot O'Brien, economist with NCB stockbrokers in Dublin, believes it can fall much further. Brendan Walsh, economics dean at University College Dublin, points out that short-term rates – at around 4 per cent – are now lower than average US rates.

Much will depend on maintaining the social partnership that has underpin-



Farming, the traditional foundation of the economy, risks being hit hard by reform to Europe's Common Agricultural Policy. But there's plenty of good news to compensate

ned macro-economic policy for the last decade. With Ireland entering the single currency, and with the authorities no longer able to use interest and exchange rates to influence demand, the government is likely to be under pressure to adopt a flexible incomes policy, to include profit-sharing, when the current pact comes up for negotiation next year. Budget support from the European Union is set to dry up as new members from the poorer agriculture-based economies of eastern Europe prepare to join. The structural funds – worth around £20bn a year or 2.5 per cent of GNP – have helped improve Ireland's infrastructure and thus its productive capacity, but with income per capita fast approaching the EU average and set to overtake the UK in 2000, it is hard to argue for continued

transfers. In the area of competition policy, more time will be devoted to deregulation of the public utilities. On the inflation front, officials point out Ireland's inflation rate as a small, open economy is largely determined by exchange rate factors and the inflation rate of its main trading partners. With labour markets integrated in many sectors, the performance of the UK economy has a big bearing on Irish inflation. The figure reached 3.2 per cent in the year to August – the highest level in 6 years – but officials predict it is peaking.

There is a clear perception that the British pound is over-valued. The recent weakness of the Irish pound – relative to sterling – should have resulted in

higher inflation. But officials point out that the pricing policy of UK retailers arriving in the Irish market has helped restrain the rate. The fall in the effective Irish pound exchange rate has also coincided with relatively modest world commodity prices, a timely bonus. The price index tells only part of the story. Some economists worry about the impact of wage push inflation. Although Partnership 2000 – the three-year wage pact between unions and business – envisages wage increases of around 2 per cent, the government's tax take, with PAYE returns at record levels, would suggest that in many areas it is already much higher. However, officials say despite concern that the inflation figures may be misleading, there is no evidence in man-

ufacturing data that workers are exceeding the terms of the national agreement. In any event, because of the increased competition in the economy there is little scope for passing on wage increases in higher prices. Moreover, many of those in employment are in the multinational sector, which is not producing for the domestic market but for export. Of more concern is the housing market. The rise in prices – up almost 40 per cent in Dublin according to the Irish Permanent's latest housing index – is a direct result of the rising level of employment, the demographic blip, lower interest rates and supply constraints. The long-term solution is an increase in housing supply. But officials express confidence this is not a speculative boom – as it was in the UK in the 1980s. Changes in

the tax treatment of investment property in the last budget have helped to take some of the heat out of the market. But government officials point out interest rates are set to fall – as Ireland brings rates into line with those in the core European economies with which it will be united in the single currency next January. Much will depend on the continuing prudent lending policies of the banks and mortgage companies. Loan to value ratios have been improving. For all that, there is still some surprise that an economy can grow at such a pace and still not feel the effects of inflation. At a recent press conference, Charlie McCreevy, the finance minister, made a public admission: "even my officials do not know why inflation is not higher".

The leader of the pack

Ireland's economic performance continues to astound. It has achieved average growth rates of 6 per cent through the 1990s – the highest of any European Union economy and one of the fastest rates in the countries of the Organisation for Economic Co-operation and Development (OECD). GDP growth reached 10.4 per cent in 1995, 7.1 per cent in 1996 and 9.5 per cent last year.

The finance ministry confidently predicts it can sustain rates of around 5 per cent over the medium term. To support this prediction, officials point to the growing

labour supply and the impact of foreign direct investment. Ireland has attracted record levels of foreign investment in the high productivity, high technology sectors – defying the notion that peripheral members of the European Union would suffer with the advent of the single market. The indigenous business sector has also done well, with listed companies reporting strong earnings. Rates of profitability across the economy have increased, fuelling employment growth.

The improvements deriving from these structural factors have been buttressed by macro-economic policies that

have helped achieve wage stability and keep inflation in check. Moderate wage increases agreed under successive national agreements between labour and management have led to improvements in competitiveness. Productivity has increased as unit labour costs have dropped.

Even before the Maastricht restrictions were imposed on EU members, Ireland had curbed its budget deficit to less than 2 per cent. The budget recorded a surplus of around 1 per cent of GNP last year and is expected to rise to between 1.5 and 1.75 per cent this year.

INFORMATION TECHNOLOGY • by Nuala Moran

The pulling power of a president

Bill Clinton has helped attract much-needed US IT investment to Ireland

Peace, golf and Monica Lewinsky may have dominated the news, but another item firmly on the agenda during President Clinton's visit to Ireland earlier this month was the country's high-tech economy, and the role that US inward investment has played in creating it. This was symbolised by the signing, by President Clinton and Taoiseach Bertie Ahern, of a joint communiqué on electronic commerce, using electronic signatures.

The ceremony took place during a visit to the European headquarters of Gateway 2000, near Dublin, where over 1,800 people are employed – manufacturing, selling and supporting personal computers across nine countries in Europe. But in truth the presidential party could have chosen from a long list of US-owned IT companies in Ireland, including IBM, Intel, Dell, Oracle, Microsoft, Novell, Lotus and Compaq.

Over 30 per cent of investment in Europe by US IT companies goes to Ireland. This has resulted in Ireland becoming the second largest software exporting country after the US, with around 40 per cent of packaged software and 60 per cent of business applications sold in Europe coming out of Ireland.

country. While this is the largest job creation project in the history of the state, Dell's news highlighted the fact that inward investment can be here today and gone tomorrow. Part of the expansion plan includes Dell's taking over a factory left empty by the Korean company AST when it cut back operations at the end of 1997, with the loss of 300 jobs.

This followed the closure in December 1997 of Seagate Technology's disc drive plant in Clonmel, County Tipperary. The plant opened only two years earlier and employed 1,400.

Recognising that companies lured by grants, low tax rates and relatively cheap labour are often short-term investors, the Irish government now has a policy of encouraging companies to put down roots, by introducing strategic functions such as sales, marketing development and customer support. Dell is viewed as the model of a company with deeply integrated business functions, in line with the type of operation that the industrial development Authority (IDA) is now targeting under this strategy.

Digital set up its Galway plant, manufacturing mini-computers, in 1971. It looked like a body blow to Ireland's inward investment strategy when the company announced in 1993 that the plant was to shut down with the loss of 700 jobs. But the factory closure did not signal Digital's withdrawal from Ireland. Instead, the focus of the operation has shifted from manufacturing to software and services.

Galway is now the home of Digital's European Software Centre, employing over 500, while in Dublin the company has established a Year 2000 Centre, serving clients worldwide, and earlier this year opened a call centre that forms one of three global hubs for customer ser-

vice and support. In short, Digital in Ireland is no longer focused just on the Irish market, but on the whole of Europe.

There is a tendency to think that Ireland's success in attracting investment hangs on a plentiful supply of grants and a low rate of corporation tax (currently 10 per cent and due to increase to 12.5 per cent). But Peter Donnelly of Digital says that the business case for sitting the multi-million pound call centre in Dublin did not even mention the availability of government grants. "Grants cannot be a disincentive, but there are a lot of other factors that must be weighed up in making this kind of investment. You can get grants wherever you go."

Factors cited as encouraging inward investment include a highly skilled workforce and developments in telecommunications which mean that Ireland's position on the western edge of the continent, is no longer an issue. At present there are 27,000 graduates a year coming on to the labour market, of whom 10,000 have science degrees. School leavers who have IT training are becoming an increasingly important source of recruits. In addition, the government has encouraged the setting-up of joint science and language courses to support inward investment operations serving customers across Europe.

Isocor, which produces internet software, exemplifies the importance of the skills base in attracting inward investment. It has chosen to set up its software development centre in Dublin, in preference to siting it at the US headquarters in Santa Monica, California. David Longley, European general manager, says: "It is not the usual model, but the directors who set up the company in 1991 had previously had dealings in Ireland



President Clinton and Bertie Ahern before their electronic signing of a new e-commerce communiqué

and knew the quality of graduates coming out of computer science courses really is top class."

Aside from the jobs created when an overseas company opens up shop, one of the main justifications for putting public money into inward investment is that it fuels the development of indigenous companies. Indeed, the Irish software industry is now one of the most important sectors of the economy, employing over 20,000 people. But while exports from the sector as a whole are worth £14bn, exports from indigenous companies are valued at only £1400m. To put this more starkly in perspective, there are 500 indigenous software companies and 100 foreign-owned companies.

With a home market that is almost irrelevant, the success of indigenous software companies hinges on exports. To achieve this, Ireland not only needs to increase the number of companies, but more importantly must establish large

groups that can dominate global markets in their chosen niches.

There is one role model, Iona Technologies, which produces software called applications running on different kinds of computers to operate together over networks. Iona was spun out of Trinity College Dublin in 1991, and floated on the US Nasdaq exchange in February 1991, raising US\$138m, making it the fifth largest software company flotation. For Chris Horn, founder and chief executive, the main hurdle in getting Iona started was a shortage of venture capital. Its successful flotation has encouraged the Irish venture capital industry to put money into software, although the Irish Software Association says that less than £15m was invested in 16 companies in 1997. "While an improvement on previous years, this is totally inadequate to finance Irish companies hoping to compete in global markets."

CALL CENTRES • by Nuala Moran

Turning their headsets red

Dubliners are fast becoming a leading source of customer support

Dublin has call centres coming out of its ears. In Ireland as a whole, and the capital in particular, the sector has enjoyed rapid growth over the past five years. The centres perfectly reflect the country's dual strengths of a highly trained workforce and a modern telecommunications infrastructure. Although other locations, such as Scotland, are able to boast a greater number of call centres, Ireland has the distinction that the majority of its centres are providing multi-lingual, pan-European services, rather than purely national services.

In addition to US multinationals such as the PC manufacturers Dell Computers and Gateway 2000 which support their European operations from Ireland, and the software company Oracle which does direct marketing across Europe from its Dublin centre, a number of specialist call centre companies have chosen Ireland as the base for their third party operations. One is the Merchants Group, which opened its call centre in Cork City in March this year.

The company already had two call centres in Milton Keynes from where it provides third party services for IT, financial services, pharmaceutical, healthcare and utilities companies. It investigated sites in Scotland, Wales, Bradford, Leeds, Nottingham and Kent, before choosing Cork.

It is often thought that the success of the Irish Industrial Development Authority (IDA), in attracting inward investment has rested on grants and other induc-

ements, but Andrew Whitman, director of the Merchants Group, stresses grants are on offer in most locations. "It is a pretty level playing field in terms of the assistance available. If you are going somewhere because of grants it will probably be a big mistake – it won't give you what you need in terms of skills and other factors." For example, Scotland with its attractive grants regime, has the greatest concentration of call centres in Europe, but Mr Whitman said: "We decided not to go there because of the competition for staff. We train people to a high standard, and we wouldn't want them going down the road for seven and sixpence an hour more."

Sixteen months ago, when Merchants Group began to prospect for a site, there were 4,000 call centre seats in Ireland, of which 3,000 were in Dublin. "Rents in Dublin were as high as Milton Keynes, and salaries about the same."

Cork is cheaper and there was no substantial call centre in the city, which has 500,000 people within commuting distance. "It's good to go somewhere first, though I have no doubt that all the cost differentials will erode in time. But the IDA won't kill the goose that lays the golden egg by attracting too many call centres to come to Cork."

Indeed there appears to be an informal policy not to attract any more call centres to Dublin, so that while the IDA will provide support and advice for any company that chooses to set up there, the agency is not actively encouraging anyone to do so. The Merchants Group centre which opened with 60 staff will eventually employ 600, and represents an investment of several million pounds. The customers are in 40 different countries, requiring staff with skills in

16 different languages. Language skills have been an important factor in encouraging the development of the call centre sector in Ireland, with many centres supporting customers across Europe. For example, Symantec, the software tools company, has a support centre dealing with French, Dutch, Italian and Spanish customers. Symantec first moved into Ireland seven years ago to set up a manufacturing facility, drawn by the fact that there are so many other US companies based in the country. "By 1996 we needed a call centre to take over support from our distributors," says Hal Stanley, senior manager for customer support in Europe.

The centre opened in the middle of 1997. "We came to Dublin because there is a young, highly educated workforce, with a good level of university graduates. In addition there has been extensive investment in the infrastructure, and telecoms costs are among the cheapest in Europe."

Originally Symantec planned to recruit technical graduates with language skills, but was aware that it might not be able to retain the interest of such highly trained staff for a long time. "Now we are seeing a shift to a different level of employee, with Leaving Certificate and language skills. We're not a sweatshop, and don't want to see people burnt out in a year, because we put a big investment into training them."

Another large Dublin call centre houses the direct marketing division of Oracle, the US software company. Oracle Europe is Ireland's fifth largest IT inward investor, with turnover of £300m in 1997. Oracle generated one million telephone calls from the Dublin centre, resulting in the completion of 20,000 orders.

The bottom line...

When we looked at establishing an office in Dublin, we were really looking for the quality and experience of the life assurance industry. The decision to Ireland was fully justified.

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...is Ireland

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Mary O'Rourke is hastening telecoms liberalisation

Colleen, Dublin

TELECOMS • by John Murray Brown

Advocate of pragmatic privatisation

Mary O'Rourke is no Thatcherite, but she believes the time is right for a sell-off

Mary O'Rourke, Ireland's minister for public enterprise, is no great fan of Margaret Thatcher, and is keen to emphasise her privatisation plans will be quite different from those of the former British leader.

Mrs O'Rourke - sister of the late Brian Lenihan, the popular Irish foreign minister - is described as the most pragmatic minister in the government.

But she is a politician to her finger tips. Most observers believe it was only when she was confident that popular resistance to selling off state companies had waned that she decided to press ahead with her modest programme.

Earlier this month, Aer Lingus, the national airline, was given the go-ahead to seek out a strategic partner. But it is Telecom Eireann, the state telecommunications company, which is the real jewel.

"The planned flotation next summer will be the largest ever Irish issue and is expected to add about 2.5 per cent to the market capitalisation of the Dublin stock exchange."

The public offering has won the backing of TE's unions, who are being offered 14.9 per cent of the company under a novel employee share ownership scheme. Mrs O'Rourke believes the scheme will offer a model for other state companies.

"There's been a lot of inactivity in the press about this issue - that the workers are getting all these shares for free. But just look at all the money that is made on shares by all sorts of people and it is the workers who have contributed. If I'm hastening the pace of liberalisation, you have to have the workers with you," she says.

'We have the circus set up, but we're still selling the seats'

Ailie Kane, TE's chief executive, concurs. "It's a ground-breaking deal in industrial relations. It's a way to free up the culture of the company and accelerate the restructuring in cost cuts and improvements in working practice. The workers are given an emotional and financial lock-in."

Ireland's telecommunications market is growing at between 12 and 14 per cent a year. The market is worth around 121.4bn - mobile telecoms alone are worth 125.5bn.

This is tiny by European standards, but penetration - the measure of the number of lines per head of population - is very low. And with the surge in foreign investment, demand for modern services is growing.

"You shouldn't judge Ireland just as a market of 4m people. We have a high proportion of the telecentres in Europe, a market of more than 300m," says one of Mrs O'Rourke's senior advisers.

As the market prepares to open to competition, prices have come down and the range of suppliers and products available has increased. Telecom Eireann still has a monopoly position in voice

telephony for the residential market. But there are corporate providers using lines leased from TE. There are also two alternative mobile operators.

Telecom Eireann is now 20 per cent owned by a consortium of KPN, the Dutch telecommunications company and Telia, the Swedish operator. Morgan Stanley, the US bank, structured the deal to provide KPN-Telia with a 15 per cent option which would involve a claw-back clause.

The elegance of the agreement is that it gives both parties an incentive to see profits maximised. Mrs O'Rourke has now brought forward the date of full liberalisation. Brussels had ruled that the Irish market for voice telephony - as opposed to data - should be protected from competition until January 2001. The market is now to be liberalised from this December.

How did Telecom Eireann take it? "They swallowed hard and got on with it," she says. "But there were so many areas where we were not developing because there was this comfortable feeling of 'we've got another length of time before we have to face competition'. I didn't think in the telecoms industry it was the best way to proceed."

The government's view is it would be inconsistent to maintain the "derogation" while at the same time claiming to be a world leader in information technology.

Liberalisation will stimulate some investment interest. Cable and Wireless, the UK operator, has just announced plans to expand its Irish operations. Ocean - a joint venture between British Telecom and Ireland's Electricity Supply Board - says it will spend 120m over three years. BT is set to make use of ESB's power lines - thus avoiding the expense of leasing lines from TE. But the industry expectation is that Ocean will be concentrating its efforts on Ireland's booming tele services.

More immediately, the early opening of the market will have little impact. Eircom, the private operator founded by Denis O'Brien and the main competition to TE, has around 20 per cent of the corporate market but it is still in many respects in the research and development stage. It is making losses, although it expects to break even - before tax and interest - by the end of 1999.

"We have the circus set up but we're still selling the seats," says Mr O'Brien. "But this is a game of numbers. If we can be the lowest cost operator, we will have a tremendous pricing advantage."

This is where the regulator comes in. Eoin Doyle has been in intensive discussions with the companies - and has even opened her doors somewhat tentatively to the Irish press. She is in talks on the allocation of telephone numbers - currently in TE's control. Negotiations over inter-connect rates are ongoing. Mr O'Brien believes this will form the first test of whether the regulator is prepared to set a level playing field. TE can be expected to resist this. The current rate - which is the charge TE exacts to transmit calls along its infrastructure - is almost 10 times the EU benchmark rate. According to Eircom, TE's latest offer to the regulator is 70 per cent higher than the highest EU rate and 220 per cent more than the lowest.

Area: 68,890 sq km
Population: 3,660 (April 1997 est)
Languages: English, Irish (Gaeltacht)
Currency: Irish pound or punt (Ir)
Exchange rate: 1997 average £1=DM2.6274
September 15 1998 £1=DM2.5032

Constitution

Official name: Ireland
Form of state: Republic
Legal system: Common law, written constitution (1937)
National legislature: Dáil Éireann (lower house) of 166 members directly elected by proportional representation for a five-year term; Seanad Éireann (upper house) of 60 members, 11 nominated by the prime minister, six elected by the universities and 43 elected by an electorate comprising members of the Dáil, the Senate and local councils
The Senate has powers of consultation and amendment, only and may not veto proposals emanating from the Dáil; it has a maximum period of 90 days to consider bills from the lower house. The Senate serves for the same term as the Dáil
Sources: BBC, Department of Foreign Affairs

Main towns and population (1996)
Dublin City (capital): 461,000
Dublin Metropolitan Area: 1,067,000
Dun Laoghaire + Rathdown: 190,000
Cork: 127,000
Galway: 57,000
Limerick: 52,000

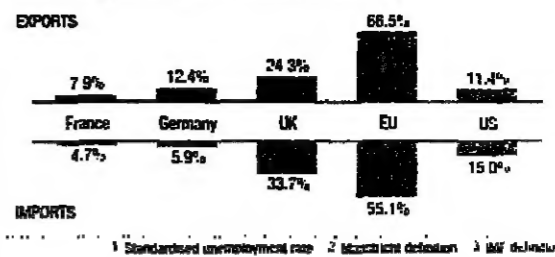
National government: Cabinet headed by taoiseach (prime minister) appointed by the president on the basis of ability to gain the support of the Dáil. There is currently a Fianna Fáil-Progressive Democrat minority coalition government; cabinet appointed June 28 1997
Electoral system: Universal direct suffrage over age 18 using the single transferable voting system in 41 multi-member constituencies
National elections: Next election due by May 2002
Head of state: President, directly elected for a seven-year term. The current president, Mary McAleese, was elected in October 1997
Main political parties: Fianna Fáil (76 seats); Fine Gael (53 seats); Labour party (19 seats); Progressive Democrats (4 seats); Democratic Left (4 seats)



Economic summary

	1998 (estimate)	1999 (forecast)
Total GDP, nominal (\$bn)	71.8	80.0
Real GDP growth (annual % change)	8.0	6.6
GDP per head (\$)	18,574	21,691
Inflation (annual % change in CPI)	3.2	3.4
Real wages (annual % change)	-1.3	0.7
Manufacturing production (annual % change)	12.0	10.0
Unemployment rate (average, %)	8.2	8.4
General government balance (% of GDP)	0.6	0.5
Government debt (% of GDP)	68.7	62.9
Current account balance (\$bn)	-0.3	-0.5
Merchandise exports (\$bn)	58.9	65.8
Merchandise imports (\$bn)	57.7	60.5
Trade balance (\$bn)	1.2	5.3

Main trading partners (share of total trade in world 1997)



POLITICS • by John Murray Brown

Favour isn't everything

Despite record ratings in the polls, Bertie Ahern faces a rocky road ahead

Bertie Ahern must have been pleased with the news. A poll earlier this month suggested he was the most popular taoiseach ever - even more popular than even Sean Lemass, in many ways the architect of Ireland's modern economy.

The same poll had his populist Fianna Fáil party well ahead of the pack with 41 per cent approval against the conservative Fine Gael with 18 per cent.

Fianna Fáil - Ireland's answer to the Gaullist party in France - is currently in coalition in what is in effect a minority government with Mary Harney's right-of-centre Progressive Democrats.

Mr Ahern also has the support of a handful of independents - most of them disaffected Fianna Fáil members. At first glance, the government would appear stable. The Northern Ireland peace settlement has certainly boosted Mr Ahern's standing

even among those who would not be natural admirers. The former labour affairs minister used his renowned skills as a conciliator to help forge the historic deal. And the party has been able to bank in the glow of being the European Union's fastest growing economy.

Yet behind this feel-good mood, some commentators believe there is a time bomb ticking under the two main parties as they await the outcome of the twin Moriarty and Flood tribunals.

These two government-appointed high court investigations are separately looking into corruption allegations in the sensitive areas of political donations and abuse of planning rules.

In the absence of a more rigorous parliamentary committee system, such tribunals of inquiry have played an important role in Irish political life in recent years. There was the Beef Tribunal which exposed fraud in the beef industry - although no politicians were forced to resign as a result. There is some grumbling about the legal costs involved. But there seems to be wide

spread public support for what the investigators are trying to achieve.

The latest tribunals have already seen the 72-year-old Charles Haughey - in many ways the most charismatic Irish politician of recent years - facing the prospect of a prison sentence if convicted of misleading the investigation into secret payments made to him by a big businessman when he was prime minister in the early 1980s. The tribunals' barristers have displayed a keen forensic nose, tracing Mr Haughey's money to bank accounts as far afield as the Cayman Islands.

Mr Ahern has emerged unscathed by Mr Haughey's troubles. However, the coalition suffered a more direct casualty with the resignation of Ray Burke, Mr Ahern's foreign minister, who faced allegations that he received undeclared payments from a north Dublin builder.

The Burke affair was harder for Mr Ahern to distance himself from. He initially struck by him. Some politicians believe it showed a lack of judgment on his part - coming on top of

rumours about Mr Burke's involvement in a series of planning controversies in his north Dublin constituency. Several cabinet colleagues also criticised Mr Burke's appointment at a critical point in the peace process.

But his eventual departure was acrimonious. Much to the evident surprise of party managers, Mr Burke not only resigned his cabinet post but announced he was standing down from the Dáil, thus pitching Fianna Fáil into a by-election in the very constituency where the party was facing the allegations about planning abuse.

The real fear is that the ongoing investigations could throw up other names. Mr Ahern has to date managed skilfully to shield himself from the flak arising from both the Haughey investigations and the scandal surrounding Mr Burke.

Mr Haughey once described the young Mr Ahern as the "most cunning and most devious of them all". That was high praise from the then party leader. But if fresh allegations do emerge, it could put renewed strain on the Fianna Fáil-PD coalition.



Bertie Ahern might be popular but his ostensibly stable government could face trouble if corruption investigations continue to go badly

If Mrs Harney and her two PD colleagues withdraw their support, the government would be unsustainable. In Dublin you will find few people who would not put money on Mr Ahern being forced to go to the country before the end of 1999. If both top parties are tarnished by the findings of the tribunals, the prospects of the smaller parties - already on an upward trend - look good.

Labour and the Democratic Left, who are currently in possible merger talks, could benefit. Joe Hig-

gins of the Socialists - currently a one-man party - could do well.

Perhaps the greatest beneficiary could be Sinn Féin, which is not only close to Fianna Fáil politically but would be entering the election with a peace deal in place in Ulster which could transform the attitudes of the habitually cautious southern electorate. All of this may remain in the realm of speculation. The only grain of comfort for Mr Ahern is that Fine Gael is equally likely to be tainted by the current tribunals.

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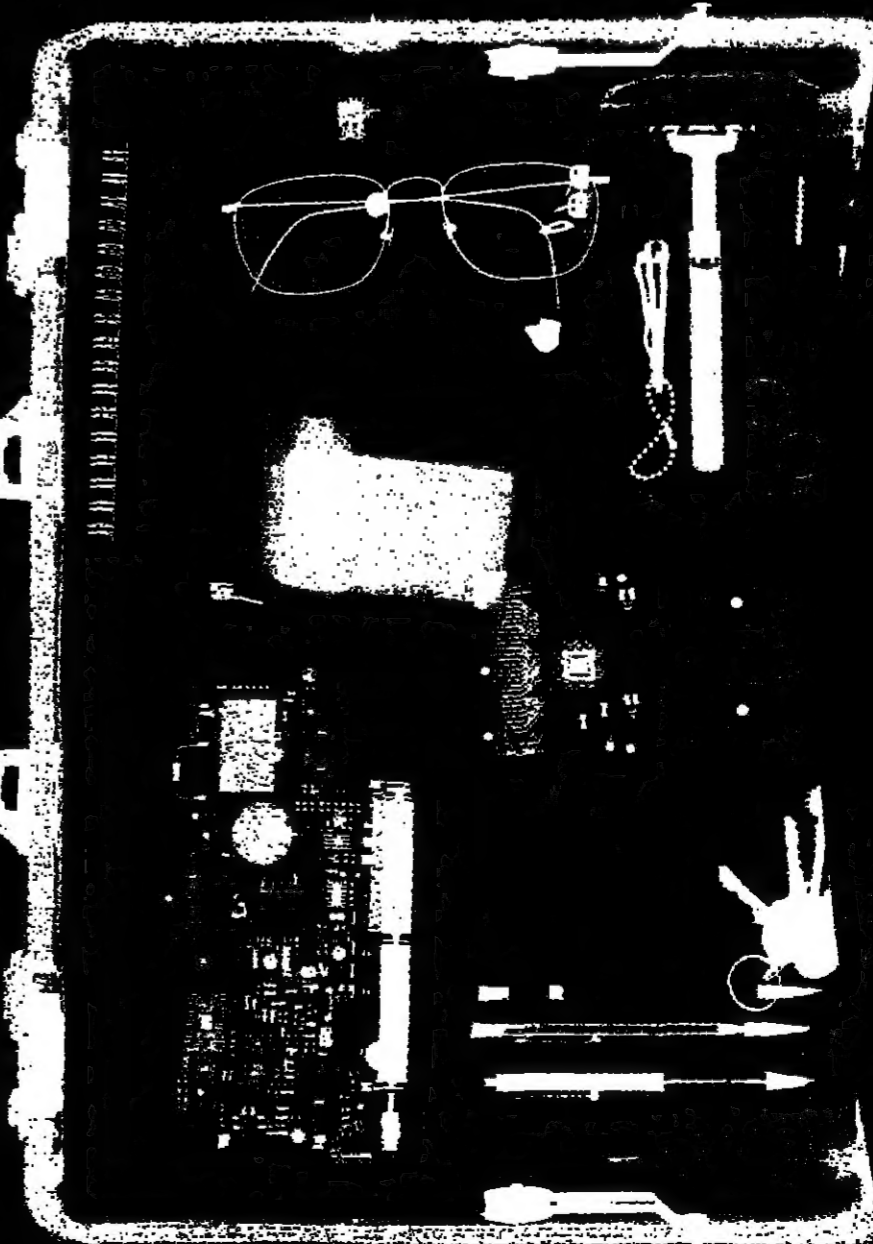
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The communications business of BT and ESB



4 IRELAND

POWER • by Aidan O'Sullivan

Charged up for reform

New generators are being drawn to the market but an ESB sell-off remains unlikely

Power, much like telecommunications and other areas that have historically been under state control, could soon be in for a shake-up.

In February 2000, some 26 per cent of the industrial electricity market – equivalent to the top 300 energy users – will be thrown open to competition.

To date, the only contract to be awarded to a foreign company has been to IVO of Finland which is building a peat power generating plant in the Irish Midlands. The suspicion in the industry is that this move had less to do with energy policy than the need to keep Bord Na Mona – the state peat company and a big employer in rural areas – in business.

In July, the government invited the Electricity Sup-

ply Board (ESB), the state monopoly, and other operators such as Marathon of the US and Viridian, formerly Northern Ireland Electricity, to give their responses to a consultation paper on the future of the industry.

The paper looks at the mechanics for energy trading, it also looks at licensing and tariffs, and outlines the role for the regulator, which the government hopes to have in place soon. Legislation is set to go before the Dáil, the Irish parliament, by the end of this year.

It is a packed agenda – although officials are quick to stress there is no question of privatising ESB for the time being.

The limited liberalisation of the market is in line with directives from the European Commission. In practice, it is unlikely that any private power company will be ready to produce by February 2000.

But there is an increasing urgency to see further plant commissioned. Capacity is around 3,000MW. According

to the Economic and Social Research Institute, demand is projected to increase by 150MW a year from 2000.

A small amount of energy is produced using non-fossil fuels – again in line with EU rules. There is already a small wind power industry, with the entire output bought by the ESB.

Huge potential has been identified along the shallow sand banks in the western Irish Sea to build offshore wind farms in co-operation with the authorities in Northern Ireland.

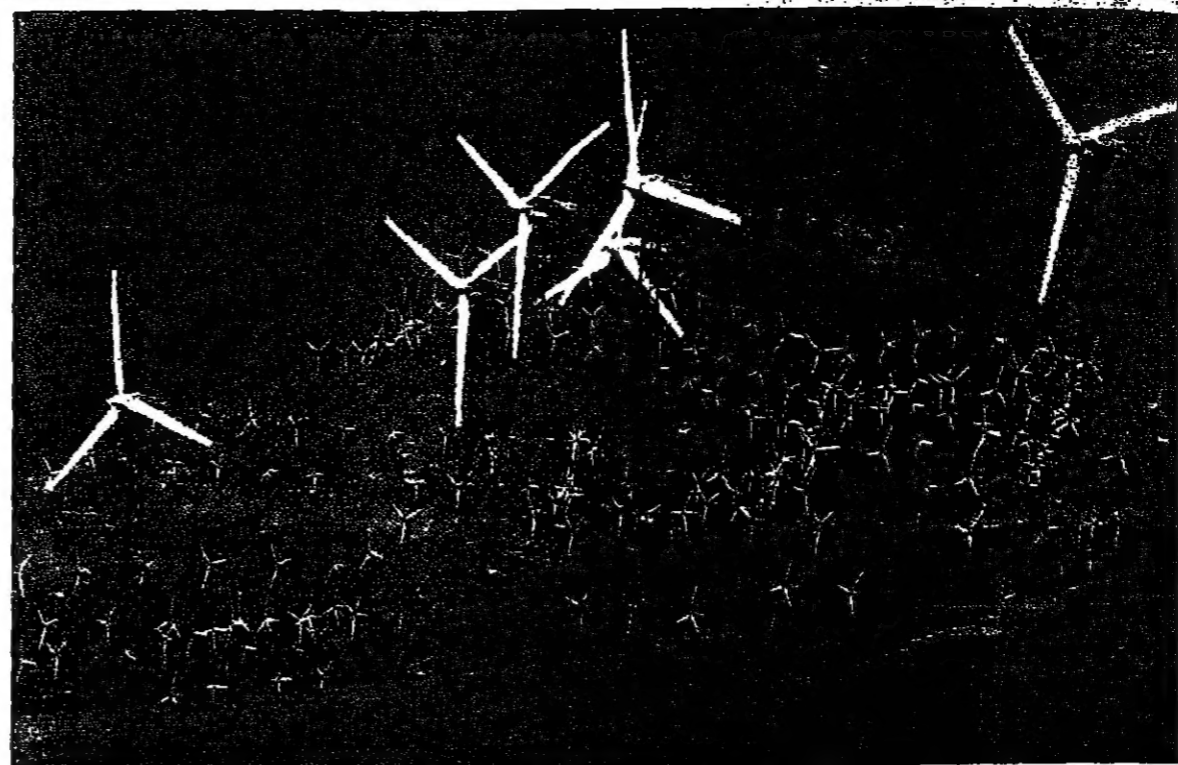
The last government – the Fine Gael-led Rainbow coalition – also proposed that generators of "green" electricity should be able to use the ESB's grid, a move that would create localised hydro and wind companies. But plans have been held up over rights and payments for access to the grid.

On a smaller scale, a growing number of businesses are developing their own energy-efficient combined heat and power (CHP) plants such as the Guinness brewery in

Dublin. Denis O'Brien, whose fortune has been made out of radio and a mobile phone concession won by his Esat Telecom company, plans to set up his own private power company, and is known to be seeking foreign partners.

However, the real focus is on the threat to ESB's monopoly position from new operators entering the fray. A dozen private power companies wait in the wings. Some are more enthusiastic than others.

Marathon insists it will have a new power plant ready by 2000, but it is the only company making such a claim. Viridian has said it will bid on power contracts in the Republic, in September. It took on a number of key senior personnel from Yorkshire. Electricity expressly to develop these areas of "unregulated" business. The company is understood to have teamed up with CRH, the Irish building materials company and one of the country's largest



Plans are afoot to erect offshore wind turbines in a joint project with Northern Ireland

energy users, to create an independent power plant, which could generate up to 200MW.

As for ESB, it is busy

expanding its international business. It already has a minority interest in the Corby power station, with Dominion Resources of the

US, and in Northern Ireland it recently bought a stake in Coolkeeragh power station in Londonderry. ESB remains highly profitable. It

also enjoys political connections, which will help ensure that few changes are pushed through without its acquiescence.

WEST OF IRELAND • by Kieran Cooke

Rural areas complain of pitiful neglect

Towns such as Ballina in County Mayo typify the region's poor relation status

The town of Ballina lies on the western edge of Ireland, surrounded by the bleak but hauntingly beautiful landscape of County Mayo. The Moy, one of Europe's finest salmon rivers, flows by churches and old warehouse buildings. The Atlantic wind whips down streets lined with fishing tackle shops and pubs.

Mention of the Celtic tiger brings a wry smile to the face of Terry McCole, a Ballina college principal and former head of the local urban district council. "People round here say Ireland's economic tiger must have run out of steam on its journey to the west from Dublin. The politicians and planners have largely ignored this part of the country. Dublin and the east have been grabbing the bulk of investment and benefits of economic growth – we're left to fight over the crumbs."

Mr McCole's views are echoed all along Ireland's Atlantic seaboard – from County Donegal in the north-west to County Clare in the south-west. Ireland, say the government's critics, is fast becoming a two-nation state. On the eastern side of the country are the increasingly



The gulf is growing between locations in the west and the highly developed regions around Dublin and Cork

wealthy areas around Dublin and Cork, sucking up inward investments and EU funding. On the other are the disadvantaged border, midland and western counties, bereft of investment and facing serious population declines.

Ballina, County Mayo's biggest town with a population of 5,000, has an unemployment rate of 25 per cent – over twice the national average. In the early 1970s Asahi, the Japanese group, opened a synthetic fibres plant near the town with the promise of 1,100 jobs. At its peak, employment reached

500 – the plant was forced to close down last year due to worldwide overcapacity for its product.

"The government does not have any proper regional policy," says Mr McCole. "The whole system is designed for the cities. The one place in the west that is really thriving is Galway, which has attracted millions in investment and is now the fastest growing city in Europe. But we have had to fight very hard to achieve some progress."

Ballina's efforts have met with some success. A £10m

hotel and apartment complex is being built in central Ballina. The tourism industry is flourishing. More than 150,000 attended a recent festival there – attractions included an animal olympics, with heavy betting on the duck and pig races.

A number of small industries, including a seed potato enterprise, have been established. A computer company is creating 100 jobs. Coca Cola recently announced a multi-million pound investment in a research facility in the town which will employ 150 people. And there are

plans to set up a small university institution, specialising in theological studies.

"There's no doubt there is a confidence that was absent five years ago," says Terry Reilly, editor of the local Western People newspaper. "But in comparison with what's going on in the east of the country, development in this area is still slow. The great worry is when the economic downturn comes – as it inevitably will – what will happen here? The west has always been the last area to receive the benefits of economic growth and the first

to be hit by a decline."

Many schools, hospitals and police stations in the area have been forced to close. The road and rail network is in dire need of updating. Graduates are forced to migrate to the east in search of jobs – the result is a declining skills pool in the west and problems of overcrowding and rapidly increasing house prices in the east, primarily in Dublin. More than a third of Ireland's population now lives in the Dublin area.

Next year Brussels is due to review Ireland's Objective One status, under which the country has received millions of pounds of EU development funding. Mr Reilly and many others say the government won those funds due to the underdeveloped state of the west of the country – but then proceeded to spend the bulk of the Brussels money in the east.

Due to the rapid growth of its economy, Ireland is almost certain to lose its Objective One status. However, many in the west are determined to fight for its retention in their region.

"So far we've had lots of government reports and initiatives but no real action," says Mr McCole. "What's encouraging is that local people are now getting on with developing the area, with or without government help. Perhaps we'll breed our own Celtic tiger."

Learning Japanese pays dividends

Seari Hannick, a native of the small County Mayo town of Killa, was one of the local negotiators involved in persuading the Japanese Asahi company to set up an industrial plant in the area back in 1972.

Last year the Asahi plant closed. The large complex stands idle on a hillside between Ballina and Killa. Mr Hannick is stoical about Asahi's departure. "It was a blow to the community but the factory did provide hundreds of jobs for more than 20 years. We also learned a lot from the Japanese."

In 1981 Mr Hannick set up Killa Precision, manufacturing a wide range of turned components, from pen tops to washers and screws. The privately held company now has an annual turnover of £2.5m and by the end of this year will provide 80 badly needed jobs.

"We started with two second hand machines in the basement of my family ran," says Mr Hannick. "At first Asahi were our main customers. They taught us the importance of quality control. People round here had what I call the 'Sure, it'll do' syndrome – things would be done in their way and in their own sweet time. The Japanese changed all that. It was a very valuable lesson."

Killa not only supplies precision turned components to companies, mostly multinationals, in Ireland. The company also exports to the UK, Denmark, the US, Italy and China.

Mr Hannick has strong views about what he sees as the lack of government action on tackling the west of Ireland's problems. "Dublin has a very patronising attitude towards things out here. There is the idea that this region is remote and backward. Yet we have Knock international airport just down the road and Dublin is little more than three hours away by road. With good telephones we are linked to the world; any feeling of remoteness is in the mind – it's not the reality."

All the workers at Killa Precision's ultra-modern plant wear the same blue uniforms – another idea copied from the Japanese. Workers are also encouraged to participate in courses aimed at improving their self-esteem and focus. "When I tell people in Dublin we are using such techniques to improve work practices they laugh," says Mr Hannick. "Things like that are not supposed to happen. In the old-fashioned west. We want people out here to think positively – then anything can be done."

Kieran Cooke

TOURISM • by Kieran Cooke

Postcard landscapes reveal an increasingly mixed picture

The rural B&Bs are telling a very different story from the officials in Dublin

It all depends who is doing the talking. Government officials claim these are great times for Ireland's tourism industry. In 1997 tourist arrivals increased by 7 per cent to more than 5m.

In the first six months of 1998 there was an 11 per cent increase in visitor numbers – Bord Fáilte, the Irish Tourist Board, is confident its target of an 8 per cent increase in tourist arrivals for the full year will be met.

Yet walk into the bed and breakfasts that crowd virtually every village and town, or visit some of the country's rural hotels, and a different story emerges. People shake their heads grimly and talk of a terrible summer. Statistics produced in Dublin are meaningless – in the country areas, talk is of vacant rooms and empty places at the dining table.

"We know there are regions where the industry's performance has not been so good," says John Brown of Bord Fáilte. "Tourism is a lot stronger in the east of the country than the west due to better connections through Dublin and Cork and a growing appetite for short, city hopping type holidays. We are now trying to push the business out into the regions – this year the weather has been a key factor which has played against us."



Ireland's many isolated B&Bs are reporting low booking rates

Over the past 12 years the tourism sector has been impressive. This year 5.4m tourists are expected to arrive. In 1986 less than 2m visited. Last year the industry accounted for 8.3 per cent of GNP. Bord Fáilte estimates that just under 9 per cent of Ireland's workforce is employed in the sector.

"We now have one of the fastest growing tourist industries in the world," says James McDaid, minister for tourism, sport and recreation. "This is the result of unremitting attention to providing visitors with a friendly welcome, accommodation standards of the highest quality, good value for money and a wide range of visitor facilities and attractions."

The question is whether this strong performance can

be sustained. In the first six months of this year alone, there was a 16 per cent increase in the number of hotel beds. Holiday villages aimed at the self-catering market have sprung up in far flung outposts of the country. There is talk of a shake-down in the industry.

"Everyone has jumped on the tourism bandwagon and this year has shown the numbers are just not there to fill all the hotels and B&Bs," says one west of Ireland hotelier. "The trouble is that many who visited Ireland this summer for the first time and experienced the terrible weather will just not come back."

The rise in sterling and moves towards peace in Northern Ireland have been important factors in encouraging arrivals from Britain. UK tourist numbers were up by more than 14 per cent in

the first six months of this year compared with the same period of 1997. Yet visitor numbers from the European continent fell in 1997 and have only recorded a marginal increase so far this year.

One of the big challenges facing the tourism industry is the EU's proposed abolition of duty-free shopping, due to be enforced next year. Air and sea carriers into Ireland have used duty-free sales to subsidise the cost of their services. They warn that if duty-free is abolished, then fares could rise.

Travel costs across the sea from France and Britain are already high – a summer return for a car with four passengers on the Holyhead in North Wales to Dublin route can cost more than £400. Any further increase would be likely to deter many potential tourists.

Aer Rianta, the state-owned airports authority, is now the third largest operator of duty-free shops in the world, managing outlets ranging from Beijing to Moscow to Bahrain. It says landing charges at Ireland's main airports are among the lowest in Europe, with duty-free sales a vital factor in keeping costs down.

John Burke, Aer Rianta's chief executive, says the proposed abolition of intra-EU duty-free sales is a matter of serious concern. "There are no benefits to anybody in destroying this successful industry," says Mr Burke.

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BANKING • by John Murray Brown

At risk from the cherry pickers

The sector's recent successes bring with them the threat of foreign predators

More than any other sector, banking has benefited from Ireland's recent extraordinary economic performance. But the picture going forward is less certain.

With the launch of the European single currency, the bigger banks - Bank of Ireland and Allied Irish Banks - seem confident they can survive with their strong domestic franchises.

The two banks are in fierce competition "in every product, in every town, in every high street". But a number of foreign banks - BNP and Barclays, for example - are already present as niche operators in the home market. With the growth of e-commerce and banking on the Internet, the pressure on domestic operators seems certain to increase.

"The real danger is from foreigners cherry picking, as we do in the UK," says David Holden, of Bank of Ireland, the second largest bank with assets of £238bn. AIB has assets of around £240bn.

At home, the established banks are already under pressure from insurance companies, building societies and increasingly from large retailers.

Net interest margins continue to diminish. To offset this, the focus of the larger banks has been to increase fee-based income. AIB, for example, has a successful £28bn asset management business, which is not fully reflected in its balance sheet.

The last spate of consolidation in the Irish banking industry was back in the 1980s when Bank of Ireland

was created out of the merger with National Bank and Hibernian Bank and AIB was formed from an alliance between Munster & Leinster and the Provincial & Royal.

The market is remarkably concentrated with Bank of Ireland and AIB - each with around 300 branches - accounting for 40 per cent of deposits. Ulster Bank - a wholly owned subsidiary of Nat West - is the third largest. Indeed it now derives over half its earnings from its operations in the Irish Republic as opposed to Northern Ireland. Irish Permanent - the former mutual which privatised in 1994 - is

gaining ground. Anglo Irish Bank is a niche operator lending to the corporate sector. Anglo Irish has had a big appetite for capital over the years, returning to shareholders a number of times. However, capital ratios are now improved, although analysts point out much of its loan book is secured on property. A property slump could hit it badly.

As for the state-owned banks, Charlie McCreevy, the finance minister, has given the go-ahead for the sale of Industrial Credit Corporation. The government has signalled it favours a merger of Agricultural Credit Corporation and TSB - the old Trustee Savings Bank. Oliver O'Shea, banking analyst at Goodbody stockbrokers, believes that if it were then to float, the merged bank could be worth as much as £700m.

In 1998, there was one black spot with the ongoing row over National Irish Bank, the subsidiary of National Australia Bank, which has had a fairly torrid time following an RTE investigation into over-charging.

Shane Nolan, banking analyst at NCB stockbrokers, thinks the outlook is much

rosier. The euro will nonetheless pose a short-term problem for Irish banks - as it will for all banks in the new eurozone.

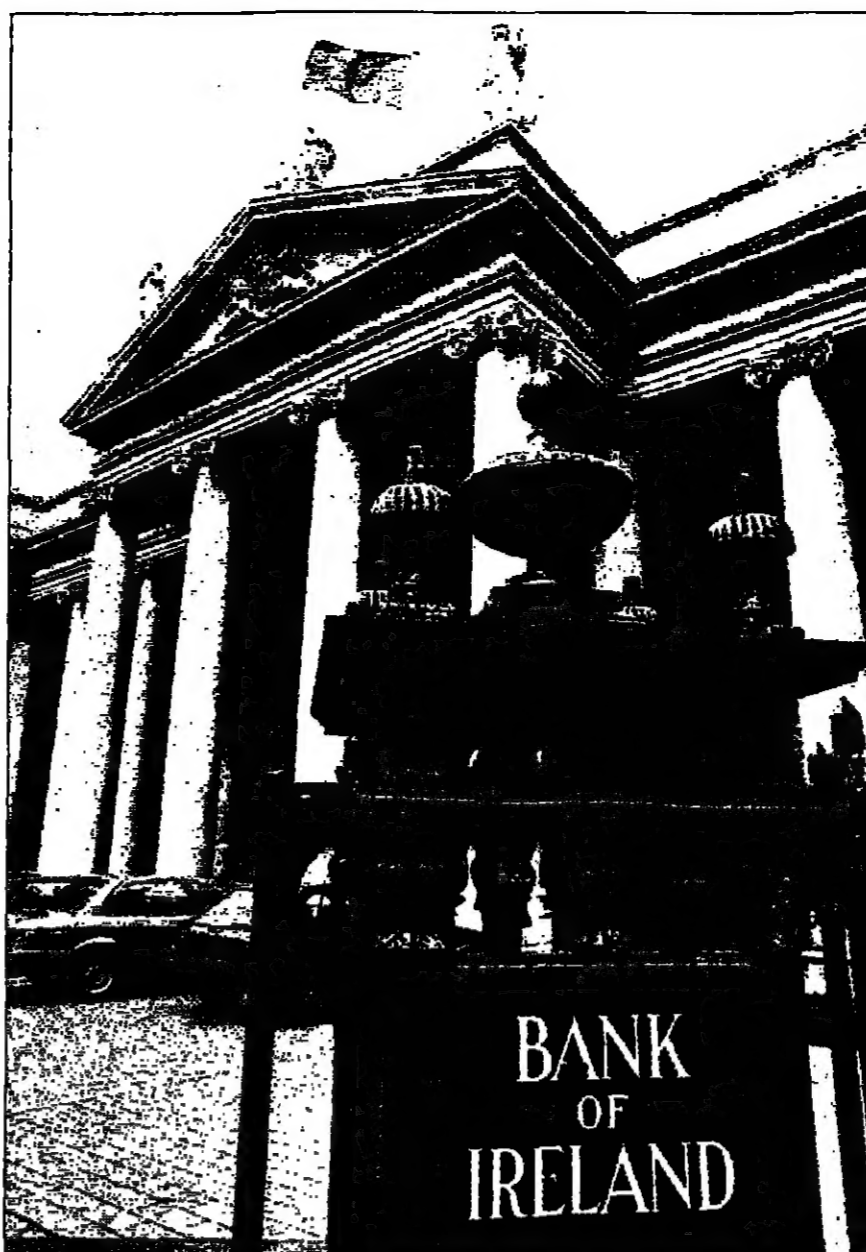
The cost of introducing notes and coins - and the accounting and back office tasks involved in that exercise - will be considerable. For the first two years, statements will continue to be provided in two currencies. The loss of foreign exchange business once the Irish pound is part of the eurozone is estimated at around £20m a year. If sterling is eventually to join, Irish banks would incur a further £20m loss.

Mr Nolan says there will be some squeeze on wholesale margins, as the euro prompts the convergence of rates with those in continental Europe. Anglo Irish Bank is probably less exposed than other banks to margin pressure from the fall in interest rates, as it is already paying the best rates.

A bigger challenge for the banks will come as Irish institutions, traditional buyers of the Irish banks' equity, look to diversify their portfolios as they no longer have to match their Irish liabilities with exclusively Irish assets. In the eurozone, all the markets of the participating countries are in effect "domestic".

Mr Nolan says: "In periods of stock market weakness, the big Irish institutions have traditionally been big buyers of Irish stocks, but not this time."

But he insists Irish banks represent good value. Ratings are still at a discount to pan-European levels. Ireland enjoys a uniquely favourable demographic profile. The labour supply is rising. The number of first-time buyers in the housing market is increasing. Social changes - with children leaving home



The banks are under attack but the bigger institutions such as Bank of Ireland and Allied Irish are confident they can survive competition from abroad thanks to their strong franchises

earlier, and forming households at an earlier age - provide additional opportunities for lenders.

A big bonus will be the changes in corporate tax agreed with Brussels by Mr McCreevy. The introduction of a standard 12.5 per cent tax rate after 2003 - the current preferential rate of 10 per cent applies only to manufacturing and not to banks - will have the effect of raising earnings per share by as

much as 6 per cent, according to NCB.

Moreover, the larger Irish banks have little or no exposure to emerging markets. Allied Irish Banks has an operation in Poland. But Tom Mulcahy, chief executive of AIB, says Poland has many of the characteristics of Ireland in the 1980s.

Of Bank of Ireland's total loan book, 60 per cent is lending to the residential market, in the wake of the

acquisition of Bristol and West in the UK. This is considered the least risky of businesses.

Some analysts believe Bank of Ireland is likely to acquire a target. It has UK operations. Thus for a UK predator, the synergies would provide some opportunity for cost-cutting. But as one senior director of the bank says: "The best defence against a takeover is to perform our socks off."

They're there to serve education. I'm a bit impatient with that argument, because I have a humanities background myself," he says.

Nonetheless, he says there has been little resistance from the universities to his plans. Indeed, when in opposition, it was his contacts in the universities who kept him informed of the problems.

"We're not scuttling the history department or the Spanish course. But the world changes and the universities have to reflect that change as well."

Indeed the links between business and the third level colleges are intensifying all the time. Many of the foreign-owned multinationals will liaise directly with the colleges in a bid to shape the curriculum to their needs and head-hunt the best graduates.

"Take the business information systems course at University College Cork - they will all have job offers in their third year," says the minister.

"There is an old argument that universities are not there to serve industry -

PROFILE Kieran McGowan

Potency of investment

Few countries are in the lucky position of having to ration the inflows of foreign investment. But such are Ireland's attractions as a location, that under the recently signed accord on corporation tax, the European Commission has had to set a quota for the next five years in a bid to provide an orderly transition to the new rate.

At one level the issue is technical. Investors are presented with an incentive to sign up and take advantage of the existing 10 per cent rate or they can wait until the new 12.5 per cent rate is implemented in 2003.

But the story is also a striking illustration of Ireland's investment effort, which for the last five years has been spearheaded by Kieran McGowan, who retired this year as head of the Industrial Development Agency, the government's promotion body.

Tax, he admits, is the most important part of his armoury. "The agreement was vital because it took away a lot of the uncertainty. Companies do not like uncertainty," he says. The low tax rate is particularly crucial for drugs companies which typically enjoy high margins, but need to reinvest much of their profits in research and development for the next generation of products.

The village of Bagginbiddy in County Cork is probably heartily sick of the fact, but it is here that Pfizer, the US company, is manufacturing one of the key ingredients of the Viagra anti-impotence drug. Indeed such has been the world demand for the product that latest export figures show that chemicals shipments have doubled in the last year.

But Ireland has concentrated on the high growth, high technology sectors such as electronics, computers, healthcare and financial services.

Overall, IDA-backed companies account for 75 per cent of manufacturing exports, 55 per cent of manufacturing output and 45 per cent of manufacturing employment.

In electronics, Ireland now draws 40 per cent of all US investment in the European Union. In the fast growing telecommunications sector, Ireland is the most popular location for pan-European call centres. The IDA's success underlines that

Ireland's peripheral location in the single market is no handicap - it may be an advantage.

Separately, the Dublin docklands has become a hub of financial services providing back office facilities for banks, corporate and treasury operations and lease finance and insurance.

Geography, it seems, is less important for investors than demographics, with Ireland's labour force, which is increasingly well educated, growing while in many European countries it is shrinking.

With Ireland accounting for one out of every 10 new jobs in the European Union, there have inevitably been shortages in some sectors, particularly software engineering.

"It's tight everywhere. But our relative position hasn't changed," says Mr McGowan.

It has not all been fair sailing. Sensitive Technologies, the US drive manufacturer, closed its Tipperary plant in December, with the loss of 1,100 jobs in Clonmel, a town of just 20,000 people. In many ways Sensitive was an example of a much earlier type of "screw-driver" investment, deploying low skills. Mr McGowan also says the plant had "mopped up a lot of people who had never had a job".

But the closure underlined the danger of small provincial towns being over-dependent on single investors - particularly in the volatile electronics sector.

The issue of regional dispersal will be even more important in the context of the Northern Ireland peace deal where cross-border initiatives may become part of the job of the respective investment agencies.

"We're already co-operating to discourage companies from border-hopping," he says, referring to the practice of companies who try to play off one agency against the other to wring the best terms. But he says in some ways the two regions are complementary. Ireland has targeted the US where fast growth companies need low tax in order to improve their earnings profile to shareholders.

Northern Ireland has been far more successful in luring Asian companies, where the security of grant money up front is the crucial issue.

John Murray Brown

SKILLS • by John Murray Brown

An enterprising view of education

The government is keen to balance vocational training and study for study's sake

The youngest member of Bertie Ahern's cabinet has probably made more of an impact than most of his older and more experienced colleagues.

The 37-year-old Michael Martin is minister for education and science - a key portfolio at a time when industry is looking to the school and university system

to meet its rapidly growing labour needs.

The son of an Irish boxing international, Mr Martin is the only Corkman in the cabinet. Some see him as a future leader of Fianna Fail.

His task at education is a daunting one. At a time when the economy is expanding by 8 to 9 per cent a year, Ireland's ability to meet the needs of multinational investors will determine whether the recovery is sustainable.

The previous government was advised it would need to spend £50m over three years to meet the skills shortfall.

Mr Martin has increased the budget fivefold.

Within days of the election in 1997, he had announced a £50m emergency package to create additional places on telecommunications courses, which prepare students for call centre work. A taskforce involving business and government agencies was established in a bid to anticipate skills bottlenecks. The body is headed by Chris Horn, chief executive and founder of Iona Technologies - a computer company started on the campus at Trinity College in Dublin and now listed on the Nas-

daq small companies exchange in the US.

Mr Martin and his Progressive Democrat colleague Mary Harnsey, the deputy prime minister and minister for enterprise and employment, then announced the creation of a three-year £250m fund for the technology sector - one of the largest government initiatives ever undertaken.

"We need to convince young people and their parents that technology offers good career prospects. This year we've sent videos into every secondary school to explain what life is like as a technician. There's some evidence that more people are choosing the science and technology courses," says Mr Martin.

In software engineering - where there are already signs of labour shortages - it is estimated Ireland will need to provide 1,000 additional places a year. A further 750 places for engineering technicians is also forecast. Mr Martin is confident as a result of the recent initiative that those needs will be met.

As part of the programme, Mr Martin is hoping to attract "non-standard" students - many in their late 20s or even late 30s who may have been out of work - to take up courses as technicians.

The national certificate of manufacturing and technology is one of Mr Martin's innovations. The course took on 300 "non-standard" students this year. It is an 18-month long programme, and industry guarantees a six-month placement for each student. Industry drew up the syllabus together with the technical colleges.

Indeed the links between business and the third level colleges are intensifying all the time. Many of the foreign-owned multinationals will liaise directly with the colleges in a bid to shape the curriculum to their needs and head-hunt the best graduates.

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A VISITOR'S GUIDE TO DUBLIN by Michael O'Sullivan

A sight more than pub-dodging

In James Joyce's *Ulysses*, the protagonist, Stephen Dedalus, muses on how challenging it would be to cross the city of Dublin from one side to the other without passing the doors of a public house. While the pub remains the nucleus of social life in the city, its nature has changed somewhat since Dedalus posed his conundrum in 1904. Before taking up the gauntlet of that interesting challenge, the visitor will need a bed for the night.



"The most distinguished address in Dublin" is how The Shelbourne Hotel on St Stephen's Green describes itself. Such a boast is justified not by Dublin's rapidly spiralling property prices but by tradition. Thackeray stayed here in 1842. It has what many regard as the best bar in Dublin, the *Wilde Bar*, skilfully and discreetly run by Sean Boyd who is father confessor to the elite of the capital's drinking classes. On any one evening one may encounter a cabinet minister, a resident rock or film star and the *botan* and jettison of city society. The hotel also has one of the city's best spots for a casual lunch - The *Shelbourne Bar* (tel: 6766471), which serves delicious Irish oysters, smoked salmon and Dublin Bay Prawns and Guinness.

Other city centre hotels of character include The *Mermaid* (off Merrion Square, tel: 6030600), formerly the town house of the Duke of Wellington's family. Furnished in the manner of an 18th century town residence it serves by far the best afternoon tea in Dublin. It also houses Restaurant Patrick Guilfoyle (tel: 6764192), the city's only two star Michelin establishment. A loyal regular clientele suggests that the accolade is well deserved.

The *Clarence* (Wellington Quay, tel: 6709000) is the trendiest of the recently refurbished hotels and has a superb restaurant, the *Ten Rooms*. The visitor seeking a small, discreet and charming pension would be well advised to stay at *Trinity Lodge* (South Frederick Street, tel: 6795044).

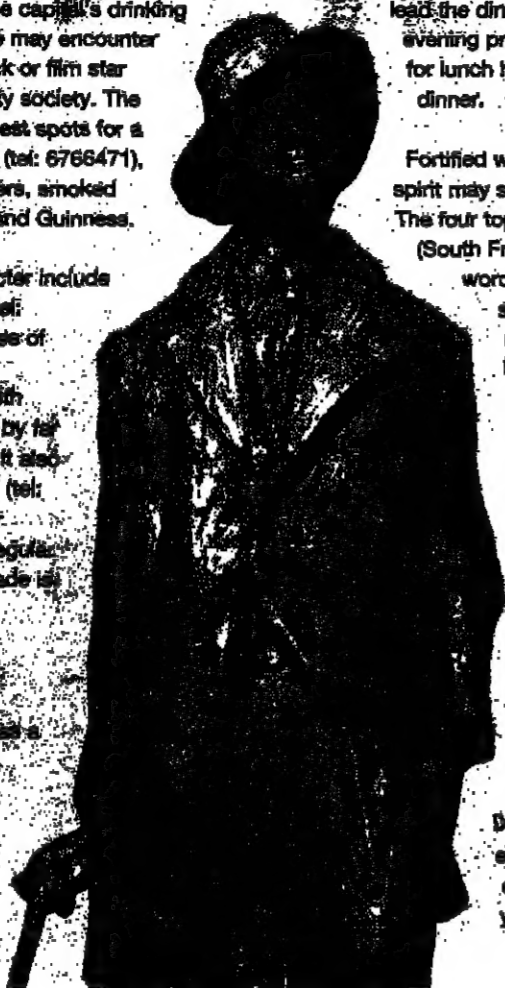
Ireland's economic boom has facilitated the opening of dozens of so-called "upmarket restaurants". The head porter at any hotel will furnish the details.

However, if you seek the tried and trusted, sample *Lea Harli* (Pembroke Road, tel: 6684130) which is frequented by at least two former prime ministers and offers old fashioned, reliable French cuisine. *Lea Harli* (St Stephen's Green, tel: 6616668) offers very good Belgian food with an Irish twist.

One of the most entertaining places for dinner is The *Pembroke Restaurant* (over the pub of the same name on Pembroke Street, tel: 6762449). Here almost anything can and invariably does happen: Margaret Hyland, the chef proprietor entertains politicians, writers and film stars. It's not unusual for her to lead the diners in an Irish ballad as the evening progresses. Some who come for lunch have been known to stay for dinner.

Fortified with food, the more robust of spirit may seek out the city's nightlife. The four top night-spots are: *Hayes's* (South Frederick Street) - a quiet word with owner Robbie Fox should secure a place in the upstairs VIP bar; *Little's* (Grafton Street) but only drink is for sale; The *P60* (Harcourt Street) is the preserve of the young and trendy; and finally The *Kitchen* (at the Clarence Hotel), owned by U2 and frequented by the music and fashion set.

Having survived even a modest sampling of the above, seek next day recovery in the wood-panelled atmosphere of *Delaney's* (South Frederick Street) drinking establishments - and reflect on your failure to rise to young Dedalus's challenge.



FASHION • by Michael O'Sullivan

Draw of the Celtic catwalks

Irish designers are winning world acclaim, but high streets are being slow to catch on.

"Celtic chic" and "Celtic Glam" are among the most regular buzz words invoked to describe the recent transformation undergone by the Irish fashion industry. For so long restrained by the image of comely maidens dancing in what was misrepresented as "traditional" dress, the Irish fashion industry has emerged to take a strong position in the world market.

It has been a difficult rite of passage from trumpy designs favoured by the heavy wives of provincial politicians to the undisputed elegance now emerging from the sketch pads of Irish designers and gracing the

The revered queen of Irish fashion is knitwear designer Lainey Keogh

wardrobes of the Hollywood elite.

The recent "Fifty Years of British Fashion" exhibition at the Victoria & Albert museum in London included several Irish designers. John Rocha, though of Sino-Portuguese descent, was named British designer of the year in 1993.

Industry sources say Ali Malek, another designer who works out of Ireland, has the potential to achieve world class status in the very near future. He already counts Tina Turner among his customers.

The recent upturn in the

Irish economy has not yet been a bulwark of support for established or emerging Irish designers. Over 75 per cent of clothing sold in Irish retail outlets is imported. The increased spending power of those benefitting from better times in Ireland is not finding its way into the coffers of native fashion houses.

Rather oddly the foundations and street-walk-jects of the Celtic tiger, the fashionable nickname for Ireland's booming economy, have been used in fashion shoots by magazines such as *Vogue* as perfect foils for the sumptuous work of international fashion houses. Frank Stanley of Makinias, one of Dublin's largest independent clothing retail outlets, says "the ongoing English re-colonisation of the Irish high street naturally gives more market penetration to foreign designers to the detriment of their Irish counterparts".

Others say the high quality of workmanship in the creations of the principal Irish designers places them outside the reach of the majority of high-street shoppers.

"On the catwalk," says Frank Stanley, "it's Lainey Keogh, Paul Costelloe, Louise Kennedy and Philip Treacy but on the streets it's Bobo and Irish Diesel".

These four designers dominate the top end of the Irish couture market with Costelloe having the largest market share.

They are the inheritors of a tradition established by Sybil Connolly in the 1950s. Miss Connolly, who died this year aged 78, made the Irish Aran knit a worldwide fashion success, dressed Jackie Kennedy when she was First Lady and went on to design china and crystal for Tiffany's. She is credited with creating a fashion awareness in Ireland that brought



John Rocha has captivated critics with his elegant silk designs.

things beyond the decayed gentrified realm of "Dior and doge dinners".

The undisputed queen of Irish fashion is knitwear designer Lainey Keogh. Her client list includes Elizabeth Taylor, Demi Moore, Isabelle Rossellini, Marianne Faithfull, John Hurt, Bono, Kevin Costner and John Boorman. It was Lainey Keogh who sent Naomi Campbell down a London catwalk in a green sheer crochet dress which revealed half of the supermodel's right breast.

That same show, masterminded by Isabella Blow, launched the career of Sophie Dahl, granddaughter of the writer Ronald Dahl. Miss Dahl, a voluptuous size 18, was quite a risk for any designer to use as a model.

But Lainey Keogh's willingness to take risks is part of her genius, as when she uses new technology to mix traditional materials with new. Her hand-woven fabrics caught the eye of John Galiano and were used for Dior's

couture collection which was presented in Paris in July.

Working out of a large bright studio in Dublin's Dawson Street, Keogh has a loyal dedicated staff who interpret instructions delivered in what her friends call "Lainey-speak".

She refuses to engage in the argot of the trade preferring instead to use her own blend of Celtic and Eastern spiritualism which some say has the potential to become as much a fashion accessory as her award-winning designs.

She believes, rather like Jill Tweedie, that one can ban the bomb in a feather bed just as effectively as without.

Keogh together with Rocha, Kennedy and Treacy now service niche markets in the UK, continental Europe, Japan and the US. They have done much to banish the old fusty reputation of Irish fashion while boosting the value and image of Irish exports.

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